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NEWS SUMMARY

GENERAL

Israel agrees to massacre inquiry

Israel is to appoint an independent judicial inquiry into the massacre of Palestinians in two Beirut refugee camps.

The Israeli Cabinet was yielding to domestic and international pressure. One Minister resigned over an earlier refusal of an inquiry and two more had threatened to do so.

A rally in Tel Aviv on Saturday was the culmination of public pressure for an inquiry which undermined the unity of the coalition government.

Gill to sue

Former ACC managing director Jack Gill is to sue Lord Grade and three other directors for wrongful dismissal after shareholders rejected a proposed 550,000 golden handshake.

Embryo denial

The BMA said it had received assurances from Dr Robert Edwards that he was not experimenting on human embryos and so did not object to his test tube baby work.

Water strike

General and Municipal Workers' Union executive council endorsed a 24-hour national water strike planned for October 12.

Whitehall plans

Big changes in the way Government departments are run, but no wider parliamentary scrutiny of Whitehall, are proposed in the White Paper on Civil Service efficiency.

RSPCA row

Author Richard Adams is expected to resign as RSPCA president today, as a row grows between moderates and progressives. A motion before the council calls for his dismissal.

Belfast shooting

Belfast police shot dead one man and arrested two others after a raid on a post office in the Glengormley area.

Aid for Council

The British Council is to get an extra £2.1m from the Government to offset a shortfall in funds caused by higher inflation rates abroad.

House prices up

House prices have been rising this year after a setback in 1981, but less quickly than the inflation rate.

RAF merger

Two of RAF Strike Command's UK Group headquarters, Nos 1 and 38, are to merge, and RAF Bawley Cross, home of No 1 Group, will close by 1984.

Short-lived

West German scientists created an element—the 108th—by bombarding iron with bismuth nuclei. It existed for a 5,000th of a second and may have no practical use.

Clearing the air

Scientists said the dust covering much of Manchester after an explosion consisted of titanium dioxide, an inert substance, and para-dichlorobenzene, a deodorant.

Briefly...

Fateley Bridge with Newereley, N. Yorks, was chosen Europe's top floral village of 1982.
 Pope met the Dalai Lama, Tibetan spiritual leader, in Rome.
 Rupert Baines of Bristol was fined £40 for delivering his wife's baby alone.
 Brisbane Commonwealth Games site was cleared after a bomb hoax.

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISERS		FALLS	
Essex 12pc Clay '82	£1,051 + 1	ORE	259 + 17
Essex 12pc '82-83	£1,061 + 1	Pirco A	158 + 13
Assed Dairies	156 + 6	Plessey	595 + 13
Barratt Dairies	351 + 7	Ready Mix Concrete	280 + 4
Bess	266 + 10	Rothmans	115 + 9
Beecham	361 + 13	Seabury (J.)	405 + 18
Bejan	150 + 5	Sketchley	557 + 7
Bell (A.)	226 + 9	Acrow A	141 - 61
British Aerospace	242 + 9	Bonusbond	43 - 4
Bulmer (H. F.)	705 + 30	Equity and Law	113 - 14
Cable and Wireless	745 + 13	Fosco Mineop	283 - 6
Dixons Photographic	205 + 7	Hambro Life	290 - 9
Glaxo	540 + 25	Prudential	268 - 6
Grand Met	342 + 10	Srough Estates	94 - 5
GLS A	525 + 13	Woolworth	68 - 3
Harris	264 + 10	De Beers Dtd	277 - 5
Marks and Spencer	211 + 5	Minorco	431 - 9

BUSINESS

Dollar firm; gilts up by 0.61

DOLLAR was again firm. It rose to DM 2.539 (DM 2.536), FF 7.17 (FF 7.1695), SwFr 2.175 (SwFr 2.1756) and Y269.75 (Y269.075). Its trade-weighted index was 123.9 (123.5). Page 40

STERLING lost 30 points to \$1.6945. It eased to DM 4.3025 (DM 4.305), FF 12.15 (FF 12.1675) and SwFr 3.69 (SwFr 3.6925). Its trade-weighted index held at 91.9. Page 40

GOLD was unchanged at \$412.5 in London. In New York the Comex October close was \$413.75 (\$404.6). Page 30

GILTS continued to advance. The Government Securities index gained 0.61 to 79.73. Page 39

EQUITIES were selectively strong. The FT 30-share index added 7.1 to 587.6. Page 39

WALL STREET was up 2.39 to 923.29 near the close. Page 38

COFFEE robusta futures fell slightly on stop-loss selling

COFFEE London 2nd Position Futures

Far Left isolated as Labour's leaders and unions strengthen hold

BY PETER RIDDELL, POLITICAL EDITOR, IN BLACKPOOL

THE LABOUR Party leadership and the major trade unions yesterday strengthened their hold over the party by isolating the far Left in the national executive elections.

The leadership believes that after this week's conference in Blackpool and the vote against Militant, Labour will be in a position to begin offering itself as a credible alternative government and that the personal position of Mr Michael Foot, the Labour leader, has been enhanced.

The centre-right gained a couple of seats on the NEC which gives it a clear majority. One result is likely to be the removal of Mr Tony Benn as chairman of the home policy committee and there are also likely to be moves to replace Mr Eric Heffer as chairman of the organisation sub-committee. Some on the right favour his replacement by Mr John Golling who supports a strong line against Militant.

The decisive influence has come from the trade unions. In his major speech yesterday at the conference, Mr Foot appealed to the unions to agree on a joint approach on economic policy including pay, so that Labour would be the only party offering "the road to salvation for our people."

Mr Foot's speech was intended to bring together the various strands in the Labour movement. He urged what amounts to an updating of the 1974 "social contract."

The Labour leader argued that from the first day of government there would have to be as close co-operation as possible, and he said, in remarks clearly aimed at the TUC, that the more that could be prepared in advance, the more could be put in operation on the first day.

Mr Foot said that a national economic assessment with the unions would not mean a statutory incomes policy, to which he was opposed. He said it was well understood that policies covering a wide field were necessary. However, he specifically referred to pay when he argued that it would be possible to avoid industrial disruption by agreeing beforehand on the need for fair treatment for the low paid. This clearly implies some framework on incomes.

Mr Foot's remarks come at a particularly delicate time in view of the recent vote by the TUC annual congress in favour of free collective bargaining. He apparently believes that it will still be possible to overcome union caution and reach an agreement. The TUC Labour Party liaison committee is due to discuss the issue next month.

On other topics Mr Foot sought to strengthen his support within the party by reaffirming that Britain would be taken out of the EEC by a Labour government. But he indicated that there would be continued co-operation with continental countries. He also reaffirmed his support for CND but carefully did not mention the word unilateral in his section on disarmament.

His speech, to the disappointment of some supporters, still concentrated on internal issues rather than turning outwards to appeal to the public.

The elections for the NEC show how the major unions have decided to back Mr Foot's leadership, at least for the time being, to secure party unity ahead of the next election. It was only the sections where the unions vote that the centre right achieved its gains.

In contrast, in the section limited to constituency Labour parties, the far left candidate Mrs Audrey Wise, ousted Miss Joan Lester.

Conference reports, Page 12; Editorial Comment, Page 24

TUC calls transport strike to back health workers

BY JOHN LLOYD, LABOUR EDITOR, IN BLACKPOOL

THE TUC has called a 24-hour transport strike in early November in support of the health workers' pay campaign.

Mr Les Murray, TUC general secretary, said after meeting health union leaders in Blackpool: "Everything that moves will stop."

This day — to be called "Transport Workers' Solidarity Day"

This will include all passenger and freight traffic on road, rail and air and will include passenger ferries though probably not general shipping. Stoppages in the country's docks have yet to be discussed with the unions.

Mr Murray met leaders of all the major unions with Health Service members, including the Transport and General Workers, the General and Municipal Workers, the engineers and the electricians as well as the main health unions.

He has been in contact with the rail union leaders and other transport union officials and said he confidently expected a positive response from these unions' executives within the next few days.

The transport strike is the most dramatic instance of the unions' tightening of the screws on the Government in an effort to force it back to the bargaining table or to refer its offer of 6 per cent to ancillary workers and 7.5 per cent to nurses to the Advisory, Conciliation and Arbitration Service.

Other action includes:

- A series of regional stoppages in the Health Service from October 4 to October 15 starting on the eve of the Tory Party conference with a strike on Merseyside. All other TUC unions in the region will be encouraged to take sympathetic action.
- A representative lobby of Health Service workers will march on Parliament on October 4 when it reassembles.
- A national petition in support of the health workers' pay being organised by the TUC will be presented to the Commons on November 24.

Mr Murray said last night that the unions would take the same position they had on September 22—the national day of action—towards Government employment legislation. It is likely, however, that the new Employment Act which allows employers to take action against union funds for sympathetic action will be on the statute book by early November.

Mr Murray said that the Health Service's committee was willing to enter into "serious negotiations" with the Secretary of State on the basis of an improved offer.

He said: "All the Health Service unions expressed their determination tonight to press on with the campaign for fairness for the Health Service workers and in defence of the Health Services itself."

An immediate casualty of the increased pressure on the Government is a trip by a delegation of TUC leaders to Hong Kong and China due to start on Monday.

The TUC is asking the Chinese Government to defer the trip. Union leaders were keen to avoid the charge of being absent in the Far East during the campaign, an accusation they levelled at the Prime Minister during her trip.

Regional stoppages already agreed are: October 4, Merseyside; October 5, northern region; October 6, Yorkshire; October 7, Northern Ireland; October 8, south-western; October 11, Wales; October 12, north-west; October 13, Midlands; and October 15, West Midlands.

Stoppages in Scotland, East Anglia and the south have yet to be fixed.

Mr Murray would not comment on further "solidarity days" in sectors other than transport—though it is known that stoppages by water, gas and electricity workers have been mooted.

Targets for action, Page 10

Massey agrees rescue plan

BY NICHOLAS HIRST IN TORONTO AND PETER BRUCE IN LONDON

MASSEY-FERGUSON, the hard-pressed Canadian agricultural machinery manufacturer, has reached agreement with its principal banks on a new rescue plan which involves transferring tractor production from Detroit to the UK, France and Italy.

The company said the plan would save it U.S.\$600m (£354m) over the next few years, largely due to the ending of interest payments on some of its debt.

Under the agreement, the banks will forgive interest or principal repayments on more than 40 per cent of their outstanding loans of \$900m. Massey's total debt stands at \$1.27bn. The company said certain lenders would convert their loans into Massey shares and security on company assets would be given to other "senior debtholders."

A substantial number of common preferred shares and warrants would be issued but the company gave no details. Massey hopes formal agreement on the restructuring—the second in 14 months—will be reached by November 30.

Lead banks to Massey-Ferguson are Continental Illinois in the U.S., Barclays in the UK and the Canadian Imperial Bank of Commerce. A total of about 200 banks have loans outstanding to the company. Yesterday's agreement is thought to cover about 50 of them.

The shifting of tractor production away from Detroit is not expected greatly to influence output at the Coventry plant. Massey said in Britain that an extra 3,500 tractors would, Continued on Back Page

Bankers Trust cuts its prime

BY WILLIAM HALL

THE Bank of England cut its money market intervention rates for the second day running yesterday, and Bankers Trust became the first major U.S. bank to cut its prime rate by half a percentage point to 13 per cent, fuelling expectations that interest rates on both sides of the Atlantic might fall further shortly.

The prospect of single-figure interest rates before the year end continued to inspire the UK gilt-edged market. Prices of some long-dated stocks rose by more than a point and the FT Government Securities index rose by 0.61 to its highest level for nearly 10 years.

Share prices also moved higher in the UK and the FT Actuaries All-share index rose 0.9 to a new peak of 945.37. The FT Industrial Ordinary share index rose 7.1 to 587.6—less than 10 points below its all-time high.

In the foreign exchange markets, the U.S. dollar shrugged off news of the record U.S. trade deficit in August and continued to surge ahead, to the puzzlement of many dealers.

It rose from \$269.075 to \$269.75—its highest level for five years against the Japanese currency—and sterling fell 30 points to \$1.6945, its lowest level since late 1976.

The U.S. currency moved to new highs against the French franc (FF 1.17) and the Italian lira (L1427/1). Dealers said there was demand for the U.S. currency for end-of-month book-keeping reasons. They added: Continued on Back Page

Kohl likely to become West German leader

BY JONATHAN CARR IN BONN

DR MELNUT KOHL, the West German conservative opposition leader, seems likely to succeed Herr Helmut Schmidt as Chancellor through a no-confidence vote in Parliament on Friday.

This emerged last night after the decision of the centrist Free Democrat Party (FDP) to support Dr Kohl's parliamentary forces against Herr Schmidt's Social Democratic Party (SPD).

After eight hours of intensive argument, FDP parliamentarians agreed that the no-confidence vote should take place—with 34 in favour, 18 against and two abstaining.

Dr Kohl, who continued last night he would go ahead with the no-confidence motion, needs support from at least 23 FDP members, in addition to 225 votes from his own Christian Democratic Party (CDU) and its Bavarian ally in Parliament, the Christian Social Union (CSU).

The motion is expected to be tabled today.

However, Dr Kohl is still not home and dry. The FDP is deeply demoralised after recent local election defeats and many in the CSU are against the prospect of working with the Free Democrat party in a coalition government of the Right and Centre.

Further, only once before in West Germany has there been a "constructive vote of no confidence," by which one Chancellor can be voted out and another voted in. That motion failed narrowly almost 10 years ago and ended the hopes of Dr Rainer Barzel, the CDU leader, who had brought the motion.

The inner turmoil of the FDP was best revealed yesterday, not by the vote of its parliamentarians but by the results of the party's national executive committee. Opponents of the new course set by Herr Hans Dietrich Genscher—the FDP leader, who with the other ministers in the party, quit coalition with the Social Democrats on September 17—ought to postpone the no-confidence vote.

They put forward a motion that such a vote be held only after a special FDP congress had considered the party's future. Their motion was rejected by 18 votes to 17.

In a second motion to call on the committee to approve the results of the coalition talks, which the FDP leadership had held with the right-wing parties, the vote was 19 in favour and 16 against.

Brandt moves towards the Greens, Page 3

Bonn centre-right parties detail 1983 budget aims

THE centre-right parties bidding to take power in West Germany on Friday aim to boost industrial investment and to create more jobs through a program which includes higher value added tax, reduced social benefits and heavy government borrowing.

A plan for the 1983 budget released in Bonn yesterday includes tax and other benefits for industry, above all to help the sorely-tried building sector.

The details were released by Dr Gerhard Stoltenberg, who is likely to be Christian Democrat (CDU) finance minister in a new government. They came after talks between the three partners, the CDU, the Bavarian Christian Social Union (CSU), and the liberal Free Democrat Party (FDP).

In spite of the proposed higher credit intake and tax increases, the CDU-CSU-FDP grouping maintains that its plans will achieve savings of at least DM 13bn (€3bn) in the 1983 budget. The new proposals include:

- VAT to rise 1 percentage point to 14 per cent from next July. All the extra DM 2.2bn revenue would go to cut the tax burden of medium-sized enterprises.
- Higher-income earners (those receiving annually more than DM 50,000 for a single person or DM 100,000 for a married couple) to make an interest-free loan to the government equivalent to 5 per cent of their tax burden. The proceeds, which would be paid back before 1990, mainly would promote social housing schemes.
- Further tax allowances for people building their own homes.
- Aid for those planning to establish companies, and tax benefits for those prepared to take over companies threatened with insolvency.

Among social measures one step is notable for its absence. There would be no cut in the level of unemployment pay, which was a controversial idea floated recently by Otto von Lambsdorff, the former FDP economics minister.

It is envisaged, however, that patients would have to pay higher contributions towards the cost of a hospital stay.

Continued on Back Page
 Lex, Back Page



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EUROPEAN NEWS

David Buchan and Aleksandar Lebl assess Belgrade's foreign debt Yugoslavia pursues elusive credit

YUGOSLAVIA is now pursuing a fresh avenue in its struggle to keep servicing a \$1.8bn (£10.5bn) foreign debt: this week it asked Western central banks for a \$500m credit.

Saddled with stagnant industrial output and a disappointingly small rise in export earnings so far this year, Yugoslavia has found Western commercial banks still very sticky in lending new money to an East European country. Only after negotiating all summer is Yugoslavia near to signing a \$200m credit with U.S. and Japanese banks. Another traditional source of external finance—export credits from Western governments—has diminished as the Belgrade government has sought to cut imports of Western goods to a bare minimum.

Yugoslavia may be encouraged by the treatment given Hungary, which has just got another \$300m, short term, out of the central banks. But the central bankers may take a more baleful view of the Yugoslav request, despite the fact that the U.S., for foreign policy reasons, is likely to be more accommodating for Yugoslavia than it was for Hungary. It is not that the bankers are disinclined to lend for three years—as Yugoslavia has asked—but that they may be influenced by the public warnings from top politicians in Belgrade that Yugoslavia is not yet doing enough to help itself out of its current economic crisis.

These warnings dominated last week's meeting of the Communist Party central committee. Mr Mijke Ribicic, president of the League of Communists, told central committee members that "politicking and nationalism" between the federation's six republics and two provinces threatened to sabotage the country's recovery programme, sponsored by the International Monetary Fund.

Under Mr Ribicic's flying



Prime Minister Milka Planinc: austerity programme by consensus.

criticism, the central committee agreed that the republics needed to do far more to sink their differences, cut cherished local investment projects, keep wage-push inflation down, and give top priority to repaying foreign debts.

Responsibility for foreign debts is frequently blurred under Yugoslavia's decentralisation, which devolves many powers onto republics, and its theory of self-management which regards enterprises as nationalised and at the same time the property of groups of individual workers. Hard economic times have made everyone keener to pass responsibility on to someone else.

Two recent embarrassing examples of this are: ● Privredna Banka of Zagreb, one of the country's largest banks, is still behind on its foreign payment obligations, though by the end of August it had paid off two thirds of the

\$1.2bn in outstanding debt and interest due this year. This bank was partially bailed out by the National Bank earlier this year, in belated acknowledgement that, as banker to INA, the largest Yugoslav oil company, Privredna Banka had bitten off more than it could deal with and deserved national help. But Privredna Banka's remaining arrears to Western banks are one of the reasons for delay on the U.S. and Japanese loan.

● JAT, the largest Yugoslav airline, was nearly grounded earlier this month because it slipped behind in paying its fuel bill to Shell. In the event, it was bailed out in time by a Belgrade bank. But its problems may have only been postponed because the Government and the Republic of Serbia argue they have no special responsibility towards the airline.

Yugoslavs have shown this

year that they can put regional differences behind them. In May, a temporary law was passed which required the national pooling of all foreign exchange. The move was resisted initially by the richer republics, such as Slovenia, which did not want the fruits of their exports to subsidise the less successful regions of the country.

But further efforts to re-introduce more central management have foundered, even inside the Communist Party, which has regarded itself as the only national institution besides the army.

One reformer, Mr Rade Koncar, resigned earlier this month from the Belgrade party committee after he failed to win any agreement for re-organisation plan for the Communist Party along sectorial lines, instead of by individual republic. Mr Koncar argues that the Party would be far less parochial if it were nationally organised by separate industry, such as in steel or petrochemical, and more effective in putting through the Government's austerity programme.

In these circumstances, Yugoslavia's new head of government, Mrs Milka Planinc, who took over in May as Prime Minister, has had to try to push her austerity programme through by consensus. However, the programme, has been feeble. Exports rose 5 per cent in the first eight months of this year to \$6.97bn, but an 11 per cent cut in imports over the same period has helped bring industrial output to a near standstill.

Industrial production was only 0.7 per cent higher in January-August this year, over the level in the same period of 1981. The hard currency trade deficit amounted to \$1.89bn by the end of August, a creditable performance by past standards but still worrying in view of the debt service burden.

Mitterrand sets aside sarcasm and returns to visionary style

BY DAVID WHITE IN PARIS

FACED WITH negative opinion polls, violent verbal attacks from the Right and grumbling from the trade unions, President Francois Mitterrand has made a clear and deliberate return to the visionary style of his presidential campaign of 18 months ago.

A 45-minute speech on Monday, made during a tour of the largely Socialist-supporting Pyrenees region, was billed by the Presidency as a major statement in response to critics. But it was remarkable more for its manner than for its content.

One facet of the old Mitterrand that the President resisted reviving was his gift for savage sarcasm. He declined to pick up the gauntlet thrown down last week by M Michel Poniatowski, honorary chairman of the Republican Party, close friend of ex-President Giscard d'Estaing and former Interior Minister, who called Mitterrand a "super-chariot"—a "Big Charlie."

Mitterrand brushed aside the taunt. "I attach little importance, ladies and gentlemen, to the excesses of language of a certain number of demagogues." M. Poniatowski's attack has, meanwhile, been disowned by other opposition politicians, including M Giscard. The President also brushed aside declarations made by Gaullist leaders at a recent meeting, when they questioned the Government's "legitimacy".

His speech contained few figures, except for a target of bringing inflation down to 6 per cent or below after 1983.



Francois Mitterrand

"Count on me to stand fast," Mitterrand exhorted his listeners at Figeac, in the Lot region.

An opinion poll carried out recently by the IFOP organisation shows more people declaring themselves "dissatisfied" with Mitterrand than "satisfied"—the first time this has happened since he was elected. Although Mitterrand has gained respect for France's stance over the Lebanon crisis, this has evidently failed to compensate for economic and other domestic worries.

The President has clearly concluded that it is not enough to explain the circumstances of the current austerity programme and that another language is needed to revive the drained spirits of the Left.

His speech contained few figures, except for a target of bringing inflation down to 6 per cent or below after 1983.

Short-term industry outlook is gloomy

BY OUR PARIS CORRESPONDENT

FRANCE'S short-term industrial outlook is becoming progressively gloomier as a result of a weakening in demand from abroad in many sectors, according to the latest business survey by the official statistics body, Insee.

Activity, after holding steady overall in the first half of the year, flagged in the third quarter and is expected by industrialists to slow further by the end of the year, including in consumer goods, which have so far fared relatively well.

The recent drop has been particularly marked in the motor industry, although manufacturers are counting on braking the decline in the next few months.

The downward trend in out-

put has meanwhile spread to sectors such as household electrical goods, which were improving until recently.

Aircraft factories and shipyards have continued to build up production, but industrial goods have been slowing down and stock levels remain high.

The outlook for intermediate goods—especially steel, oils, metals and building materials—remains poor. The main exception is glass, which is expected to pursue its recent recovery.

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Bid to speed energy investment in EEC

BY JOHN WYLES IN BRUSSELS

THE European Commission is attempting to speed the rate of energy investment in EEC member states with a proposal for Community financial aid capable of supporting investments totalling £660m over five years.

The plan breaks new ground by seeking to provide interest rebates for four specific kinds of energy investment which the Commission judges is currently stifled by financial and administrative obstacles.

The areas said to need invest-

ment incentives are: ● district heating systems using industrial waste heat, solid fuels and waste material; ● the conversion of industrial fuel oil-fired plant to the use of coal; ● coal preparation plants for users other than power stations and coking plants; ● energy production from urban, agricultural and industrial waste and from agricultural by-products.

According to the Commission, developments in these areas are needed to bring about the

permanent reduction of the EEC's dependence on oil. Some member states are already providing support but investments continue to be held back by uncertainties about the future trend in energy prices, long pay-back periods, equipment costs and high and unstable interest rates.

The Commission wants the EEC budget to meet the cost of an interest rebate of three percentage points over 10 years for district heating projects and over five years for the other in-

vestment categories. The investment loans may in some cases be provided by national governments, the European Investment Bank or through existing Community instruments.

The proposal seeks the allocation of 12m ECU in the scheme's first year of operation and then 35m ECU a year until 1987. This would be enough to fund rebate facilities for loans totalling 1.2bn ECU (£660m), say the Commission.

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EUROPEAN NEWS

Prospects improve for centre-right Dutch Government

BY WALTER ELLIS IN AMSTERDAM

PROSPECTS for a new, centre-right Dutch Government improved yesterday with the publication of coalition proposals by Mr Jos van Kemenade, the official Labour Party spokesman.

Albanians 'crush rebel invasion'

VIENNA — Albanian army and security forces 'totally liquidated' a heavily-armed gang of 'runaway' Albanian criminals who landed on the country's coast, the Albanian news agency Ata reported.

SPD CHAIRMAN STATES HOSTILITY TO NUCLEAR MISSILES

Brandt makes move towards the Greens

BY JAMES BUCHAN IN BONN

HERR WILLY BRANDT, chairman of West Germany's Social Democrat Party (SPD), yesterday made a clear move in the direction of the Greens, the environmental and disarmament party, by stating his deep hostility to the stationing of new U.S. nuclear missiles in West Germany.

Interview. "We don't want the missiles here if they can be avoided and that is what I'd say in a general election." In December 1979, the alliance offered negotiations on intermediate range nuclear missiles to the Soviet Union but warned it would deploy U.S. Cruise and Pershing-2 weapons from the end of next year if the talks proved fruitless.

They are now represented in six state assemblies, including Hamburg, where they have effectively prevented an SPD minority administration from governing, and they might well hold the balance of power at a general election whether this autumn, as Herr Schmidt wants, or next spring, as the CDU will demand, if it manages to unseat him.

But the wooing of these critical votes over to the SPD at a general election could scarcely succeed while Herr Schmidt and the party centre maintain their position on nuclear missiles. Ironically, the Greens are also anxious about a general election since their first wave of suitable candidates are already deployed in the state parliaments and they fear that co-operation with the SPD would entail compromises fatal to their grassroots support.



Herr Willy Brandt

East and West Germany in environmental agreement

BY LESLIE COLT IN BERLIN



Erich Honecker

EAST and West Germany have concluded their first major environmental agreement—to purify rivers and lakes in Berlin—amid signs that further accords between the two German states may follow.

Accord was made possible by last December's meeting between Chancellor Schmidt and Herr Erich Honecker

Erich Honecker, East Germany's leader. He said there was now hope that agreement could also be achieved in the negotiations between the two sides to eliminate the pollution of the Werra river. The Werra, running from East to West Germany, is heavily salinated by wastes from East German potash plants.



Helmut Schmidt

'Fresh unions' for Poland

BY CHRISTOPHER BOBINSKI IN WARSAW

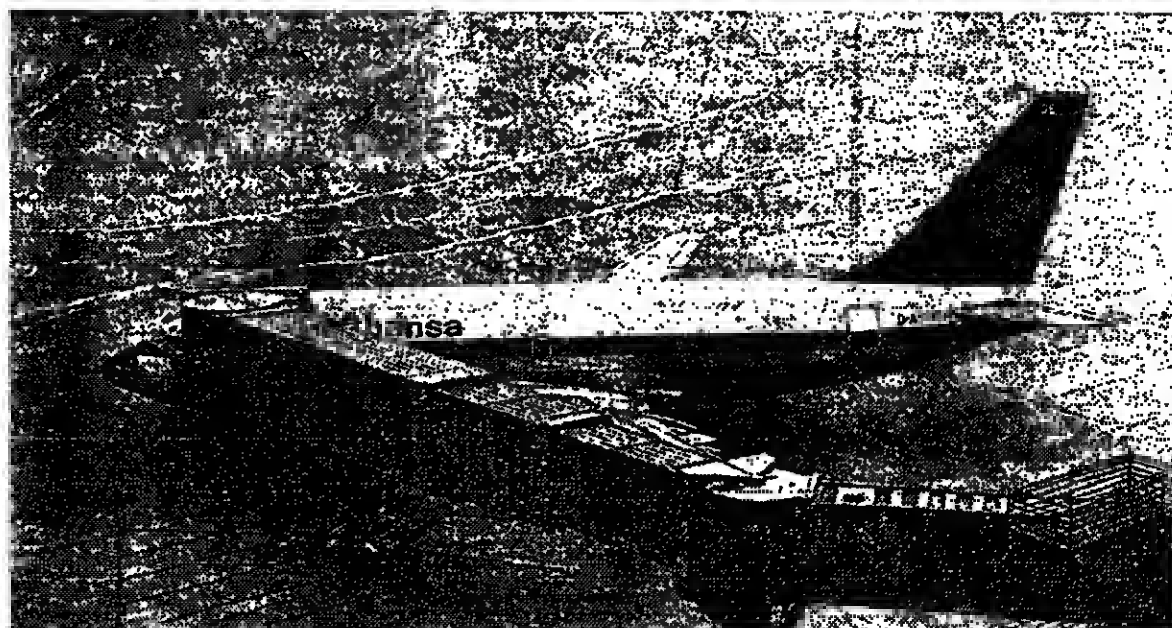
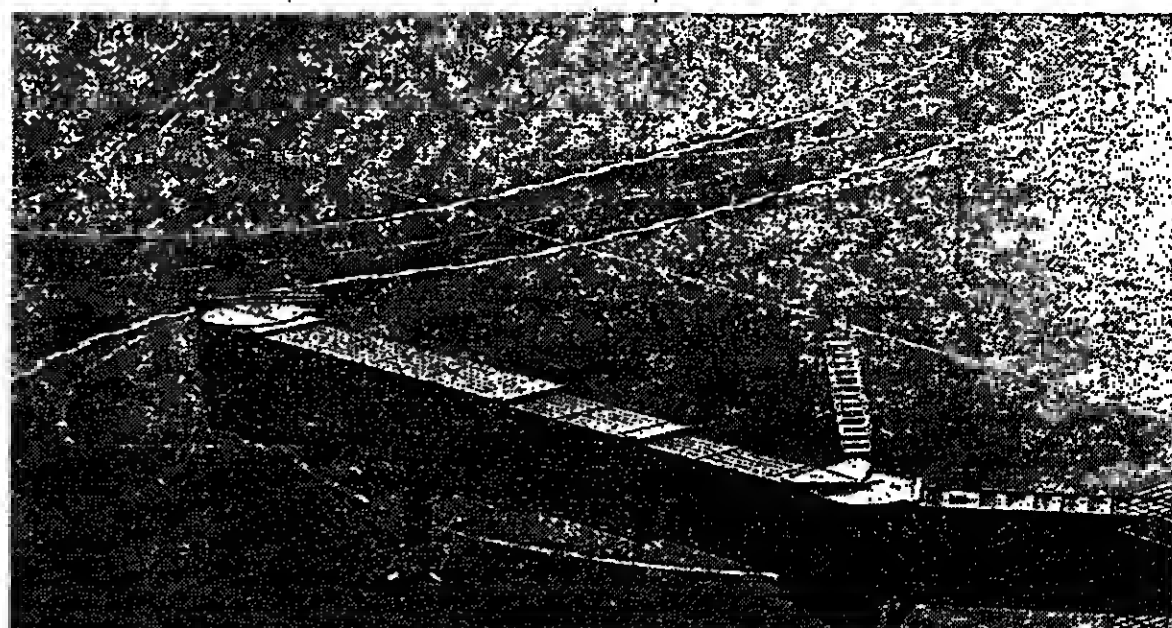
THE POLISH authorities have again said that they intend to begin organising fresh unions at factory level.

Legal reforms urged in Greece

ATHENS—Greek Lawyers have called for an independent judiciary and for a clean-up of the legal establishment.

At the end of a weekend meeting, representatives of Greece's 15,000 lawyers appealed for the constitution to be modified so that high-ranking judicial officials are no longer selected by the government.

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OVERSEAS NEWS

Fraser appeal for retrospective tax law

By Michael Thompson-Noel in Sydney

AUSTRALIA'S embattled Prime Minister, Mr Malcolm Fraser, made a televised address to the nation last night explaining his decision to push for retrospective legislation to punish tax cheats.

The proposed legislation, the result of a Royal Commission report five weeks ago on tax avoidance which precipitated the worst crisis of Mr Fraser's career, is opposed by four state Liberal Party branches, as well as by a dozen Government MPs.

The greatest opposition to Mr Fraser's plan to recoup payments lost through "bottom of the harbour" tax avoidance schemes comes from Liberal Party members in New South Wales, Queensland, Western Australia and South Australia. Last night Mr Fraser quoted British precedents to support his cause, saying that on two occasions, in 1936 and 1978, the British Parliament had endorsed retrospective legislation to combat tax avoidance.

The Government, said Mr Fraser, had to make a difficult choice between opposing the principle of retrospective legislation, and "maintaining its support for the principle of governing fairly for all Australians."

The Federal Treasurer, Mr John Howard, has said the planned legislation would apply to an estimated 4,300 companies. It is estimated that more than A\$450m (£255m) in lost revenues could be recouped. The Labor Party opposition was scornful last night of Mr Fraser's approach. The acting Shadow Treasurer, Mr John Dawkins said: "Billions of dollars have been lost in recent years. However, the Government proposes to attempt to recover only a minute portion

Israeli troops leave Beirut port

BY PATRICK COCKBURN IN BEIRUT

ISRAELI yesterday pulled its troops out of Beirut port, opening the way for the deployment of 1,200 U.S. Marines today, but the status of Israeli soldiers still holding positions at the airport remains unclear.

The Americans have refused to allow their troops to enter West Beirut until the Israelis withdraw, though the French and Italian contingents in the three-nation multinational force had agreed to deploy their men after prompting from the Lebanese Government, headed by President Amin Gemayel.

The pullback of 100 men and seven armoured vehicles from the port area was confirmed by Lt Gen Rafael Eitan, the Israeli Chief of Staff speaking on Israeli Radio yesterday. He added, however, that some of his forces would stay at Beirut international airport with the agreement of the Lebanese Government.

"The airport is necessary to help us in our deployment," Gen Eitan said. He also claimed talks would be held with President Gemayel's Government on the question of keeping an Israeli air traffic controller at the airport.

As soon as the 3,000 strong multinational force is in West Beirut, the U.S. is believed to be eager to get the Israelis to pull back from their positions immediately surrounding the Lebanese capital.

A prime aim of the multinational force is to protect the Palestinians in the refugee camps, several hundred of whom were massacred by Christian militia 10 days ago. But the Lebanese army in the mainly Moslem west of the capital is arresting Palestinians and others with inadequate identification papers. The daily An Nahar newspaper says that the Government plans to move the Palestinian refugee camps away from urban areas.

Meanwhile, the most senior Palestine Liberation Organisation (PLO) military commander has been killed in an ambush in the Bekaa valley in eastern Lebanon. Brigadier Saad Sayel was the senior military adviser to PLO chairman Mr Yassir Arafat, and is believed to have organised the defence of West Beirut when it was besieged by the Israelis.

The identity of Brigadier Sayel's attackers is not known, though the PLO has blamed the ambush on the Israelis. He was apparently killed by some 30 men armed with machine guns and rocket propelled grenades while he was on an inspection tour of Palestinian positions.

A special investigation committee headed by the Lebanese military prosecutor has started an inquiry into details of the massacre of Palestinians at Sabra and Chatila camps.

Italian soldier on guard at Chatila refugee camp. A woman protects her face from dust raised by the search for massacre victims.



Hong Kong still nervous as Thatcher departs

By Robert Cottrell in Hong Kong

MRS Margaret Thatcher left Hong Kong yesterday for London, with the colony little the wiser about the mechanics of how its long term political future is to be resolved.

The doubts remain although she repeated her belief that a solution mutually acceptable to Britain, China and Hong Kong will be found, and that she shares with Peking leaders a commitment to preserve Hong Kong's "stability and prosperity."

One banker said: "If she had said there were five nuclear submarines off the China coast targeted on Peking, would the stock market have doubled? I don't know." Yesterday saw a fall of 24 points in the Hang Seng index, taking it down to 988.66, a loss of over 100 points in the past two days' trading.

At the close the market had firmed from earlier weakness however. At 11 am, the index stood at just over 988 points. The Hong Kong dollar weakened against the U.S. dollar to record a low of HK\$6.23 in early trading, but later picked up slightly to end the day at HK\$6.20 to the U.S. unit in Hong Kong, compared with Monday's closing rate of HK\$6.19.

Brokers saw a pattern in last week's trading, when the index fluctuated around the 1,100 level, of Chinese selling and European buying. In the last two days, however, buyers have been overwhelmed.

Investors remain nervous about the political question. Mrs Thatcher has taken a firm stand on the validity of the treaties by which Britain acquired its colony in the 19th century, saying that these can only be varied by mutual agreement. Local brokers point out positive aspects of the hand.

China's modernisation, argues Mr Jonathan Compton, director of the fund managers Henderson Baring, means that it will be looking for soft loan finance in future. "You don't give soft loans to people who renege on treaties," he said.

Mr Edward Lamond, a director of stockbrokers W. I. Carr (Overseas), pointed out that if Britain did acknowledge Chinese sovereignty, it will appear to have gained a greater political advantage if Mrs Thatcher does so grudgingly rather than willingly. That might, in turn, cause China to be more accommodating towards a continued British administration.

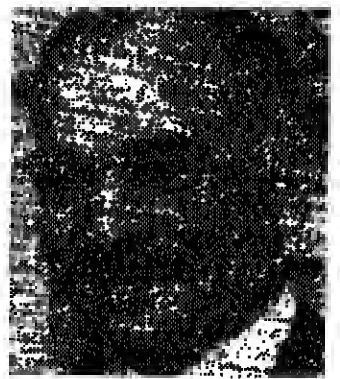
Yesterday, Mrs Thatcher's main public engagement was the formal opening of the China Light and Power Company's Castle Peak "A" power station, where she was received by China Light and Power chairman Lord Kadoorie. A second power station to be built on the same site, Castle Peak "B," last year yielded one of Britain's largest-ever export orders, for \$700m worth of turbine generators from the German Electric Company. China Light is also planning a \$40m (£2.5bn) nuclear power station in Guangdong province, China in a joint-venture with the Guangdong Power Company.

Luanda, Peking to exchange envoys

THE ANGOLAN Government is to agree to a Chinese request to establish normal diplomatic relations, Diana Smith reports from Lisbon. Relations were impossible in the first years of Angola's independence from Portugal because of the Angola regime's relationship with the Soviet Union.

Subtle peacemaking by Jordan relies on PLO response

BY ANTHONY DERMOTT IN AMMAN



King Hussein

"THE ARABS think the ball is in the American court, but the fact is that if there is to be movement towards peace in the Middle East, the initiative has to come from the Arabs."

This view, predictably from a diplomat, affects the Jordanians and the Palestinians more than any other Arabs in the area.

Jordan, like other Arab states, is confronted by many plans for peace in the Middle East. This year's Arab summit at Fez produced one basis for negotiations, with a plan which implied recognition of Israel. However, the summit did not give King Hussein an Arab mandate, as such, to negotiate with Israel.

Most importantly there has been President Ronald Reagan's Middle East peace initiative, which ostensibly ruled out an independent Palestine by suggesting "close links" between the West Bank and Gaza Strip—occupied by Israel since the 1967 Arab-Israeli war—and Jordan, essentially the East Bank. Most Arab countries, Jordan in particular, regard the U.S. plan, reinforced by the mas-

saques in the Sabra and Shatila Palestinian refugee camps near West Beirut, as representative of a sea change in Washington-Middle East policy. This change, however, has left Jordan's policy full of apparent contradictions.

King Hussein, for example, accepts that he did not receive a pan-Arab mandate at the Fez summit to negotiate with Israel. He talks repeatedly of the

Palestine Liberation Organisation (PLO) as being the "sole, legitimate representative of the Palestinian people." At the 1974 Rabat conference, they were also accorded the right to establish an independent national authority on all liberated territory—a ruling by which King Hussein must abide. Yet, last week, he undertook an unexpected initiative by announcing that a federation should be formed between Jordanians and Palestinians.

Added pointedly—in obvious contradiction with the lack of an Arab mandate—that "the Palestinian problem is strictly a Jordanian-Palestinian affair. We will never allow anybody to interfere."

To some extent this approach is more subtle than contradictory, but it is highly dependent on the reaction of the PLO and Mr Yassir Arafat, its chairman.

It was no mere chance that Mr Arafat did not hurry to Amman after King Hussein's announcement last week. He will eventually go there as part of his tour of PLO fighters dis-

ing come as close to Sudan, was convenient that Mr Arafat, having come as close to Sudan, was able to cite the Hajj—the pilgrimage to Mecca—as a reason to return to Saudi Arabia. For, in its own way, Saudi Arabia is crucial to the course of the current plethora of peace plans.

Were Mr Arafat and King Hussein able to achieve some sort of agreement on the future of the Palestinians, then they would be able to turn to the rest of the Arabs with the basis of an accord which would be serious enough to merit some sort of Arab decision. King Hussein's plan was, after all, presented "on the basis of commitment to the right of self-determination of both the Jordanian and Palestinian people."

The fact remains, that Jordan is under considerable pressure. In spite of the massacre of Palestinian refugees in Beirut, King Hussein does not have all the time in the world to persuade the U.S. public to support his case. The U.S. Congress still needs to be convinced of the

Jordanian cause. Mr Philip Habib, the U.S. special envoy, visited Amman last weekend and will have reported back.

There is a crucial sense of apprehension among Arabs that subject to political events in Israel, there could be what amounts to the annexation of the West Bank and the Gaza Strip, which would leave any ideas of a federation in tatters.

Finally, Jordan has deep financial problems. Untypically, King Hussein, when announcing his federation plans, complained that certain Arab countries had not met their obligations as set out at the Baghdad Arab summit of November, 1978, the Arab world's reaction to Egypt's Camp David accords with Israel.

In theory, Jordan was to receive \$1,250m (£735m) annually, but whether this was for five or 10 years has become a moot point.

This money was to come from Saudi Arabia, Kuwait, Libya, Iraq, the United Arab Emirates, Algeria, and Qatar. According to diplomats, Jordan has used

60 per cent of it for ordinary budgetary needs and the rest for defence.

Between 1979-81, according to the central bank of Jordan, only \$3.4bn was received against pledged amounts of \$3.75bn.

King Hussein made it clear in an interview that Libya had completely defaulted. Algeria came through with the money for only one year. Kuwait had indicated it did not want to continue, with its payments—like others on the Arabian peninsula. Iraq had continued to pay in spite of the war. The crisis would be Saudi Arabia, which would have to be settled in bilateral discussions—and King Hussein was talking of needing some \$10bn.

There is a basic contradiction somewhere for the oil-rich Arab states. They are running short of money due to the weak oil market and have made a financial commitment to a country which is ostensibly on the front line of a war with Israel, but is now on the brink of negotiating peace.

Japan 'unable to defend falling yen'

BY ALAN FRIEDMAN IN TOKYO

THE JAPANESE Government says it has "very little room left" to defend the falling yen, which yesterday stood at around ¥270 to the U.S. dollar, a five-year low.

Mr Kiichi Watanabe, vice-minister at the Ministry of Finance in charge of international affairs, said yesterday at a Press conference that the Japanese Government "could not change the trend by intervention."

He claimed the sharp weakening of the yen against the dollar—it has fallen from around ¥220 to ¥270 since the beginning of the year—did not reflect "the reality of the Japanese economy."

"There are voices saying there might be some change in Japan's economic fundamentals. But our economy is still healthy when compared with other industrial countries," he said.

Mr Watanabe, who admitted that the Government had a serious domestic fiscal problem, said he was surprised to see the yen weaken as much as it has. He argued that the rapid depreciation of the Japanese currency should be seen as an appreciation of the U.S. dollar, which is strong against other currencies as well. "The dollar is overvalued," he added.

Mr Watanabe also blamed higher U.S. interest rates, saying the differential between long-term Japanese and U.S. rates was accelerating the outflow of capital from Japan. Around \$20m (£1.2bn) was leaving Japan every month, he explained.

The Ministry of Finance calculates that the Japanese long-term capital account suffered a deficit of \$2.28bn last month. Included in this outflow was a \$74m transfer abroad by non-residents of Japan, the first time this year a net outflow has been recorded for non-residents; every month until July showed net inflows.

Mr Watanabe also blamed "recent uncertainties in the international financial system" and political conflict in the Middle East for the weakness of the yen against the dollar.

The Vice-Minister ruled out Japanese Government intervention in the foreign exchange markets beyond its normal level of around \$700m to \$800m a month. The purpose of this intervention, he stressed, was to demonstrate the Government's attitude in favour of a stronger yen and to smooth out volatile fluctuations.

Mr Watanabe and other Japanese Government officials said yesterday that the only effective method for dealing with currency fluctuations would be co-operative action by several countries.

Trade unions threaten strike

MR MITSUO TOMIZUKA, chairman of the Japanese General Council of Trade Unions (Sohyo) yesterday called on affiliated unions and citizens' groups to join a nationwide general strike to protest against the Government's decision to freeze all pay rises for Government workers, AP-DJ reports from Tokyo.

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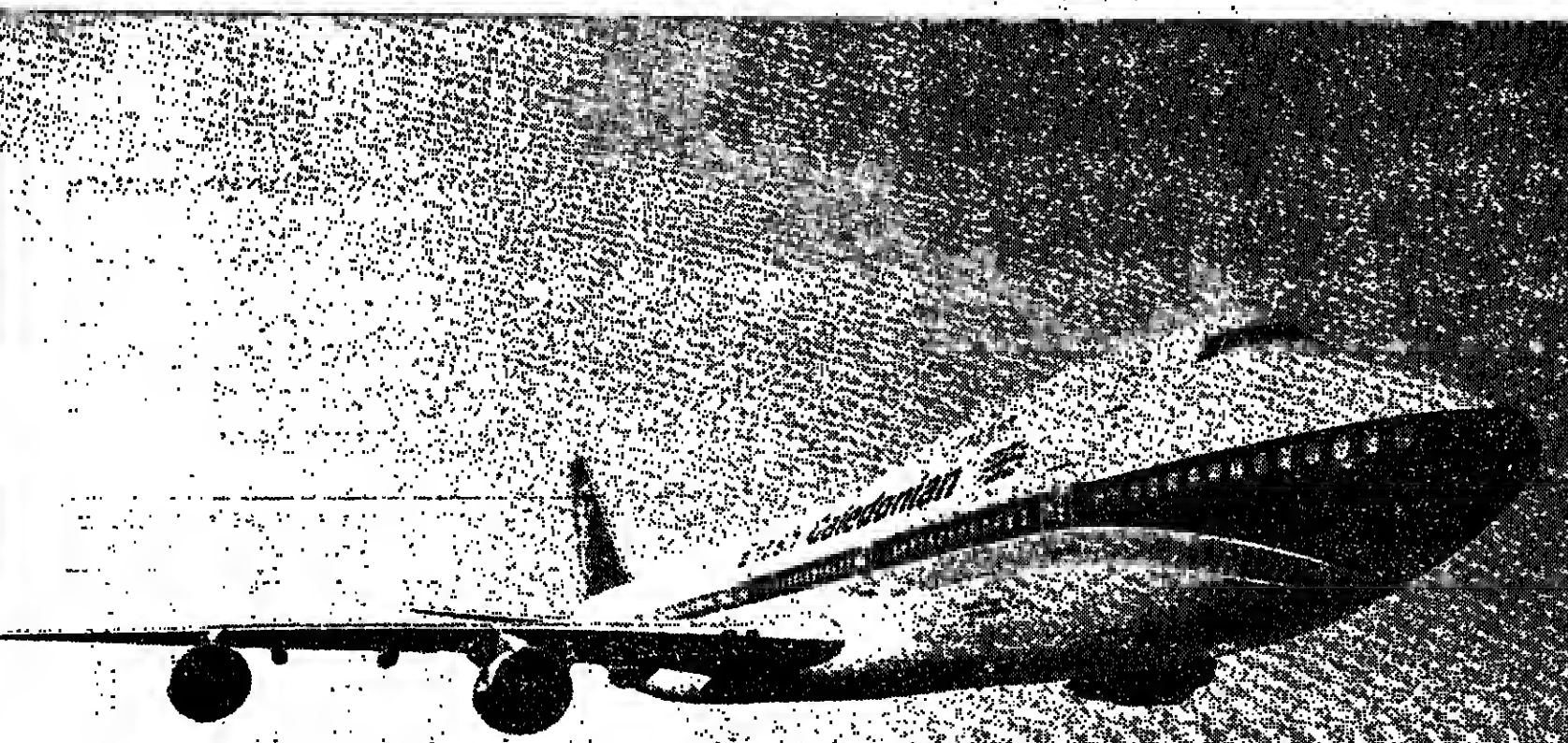
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East Daggafontein Mines, Limited Interim report

30 June 1982

	Six months ended 30 June 1982	Six months ended 30 June 1981	Year ended 31 December 1981
	R000	R000	R000
Revenue			
Royalties	87	529	959
Sundry revenue	8	44	50
Expenditure			
Costs	296	114	216
Profit (loss) before taxation	(201)	459	793
Taxation - estimated	-	254	429
Profit (loss) after taxation	(201)	205	364

Bonanza Gold Mine (Proprietary) Limited ("Bonanza") In May 1982 the company subscribed for a further 115 000 shares of R1 each at par in Bonanza, exercised in the previous interim report at 31 March 1982. Southern Prospecting (Proprietary) Limited exercised its option to acquire from East Daggafontein the 20 294 shares in Bonanza, also referred to in that report.

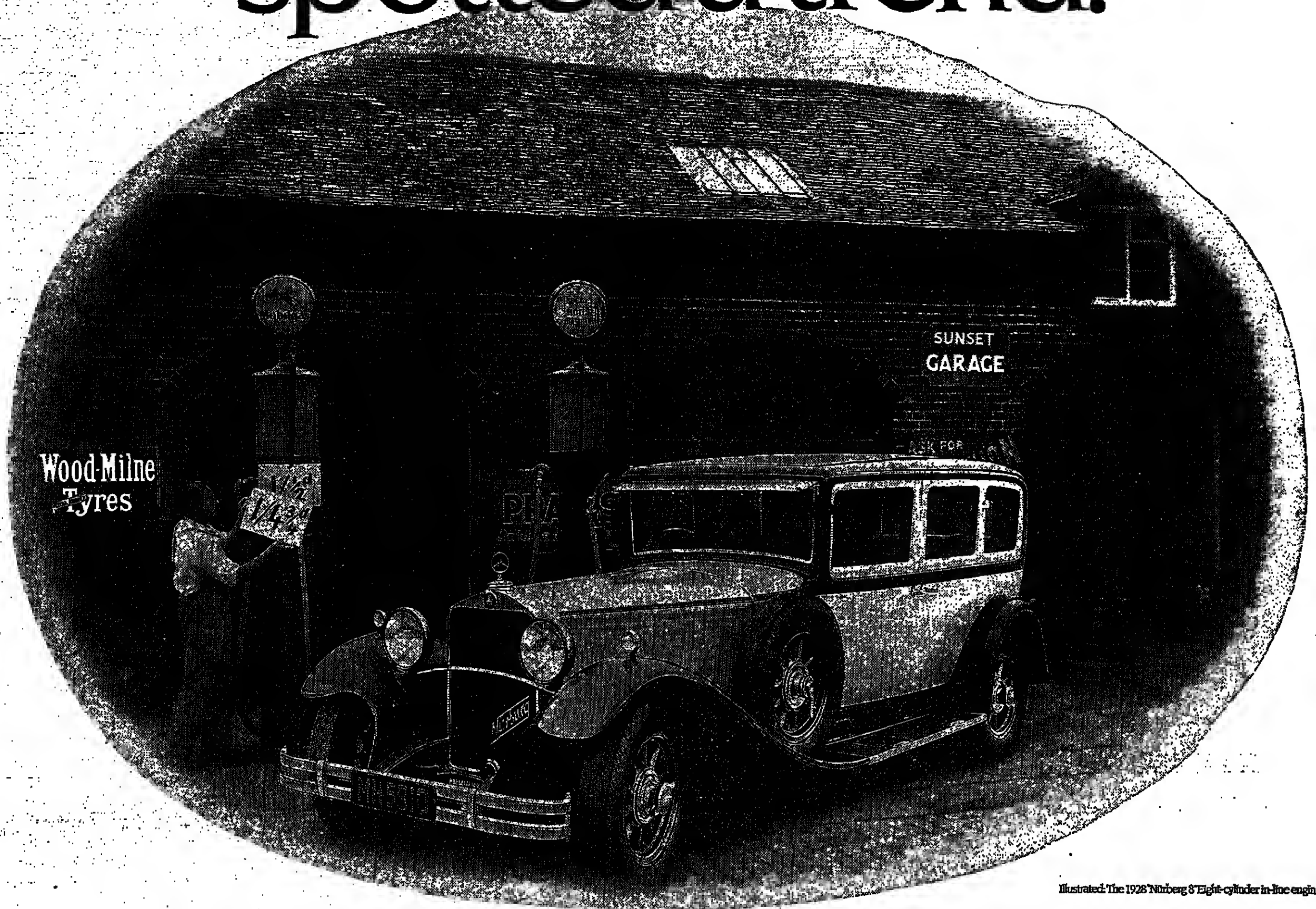
Additional capital requirements A circular will be sent to shareholders shortly giving details of proposals to increase the authorised capital of the company and to have a rights issue, together with details of the agreements entered into, subject to members' approval, with Egall Consolidated Mines Limited, Southern Prospecting (Proprietary) Limited and Transvaal Gold Recovery Corporation Limited, as advertised in the press on 7 July 1982.

On-behalf of the board

A. H. Lundin - Chairman Directors E. W. Bazinet

16th Floor Standard Bank House 22 Albert Street Johannesburg 2001 29 September 1982

In 1928 Mercedes-Benz spotted a trend.



Illustrated: The 1928 Nürberg 8 Eight-cylinder-in-line engine, 80 hp.

In 1981 Mercedes-Benz introduced the Energy Concept, but it was an idea originated by Mercedes-Benz engineers more than fifty years ago.

In the late 20's and early 30's the world first saw unusually large rises in the price of petrol. Spotting this trend in 1928, Mercedes-Benz decided to do something unusual for that day and age—design cars with a regard for fuel consumption.

In 1931 they introduced what could be regarded as the first expression of the Energy Concept: The Mercedes-Benz 170. It was not only one of the world's first cars with swing-axes, it also had an overdrive to lower engine speed by 30% and fuel consumption by 20%.

1936. The Diesel arrives.

In 1936, despite other manufacturers' overwhelming preoccupation with petrol engines, Mercedes-Benz introduced the world's first production car with a Diesel engine—the 260D.

It was less greedy and likely to last longer than petrol-engined cars of the day. It became the foundation of the Mercedes-Benz reputation as the pre-eminent builder of Diesel cars. And in the mid-fifties Mercedes-Benz developed and introduced petrol injection in the 300SL. The result: increased performance without a significant increase in consumption.

1979. Amazing aerodynamics.

The new S-Class range, unveiled at the Frankfurt Motor Show in 1979, possessed aerodynamic characteristics never before

obtained in that size of car. This was just one of the reasons why the fuel consumption figures were amazingly low.

It also had redesigned, light-alloy V-8 engines that increased performance while actually lowering fuel consumption significantly.

The Energy Concept took another giant leap forward. Petrol kept going up in price.

1980. Higher performance on less fuel.

This was the year Mercedes-Benz introduced the new four-cylinder engines for the 2 and 2.3 litre series.

These short stroke engines, with cross-flow cylinder heads, attain their maximum torque at low engine speeds. In other words, they can be driven in high gear at low speeds with less engine stress.

Engine noise was reduced and, because fewer gear changes were required, there was less stress on the driver too.

And all the while, petrol was becoming even more expensive.

The Mercedes-Benz Energy Concept today.

The challenge of the Eighties, for all car manufacturers, is to build vehicles that are even more fuel efficient.

The challenge for Mercedes-Benz is to make quality cars that are not only fuel efficient but also offer the high degree of safety and comfort that people have come to expect from the marque.

This challenge has been met. As you can see from this chart of fuel consumption figures, their frugality is impressive. However the character and integrity of the cars is still uncompromisingly Mercedes-Benz.

	Imperial mpg		Metric L/100km	
	Urban	56 mph/90 km/h	75 mph/120 km/h	
200 Saloon	22.6	12.5	36.2	7.8
200T Estate	22.5	12.6	35.2	8.0
230E Saloon	22.2	12.7	36.9	7.7
230CE Coupé	21.6	13.1	36.9	7.7
230TE Estate	21.6	13.1	36.9	7.7
280E Saloon	19.1	14.8	28.7	9.8
280CE Coupé	19.1	14.8	28.7	9.8
280TE Estate	19.1	14.8	28.7	9.8
280SL Roadster/Coupé	19.1	14.8	29.0	9.8
380SL Roadster/Coupé	19.9	14.2	30.7	9.2
500SL Roadster/Coupé	18.2	15.6	30.2	9.4
280SE Saloon	19.8	14.3	29.6	9.5
380SE Saloon	20.3	13.9	32.6	8.7
380SEL Saloon	19.9	14.2	32.6	8.7
380SEC Coupé	20.3	13.9	32.6	8.7
500SE Saloon	18.6	15.2	31.0	9.1
500SEL Saloon	18.6	15.2	31.0	9.1
500SEC Coupé	18.6	15.2	31.0	9.1

Nowhere is the Energy Concept better expressed than in the current S-Class.

This car requires less energy to build, advanced alloys make its V-8 engines more frugal yet more powerful. Its famous aerodynamics not only aid fuel economy but also road holding and stability.

Through the innovative use of special steels and aerospace plastics and alloys, the S-Class is not only lighter, but stronger and safer. It has more seating room, improved visibility and a remarkably quiet ride.

In 1982 many manufacturers have an Energy Concept. The Mercedes-Benz Energy Concept has been around for more than 50 years.



Engineered like no other car in the world.

AMERICAN NEWS

Sarita Kendall assesses Bogota's new programme of hard work and austerity Colombia embraces a people's president

LAST MONTH Sr Belisario Betancur, the Conservative party leader, was sworn in as Colombia's 77th president, thereby ending eight years of the Liberal government. One of the new President's first actions was to put 11 palace cars up for auction; in future, any new government vehicles will be Colombian made, not imported.

With this action, and with the well-publicised delivery of his income tax return to the Attorney General, President Betancur dramatised the austerity and anti-corruption elements of his programme. Some immediately condemned these as empty populist gestures, but President Betancur is buoyed up by an extraordinary amount of goodwill—so much so that it could prove to be his downfall when the harsh realities of a huge fiscal deficit and balance of payments problems bite into spending plans.

Widespread relief at the end of Liberal party rule means Sr Betancur has drawn far greater national support—illustrated by the political breadth of his first appointments—than his minority Conservative party could muster on its own. His electoral victory injected vitality into an ailing

democracy of 27m people where repression, abstention, financial scandals and organised crime had deepened disillusionment.

The 59-year-old President's popularity is reflected in the fact that everyone claims to know him personally, often as the result of drinking a cup of coffee together in some remote Colombian village.

Sr Belisario Betancur worked his way through school and university to become a lawyer and journalist. As congressman, senator and Minister of Labour he strengthened his position in the Conservative party, but never built up the electoral machinery that normally buys the presidency. Indeed his election was something of a feat in a country traditionally ruled by blind party loyalty and regional bosses with a jealous hold on the ballot boxes.

Sr Betancur committed himself to hard work, austerity and simplicity at the August 7 inauguration, and stressed progress with equality. Disdaining the usual morning dress and champagne, he made a rousing speech immediately after being sworn in and pleaded for peace: "To the people of Colombia, I raise the white flag of peace—I raise it to the oppressed, the persecuted and those bearing arms."

At the ceremony confirming



Sr Betancur... his victory injected vitality into an ailing democracy

social conflict, backs the President fully in this approach.

Whether it will prove successful with Colombia's many guerrilla groups is another matter. The two strongest, the pro-soviet Revolutionary Armed Forces of Colombia and the April 19 movement (M-19), have said they want to talk about an amnesty, and much depends on these negotiations. During the past four years, former President Julio Cesar Turbay's security legislation brought assassinations, disappearances and abuses of human rights, while urban and rural life was disrupted by guerrilla bombings and kidnappings.

Sr Turbay's mammoth public works programme has left the country with a much improved transport network at the expense of a deficit equivalent to about 25 per cent of the national budget. At the same time the first six months of 1982 saw a current account deficit of over U.S.\$560m (£232m) with international reserves down by \$317m to \$5.3bn.

Part of the problem is coffee, for Colombia's exports have dropped from 6.8m bags from January to June 1980 to 4.8m in the same period this year. Other exports are also doing badly, this year's economic growth is unlikely to reach 2 per cent, and the inflation rate

is still running at around 25 per cent.

The new President's economic programme has been given an enthusiastic welcome by the private sector. Among the first measures are: higher tax discounts to encourage agricultural and industrial exports, import controls on luxuries and on products competing with local industry, and the reactivation of the construction industry with, among other things, incentives to re-channel savings.

Probably the most popular move of all, however, was the arrest of powerful figures involved in the collapse of the Banco Nacional and the allegations of corruption at the Banco del Estado.

President Betancur has also pledged himself to revolutionise housing and education programmes. Low-income housing without initial deposits, and state university education for all were two pillars of his platform.

In foreign policy, too, change is in the air. It would be difficult to be closer to the United States than Sr Turbay's Administration, and President Betancur's proposal to take Colombia into the non-aligned nations movement speaks of an unexpectedly independent stance.

U.S. eases Argentina arms embargo with parts sales

BY DAVID TONGE IN NEW YORK

THE U.S. has followed Britain's major allies in easing its arms embargo on Argentina, the State Department announced early yesterday. Washington has now lifted the ban it introduced during the Falklands crisis on the sale of spare parts to the Argentine regime.

Military sales to Argentina were banned in 1978 by the

Carter Administration in protest at Argentina human rights policies. This ban remains in force. The move announced yesterday refers to spare parts for aircraft and other materials supplied under previously agreed contracts.

Last month, the U.S. quietly lifted two earlier measures it had taken against Argentina

following its invasion of the Falklands: a ban on commodity credit, and Exim Bank financing.

Mr George Shultz, the U.S. Secretary of State, and Sr Juan Ramon Aguirre Lanari, the Argentine Foreign Minister, met on Monday in New York. A British spokesman travelling with Mr Francis Pym, the

Foreign Secretary, who is in New York for the opening of the UN General Assembly, expressed mild regret yesterday that Britain's major European allies were also easing their arms bans on Argentina.

West Germany told Britain before the weekend that it would be allowing Hamburg shipbuilders Blohm and Voss to

deliver four frigates to Argentina. Following West German pressure, Britain has agreed to supply the last Rolls-Royce turbines for the frigates.

France lifted its arms embargo in early August and Italy and Belgium, smaller suppliers, have made clear to the British that they will be following suit.

Venezuela centralises foreign reserves

By Kim Foad in Caracas

VENEZUELA is centralising all its international reserves in the central bank in a move to limit the country's vulnerability to capital outflow and to strengthen its short term debt position.

The move was theoretically aimed at nationalising all the assets held abroad by different state enterprises. But the central objective was to draw the state oil industry's offshore funds, amounting to more than \$5bn, into the central bank, financial observers said yesterday.

As a result, the state's oil monopoly, Petroleos de Venezuela, will conserve its present funds, albeit in bolivars, but it will no longer receive interest on them, about \$700m to \$800m per year. This will now go to the central bank.

Capital outflow has reached a level of over \$100m per day in recent weeks, draining the central bank's reserves and weakening its ability to maintain the parity of the bolivar.

By drawing on oil industry funds, and also revealing its gold reserves, the central bank now has about \$14bn in international reserves.

Venezuela is particularly vulnerable to international conditions as it has no exchange controls, and its debt position is difficult because of heavy short term obligations.

Sr Luis Ugueto, the Finance Minister, who left on Sunday for negotiations with U.S. and European banks, reported last week that \$5.7bn of the country's \$18.5bn foreign debt is short term.

While Venezuela may face some difficulties over the next three to four months, in the longer term, the country's economic future appears strong. But the country may find it difficult to negotiate a loan to convert its short term debt because of current market conditions.

"They will have to bite the bullet and pay more," one observer said, predicting that Venezuelan reserves could dip by \$3bn to \$4bn before the situation stabilises.

Justice Department will consider 30 Penn Square cases

BY PAUL TAYLOR IN NEW YORK

U.S. FEDERAL regulators investigating the collapse of Oklahoma City's Penn Square Bank have referred 30 cases involving a total of more than \$70m (£41.5m) to the Justice Department for possible prosecution.

The legal action is revealed in Congressional committee documents. They show a wide range of potential violations, involving unnamed people. The violations include misapplication of bank funds, conspiracy, bank fraud and falsified books and records.

Penn Square Bank crashed in July, sending shock waves through the U.S. financial system and hitting several major U.S. banks which had bought a total of \$2.5bn in energy loans

from the small shopping-centre bank.

The collapse is being investigated by federal bank regulators, the Federal Bureau of Investigation and several congressional committees.

Earlier investigations by the House bank committee raised a number of questions about the organisation of the bank and the handling of the collapse by federal regulators.

These investigations also uncovered a wide range of banking law violations at Penn Square, mostly of a technical nature.

Documents in the current investigation have been provided to the commerce, consumer and monetary affairs committee of the House committee on government operations.

U.S. doubts potential of talks with Moscow

BY DAVID TONGE, DIPLOMATIC CORRESPONDENT, IN NEW YORK

MR GEORGE SHULTZ, the U.S. Secretary of State, yesterday prepared for talks in New York with Mr Andrei Gromyko, the Soviet Foreign Minister, amid growing U.S. doubts about any possibility of doing serious business with the present Soviet leadership.

It was the first meeting arranged between the two and came amid U.S. officials' fears that Moscow is partially paralysed by rivalry over who will succeed President Leonid Brezhnev.

Many U.S. officials believe that a number of other factors could also prevent Moscow from moving on issues such as arms control, Poland, or South Asia.

First, the Soviet Union is seen as reluctant to make any moves which might be interpreted as weakness, particularly when it faces economic difficulties, continuing tension in Poland and a war in Afghanistan. Second, Moscow is believed to fear that any sign of progress in arms control talks might undermine the peace movements in Western Europe.

U.S. officials admit they are afraid of possible violence in West Germany and the Netherlands as deployment of Pershing and cruise missiles, due from late next year, approaches.

The two super-powers are due to start tomorrow in Geneva the next round of talks on limiting intermediate-range nuclear forces. Shortly afterwards, they are to resume strategic arms reduction talks (Start) which began this summer.

Last Thursday, they took up again the nine-year-old talks on reducing conventional forces in Europe, the mutual and balanced force reduction talks, which are held in Vienna.

The U.S. has put forward a series of proposals in these talks but considers the Soviet responses as inadequate or doing little so far to open opportunities for progress. Other issues concerning the U.S. in its relations with the Soviet Union include Cambodia, the Middle East and Cuban involvement in South Africa and Central America.

Russian officials have been telling recent U.S. visitors to Moscow of their "restraint" but also expressed concern that this might be taken for weakness.

One view in Washington is that Moscow is today liable to respond to U.S. pressure by asserting its interest in order to disprove U.S. suggestions of Soviet weakness. A second belief in the State Department is that much of the Politburo leadership is still open to negotiation seriously with the Reagan administration if a more "rational" approach emerges in Washington in the Soviet view.

Nicaragua and Honduras plan talks on peace

By Tim Cooney in Managua

THE Foreign Ministers of Honduras and Nicaragua may meet in the next few days to discuss Honduras' plan for the "regionalisation of peace" in Central America and to reduce border tension between the two countries.

Although a date has yet to be set, the Honduras Embassy in Nicaragua said it may take place early in October. Both Ministers are in New York at present, attending sessions of the United Nations General Assembly.

Nicaragua has been seeking a high-level ministerial meeting for several months. Sr Miguel d'Escoto, Nicaragua's Foreign Minister, said recently that Nicaragua was prepared to take Honduras's six-point plan as a "basis for discussion."

The plan includes proposals for joint military patrols along the border, and possible arms reductions. Military build-ups on either side of the frontier, and incursions across the frontier into Nicaragua by right-wing guerrilla units opposed to the Sandinistas, have stretched relations to breaking point in recent months.

Until now Honduras has held back from entering into discussions with Nicaragua, but, according to the embassy spokesman in Managua, an agenda for a meeting has been agreed.

Commitment to simplifying U.S. tax system

By Reginald Dale, U.S. Editor, in Washington

MEMBERS of the U.S. Senate finance committee yesterday generally opposed the idea of a flat rate tax that would apply to all income levels. But the committee said that it would continue to investigate ways of simplifying the U.S. tax system in the coming months.

There is a "growing consensus" that U.S. tax rates should be lowered and the tax base broadened, said Senator Robert Dole, the committee's chairman.

Mr Dole spoke as his committee began hearings into the so-called "flat tax" proposal, which has gained an increasing number of supporters in recent months. Its opponents claim that it would benefit the rich and hurt the poor, but President Ronald Reagan has described the idea as "very tempting."

Proposals circulating in Congress would provide for a rate between 14 and 19 per cent.

Alice Rivlin, director of the non-partisan Congressional Budget Office, expressed general approval of the concept. She warned, however, that large budget deficits are likely to persist unless major additional steps are taken to cut spending and increase revenue.

More layoffs at Texas Instruments

By Louise Kehoe in San Francisco

TEXAS INSTRUMENTS in Dallas announced lay-offs of 2,600 employees at the beginning of the week, bringing the total number laid off in the past 18 months to more than 12,000.

The lay-offs at TI, the largest U.S. manufacturer of semiconductor devices, follow job cuts at other U.S. electronics companies, including National Semiconductor, Fairchild Shugart, GCA, Signetics, Measurix and Intersil.

The layoffs indicate that the depressed market for semiconductor devices is not recovering. Industry leaders were hoping for an improvement in business this month, traditionally a busy time for the industry after the summer slowdown.

According to those in the industry, further "bloodletting" is anticipated as chip makers seek to reduce expenses. Further lay-offs in the semiconductor industry, however, would raise questions about the ability of the U.S. industry to increase output if recovery occurs.

In 1975, U.S. companies lost out to Japanese competitors who were able to meet increased demand after a phase of recession.

Guatemala extends state of siege

Guatemala has extended its three-month old state-of-siege law for 30 days because of continuing leftist guerrilla activity, Reuter reports from Guatemala City.

General Efraim Rios Montt, who came to power as head of a three-man junta in a bloodless coup last March, dismissed his partners in June and appointed himself president.

More than 2,000 people, mainly peasants, are estimated by human rights groups to have been killed in political violence so far this year.

Bolivia sets date for handover

Bolivia's military government will hand over power on October 1 to a civilian congress elected in 1980, Foreign Minister Agustin Saavedra Weiss announced yesterday. Reuter reports from La Paz. The Congress would then elect a president, and a new government would officially take office 10 days later, he said.

Most parties represented in the house have said they would approve the nomination of popular Democratic Union candidate Hernan Siles Zuzo for the presidency. He has the best two years.

Plessey enters USA telecommunications market

Stromberg-Carlson public switching business acquired

For the first time, a British company is stepping into the USA public telephone exchange market.

The company is Plessey.

In line with the Plessey strategy of staying in the forefront of world telecommunications, Plessey is acquiring the public switching business of the Stromberg-Carlson Corporation from United Technologies.

This means that in the USA the marketing and technological resources of Stromberg-Carlson and Plessey Telecommunications and Office Systems will be combined to obtain an increased share of the world market for telecommunications products.

It's big communications news in Britain, too.

Now we are able to combine the skills of two companies which together have supplied over 4,000 digital exchanges.

World communications minded. That's Plessey.



"The acquisition represents a major move by a leading British electronics company into the world's largest market for telecommunications systems.

Plessey is committed to a major expansion of its telecommunications activities, which currently account for 43.5 per cent of group turnover, and 54.5 per cent of profits.

The step we are now taking is an important part of the strategy to expand our trade worldwide, and to become a company with a product range that is totally competitive internationally."

Sir John Clark
Chairman, The Plessey Company plc.



سكنا لاصول



EEC textile talks with Third World now 'discontinued'

BY GILES MERRITT IN BRUSSELS

UNCERTAINTY over the future of the 1982-86 Multi-Fibre Arrangement (MFA) governing EEC low-cost textile imports increased yesterday with a statement from the European Commission that it has "discontinued" talks with nine countries that are refusing to accept restrictive EEC terms.

The EEC announcement was coupled with the news that India has now accepted a 1982-1986 bilateral MFA deal governing its textile sales to the Community. India's decision brings to 18 the number of countries that have now accepted the tough new MFA terms.

But there was recognition in Brussels last night that with the ending of the second round of negotiations the European Commission has made substantial progress, yet has, nevertheless, secured bilateral deals that will regulate little more than half the EEC's textile imports from MFA countries.

The Commission is due to report to EEC member governments on October 26, and it is then that its tactics for handling the recalcitrant MFA countries are likely to become clearer.

Hong Kong, which has remained one of the principal

recalcitrant MFA countries, is in its refusal to accept a restrictive new MFA cutting back its European textile exports by some 10 per cent, yesterday indicated it hopes a third round of negotiations may still be held before the end of the year.

Hong Kong is not alone in its determination to hold out for improved terms, for South Korea, Macao, the Philippines, Singapore, Malaysia, Indonesia, Brazil and Argentina have also refused the MFA-bilateral deals offered by the EEC.

The solidarity of these MFA militants—whose representatives met less than a month ago in Geneva to reaffirm their joint refusal to accept a restrictive MFA—has clearly been damaged by India's surprise acceptance of a bilateral deal that included the anti-surge and circumvention provisions it had formerly rejected. Further erosions of the militants' solid front have also been signalled by the concessions to the EEC that both South Korea and Indonesia are considering.

The position is, however, that so far the EEC has gained an MFA that fails to cover the textile exports of the so-called dominant suppliers.

U.S. steel imports stay at high level

WASHINGTON—Imports of steel-mill products remained at a high level in August and represented more than 24 per cent of the apparent domestic supply, the American Iron and Steel Institute said.

The institute said steel shipped by European producers decreased in August from July, but imports from Japan were up, from 359,000 tons in July to 531,000 tons in August.

Total steel shipments by foreign mills amounted to 1.48m tons in August, an increase of 338,000 tons from July.

"This increase, in the face of a 20-year low level of American mill shipments, shows clearly that foreign producers are using the U.S. as a dumping ground—selling steel at unfairly low prices because they cannot sell their surplus production elsewhere in the world," Mr David Roderick, chairman of AISI and of the U.S. Steel Corporation, the largest U.S. steelmaker, claimed.

The domestic steel industry is at present operating at 40 per cent of capacity.

Steel shipped by European producers, the target of numerous trade complaints, slightly decreased in August to 364,000 tons from 395,000 tons in July.

Import safeguard problem for Gatt

BY PAUL CHEESWRIGHT, WORLD TRADE EDITOR

THE USE of tariffs as a method of protection has been falling into disuse. Instead, there has grown up a complex system of export restraints, orderly marketing arrangements, quantitative restrictions, surveillance of imports and administrative barriers to trade.

When the General Agreement on Tariffs and Trade (GATT) was drawn up in 1948 as the legal foundation for the development of post-World War II trading system, the basic principle was non-discrimination. What applies to one trading partner applies to all.

But the development of new methods of protection has ignored this principle. The tendency has been for a country seeking import restraint not to apply the restraints to all its partners but to the one causing the bother. The measures have been taken outside of GATT.

This clash of principle and practice will be addressed when nearly 90 trade Ministers meet in Geneva during November for the first ministerial conference of GATT since 1973.

The way they approach the problem will be an indication of whether the Ministers seek an open system based on acknowledged rules or whether they will acquiesce in a less certain system carrying reduced guarantees for the free movement of goods.

The key word is safeguards. The key question is when and how import safeguards might be put in place.

The starting point is Article 19 of the GATT—Emergency Action on Imports of Particular Products. Broadly, this provides for safeguards against a surge of imports threatening domestic industry.

In line with the non-discrimination principle, the safeguards would be placed against imports of the product from all sources. The suppliers would have the right to compensation.

It is the use of this Article which has fallen into disuse. A restricted GATT document, circulating among delegations in Geneva, shows that 30 measures under Article 19 have been notified to the GATT since 1978 or are still in force while originating before 1978.

But the same document shows, on the basis of the same dates, the existence of 37 voluntary restraint or orderly marketing arrangements and 47 other measures of safeguards, ranging from quotas to price monitoring.

For Article 19 measures, the document says, the value of imports affected was \$1.7bn in 1980, but the total of the other restrictions was nearly 13 times more at \$21.7bn (£12.5bn).

Breakdown of the measures shows that Australia has been the biggest user of Article 19 but of the 84 measures involving other types of restrictions, the EEC was the importer in 56 cases.

Preparatory discussions for the ministerial conference have

ruled out any negotiations for the re-writing of Article 19, but there is the possibility that Ministers might set off talks leading to new interpretation.

To do this, they will have to establish the basic principles of new interpretation. Such principles have eluded the trading

discussed adds new jargon to the trade vocabulary: consensual selectivity.

The idea comes in various forms. Pulled together, consensual selectivity would work along these lines:

Country A is worried about imports of a product from

Country B and can show injury to its domestic industry. It seeks agreement from Country B for import safeguards.

Country B agrees to restrain sales. The agreement is monitored by a surveillance committee at GATT which would see that there is a time limit on the safeguards, that they are wound down. If Country B does not agree to the bilateral agreement, then Country A would have to use Article 19.

Critics of this type of system make two main points. The first is that it will not affect the measures of protection already in place and will therefore make little difference: there needs to be a winding-down of existing barriers as a first priority.

The second point is that consensual selectivity is only unilateral selectivity dressed up. The main objection to the latter is that the small exporter is powerless in the face of the

importer—still holds. Evidence adduced in support of this argument is the working of the Multi-Fibre Arrangement where, say diplomats of developing countries, the EEC is seeking to browbeat textile suppliers into cutting back exports.

On the other hand, the argument in favour of consensual selectivity is that because the use of safeguards has become so widespread outside the GATT disciplines, some erosion of the principle of non-discrimination is worth it, just to stop the trading system becoming completely clogged.

If the argument runs, consensual selectivity could be brought within a framework of strict conditions, then it would be a practical middle course.

So far, in the Geneva preparatory discussions, the ideas have not crystallised into a definite proposal but various attitudes to safeguards have emerged.

The EEC is toying with consensual selectivity, but the Commission does not have a brief from the Council of Ministers. The U.S. could be induced to support it, provided the conditions around its operation were tight enough, especially those relating to phasing out. Japan's position is unclear.

Smaller developing countries are against selectivity in any form, but larger ones in, for example, Latin America, are more flexible.

This is the second in a series.

French aim to reduce dependence on Saudi oil

BY DAVID MARSH IN PARIS

FRANCE is aiming to cut substantially its long-term dependence on Saudi Arabian oil deliveries when it renegotiates its oil supply contract with Riyadh later this year.

Under an agreement between the Saudi oil company, Petromin, and the two leading French oil concerns, Elf-Aquitaine and Total, France has contracted to buy an annual 12m tonnes of crude from the kingdom, although the actual amount in practice has fluctuated.

The accord, signed originally in 1974 and extended in 1979, comes up for renegotiation at the end of this year, and looks certain to be scaled down significantly.

The oil companies are keen to reduce dependence on long-term contracts at a time when world oil prices are falling. Additionally, the Foreign Trade Ministry is anxious to cut France's trade deficit with Saudi Arabia.

Already, the Saudis have shown flexibility in the handling of the contract. This year the actual amount sold to France looks unlikely to be more than about 6m tonnes, as both sides agreed in March to scale down deliveries.

Previously, when the international oil market tightened in 1979-80, the Saudis showed willingness to increase contracted amounts to alleviate French supply difficulties.

The size of the new contract has not been settled. It will depend on talks later this year between Petromin and Sofrap, a joint Elf-Total subsidiary which handles the purchases.

The oil concerns look likely to want to reduce the amount at least below the present actual level of 6m tonnes a year.

With the Saudi price level of \$34 per barrel now looking expensive compared with the spot oil market, the oil companies are keen to make more "speculative" forays on to the free market to assure French supplies.

Greeks buy P & O's last cargo ships

By Andrew Fisher

Shipping Correspondent PENNYNGLAR and Oriental Steam Navigation, the major UK shipping group, is selling the last four general cargo ships under its operation for just over \$20m (£11.6m) to Greek interests.

The 12,600 gross ton vessels—the Strathewe, Strathesk, Stratherol, and Stratheden—have been trading on the U.S.-Middle East route, now mostly containerised.

P & O has one other general cargo vessel, the Strathelgin, but she is on charter to Overseas Containers (OCL), in which the company is a major shareholder. Six refrigerated cargo ships also remain in the company's fleet.

The four ships just sold are able to lift on heavy cargoes and can also carry 300 containers. But major international lines have been ordering much larger ships with container and roll-on/roll-off capacity for the route.

P & O said that about 180 British seafaring jobs would be lost because of the sales.

Navy order for British-U.S. consortium

THE ANGLU-U.S. consortium of British Aerospace, McDonnell Douglas and Sperry has won a \$15.6m (£9.06m) contract to continue developing a new training system for the U.S. Navy based on the Bae Hawk trainer aircraft. It was announced yesterday.

The U.S. Navy has awarded the contract for pre-full scale development work on the Navy's jet flight training system, known as VTXTS.

British Aerospace, McDonnell-Douglas and Sperry will develop a training system for navy jet pilots, including the aircraft and flight simulators.

The Navy selected the Anglo-U.S. team for development of the training system from six competing proposals. This is the first major contract in a task scheduled to provide the U.S. Navy with an initial training capability in 1983 and a full deck-training capability in 1991.

U.S. seeks delay on foreign bid requests

WASHINGTON—U.S. companies that offer international communication services have been asked by the U.S. Government to delay responding to some unusual requests for bids received from foreign governments.

The action, disclosed this week by the Federal Communications Commission, is designed to allow time for a special study to determine whether the foreign governments are trying to spur a bidding war that could affect customer rates in the U.S.

The FCC's announcement follows the receipt by U.S. companies earlier this summer of unexpected inquiries from the Government-run telephone networks in eight countries, the agency said.

The inquiries ask the U.S. companies about their plans to provide various specialised communication services such as the high-speed transmission of computer data or videotext electronic information services—to customers in their countries, and to specify what type of partnership arrangement

they would be willing to enter. The inquiries were received by at least seven companies, including American Telephone and Telegraph and Western Union, the FCC said.

The FCC said there is nothing unusual about U.S. communication carriers entering partnership agreements with foreign nations.

That is a standard procedure, since most foreign governments control their internal mail, telephone and telegraph systems and U.S. companies must secure permission to operate in the host country.

In exchange for that permission, the U.S. companies and the foreign governments normally reach agreement on a so-called accounting rate that amounts to a sharing of the revenues collected by the parties.

What makes the latest requests unusual, an FCC official said, is the stated invitation by the foreign governments to have the U.S. concerns bid against each other to offer the best deal on sharing revenues.



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UK NEWS

Gill will press job loss action

BY JOHN MOORE, CITY CORRESPONDENT

MR JACK GILL, the former managing director of Associated Communications Corporation, the entertainment group built up by Lord Grade, is to press ahead with a legal action for wrongful dismissal against Lord Grade, and three other directors.

'No abnormal Howden losses' pledged

BY JOHN MOORE, CITY CORRESPONDENT

MR JOHN BOGARDUS, chairman of Alexander & Alexander Services of the U.S., one of the largest insurance brokers, gave assurances in London last night that the 2,800 Lloyd's members of underwriting syndicates managed by Alexander Howden Group will not face "abnormal losses."

He met about 100 representatives of underwriting agents who have introduced wealthy individuals to Howden's syndicates, whose star underwriter, Mr Ian Postgate, has been sacked from the group.

Howden, acting as a broker, had arranged extensive reinsurance cover for the syndicates with its own insurance companies and with companies secretly controlled by former executives—Mr Kenneth Grob, the former chairman, Mr Allan Page, Mr Ronald Comery, Mr Jack Carpenter and Mr Postgate.

Alexander & Alexander has alleged that \$55m (£32.35m) have been misappropriated by the five former executives over a period of up to seven years. It is suing the former executives.

Mr Bogardus has written to the chairman of the British Insurance Brokers' Association to "re-affirm that Alexander & Alexander will stand behind the financial integrity of Sphera Drake and the other UK-based Howden insurance and insurance-broking companies."

Sphera Drake has a deficiency of up to \$25m, the liabilities of the secretly-controlled companies, based in Panama, having been transferred to Sphera Drake after the discovery of the alleged irregularities.

In addition, Alexander and Alexander has injected \$10m into Sphera Drake so that it can accept more business.

As the crisis simmered at Lloyd's, the Association of External Members of Lloyd's, which has Lady Middleton in the chair, and represents about 500 members, said that it was prepared to establish a "defence committee" of external members of Lloyd's for members of the Howden syndicates, "if a sufficient number of those members request the association to do so."

No gloom allowed in search for Ulster jobs



Mr Saxon Tate

THE Belfast rain was clouded in sheets. The atmosphere in the drab entrance hall of Northern Ireland Department Commerce was not helped by deputations from the Harlequin Wolf shipyard wonder about the future of their job.

Mr Saxon Tate, scion of a sugar family and new appointed chief executive Northern Ireland's Industrial Development Board (IDB) arrived from an interview with local radio. "Morning all," cried, "lovely weather."

Mr Tate is determined there will be no gloom. Even civil service green and cream of the department offices being replaced with furniture more suited to the new line of the market place and company investment and jobs.

Mr Tate sees the establishment of a commercial attitude of mind as one of the priorities for his new board. This is an answer to criticisms that staff are still civil servants.

Mr Tate says he is impatient with the determination of Civil Service to make what admits is an odd system, with

His own fire reaction with James Prior, the North Ireland Secretary, offered the job was that he was asked to do the impossible. "But I was hooked once I came here because it was a chance to do something in an area which I regard as important," he said.

That area is the creation of a maintenance province but the trauma of closing Tate & Ly refinery in Liverpool, with some families had been employed for four generations. He stresses that jobs must be viable, which means profitable but believes that in an area where Northern Ireland's difficult

Yet Ulster, with the generous Government incentives in the UK, has been falling attract significant foreign investment. Mr Tate believes it may take a generation to change the image of a troubled province but that much can be done in the next time.

He believes for instance it is important to convert banks and insurance companies of the value of investing Ulster and advocates a "tri approach" where growth sectors and markets are identified, the companies involved located. They can then be given attention in an effort to persuade them to choose Northern Ireland.

The IDB is also likely to concentrate on providing specialised financial market and technical back-up to existing companies flourish and expand.

Mr Tate believes the province offers better industrial relations and productivity than many other areas, and bet communications than the Republic, for which British business still shows a marked preference.

The Republic of course is tax incentives; which every agrees are highly attractive. It is one of Mr Tate's prior areas, even though the political difficulties of providing breaks within the UK are viable.

He has been promised that the IDB will not have to operate "with one hand tied behind its back" and can be assured of sympathetic ear in Northern Ireland Office with Mr Prior in charge. But a world recession must now be added to Ulster's other difficulties and his task, while it is not impossible, will require all his enthusiasm.

"You can look across the water and almost see the Isle of Man from here," he said. "We know what they have achieved. How it has been done."

Mr Tate does not see himself as a political lobbyist. Instead he will work with his boss to represent all sides of the province to influence

Independents keen on axed BA routes

BY JAMES McDONALD

BRITISH independent airlines and operators are showing keen interest in taking over at least some of the 17 International and domestic routes which British Airways plans to close down because they are not sufficiently profitable.

British Midland Airways will probably apply for the Heathrow to Inverness route, and is considering taking over other domestic routes.

Air Europe will apply for at least three of the international routes and a British Caledonian spokesman said yesterday: "We are looking at the routes but, as yet, have made no firm decision on whether to apply for any."

Among the closures on November 1st, the routes group manager, director of British Airways, said the routes "are those on which we can find absolutely no prospect of adequate profitability."

But Mr Graham Norman, commercial manager of British Midland, said yesterday that the Heathrow to Inverness route would fit in well with existing flight patterns. "I am sure we could soon make it a profitable run."

He added that British Midland would seriously consider the feasibility of taking over other domestic routes being abandoned by British Airways. These include Manchester to

Leyland asks Scots to supply components

By Mark Meredith

LEYLAND Vehicles yesterday urged Scottish companies to bid for £120m worth of contracts to supply components and services for its trucks and buses.

Less than £5m of this business goes to Scotland, Mr Ron Hancock, chairman of Leyland Vehicles, said at the opening of a two-day "job creation" exhibition at Bathgate, near Leyland Vehicles' truck and engine plant. The exhibition follows the corporation's promise at the time of a painful reorganisation throughout the company last November, when 1,365 jobs were lost at Bathgate alone, that it would seek ways to make new jobs in areas affected by cuts.

Leyland Vehicles said that about 100 companies had expressed an interest in the exhibition, and more were expected. About 60 per cent of the components for products of the Bathgate plant comes from subcontractors. The plant produces the Landmaster and Landtrain trucks, the Boxer and Terrier models (which are being phased out) and the Defender engine.

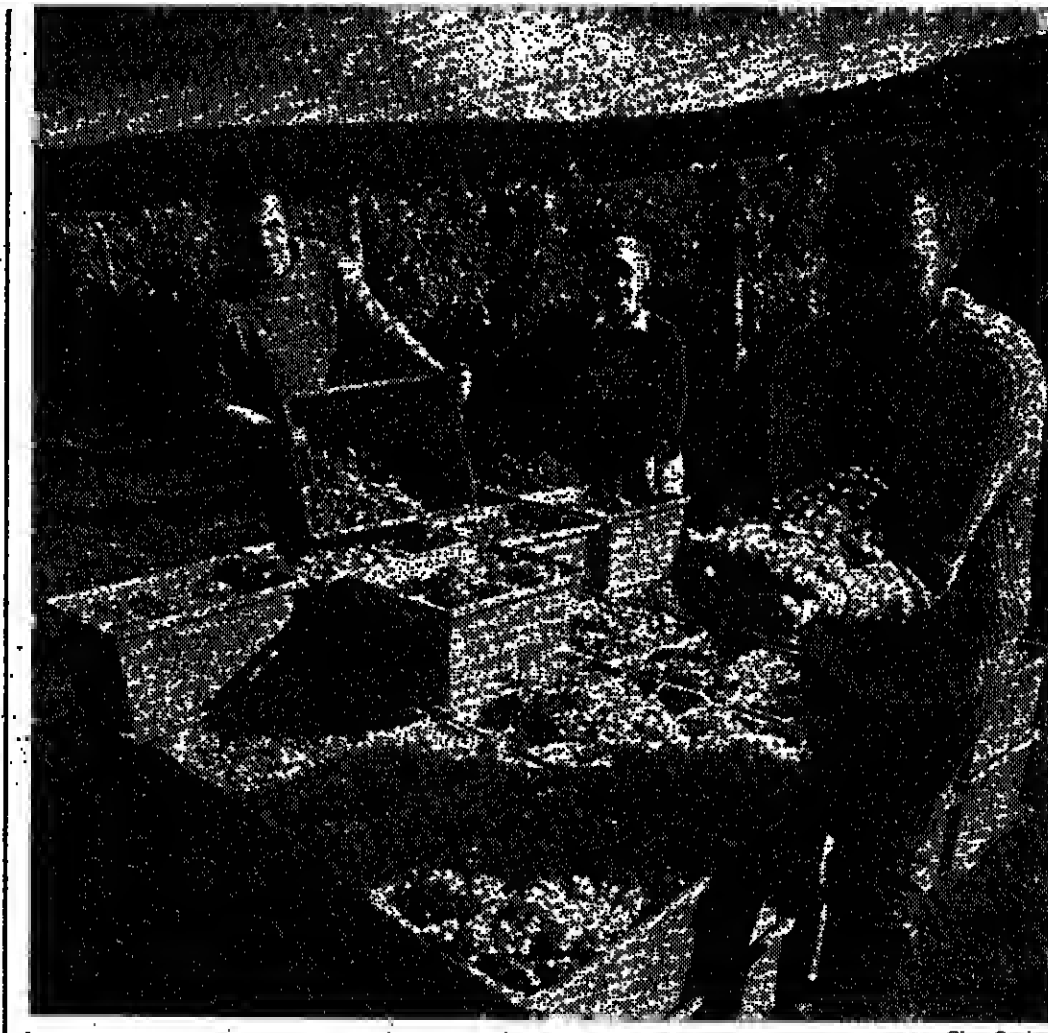
The going into production, four years from now, of the new Family I diesel engine, to be jointly produced with Cummins, is also expected to offer new opportunities for subcontractors.

Mr Hancock said that Leyland Vehicles wanted to encourage Scottish business to bid for work now supplied from outside the country. "We are not trying to place elsewhere work which we do for sound economic reasons in our own factories," he added.

It was clear that Leyland Vehicles did not expect investment-intensive projects to stem from these opportunities in Scotland, but rather was hoping for a proliferation of service and small manufacturing outfits which would make such things as gaskets and connecting-rods, or would do machine-tooling. Leyland Vehicles was able to contract-out this work because of the small volume of parts involved, Mr Hancock explained.

He told a news conference that a survey of companies in the Bathgate area, which is about a third of the way from Edinburgh to Glasgow, showed that they bought as much as 80 per cent of its components outside the area.

Leyland is hoping that its offer would coincide with industrial regeneration proposals for the Bathgate region.



Glyn Gwyn

ENGLAND'S winegrowers are now in the midst of what promises to be a record harvest. More than a thousand acres are given over to vineyards in England and Wales, and there are more than three

hundred members in the English Vineyards Association. David Mills (above right), farms 400 acres of Sussex Downland. This is his second year of wine production. His wife Ann (centre) manages

the five-acre vineyard. This year's crop of three German varieties will produce about 8,000 bottles. Mills' 1982 Ditchling wine should be ready for drinking in August 1983.

House prices 'are rising steadily'

BY ANDREW TAYLOR

AVERAGE UK house prices, having suffered a setback last year, have been rising steadily if undramatically during the first nine months of this year. But price rises are still lagging behind increases in the rate of inflation, according to figures published today by Nationwide Building Society.

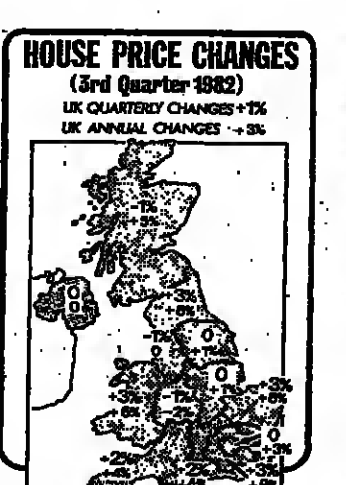
There are also significant regional variations in house price movements, says Nationwide. In the West Midlands, for example, prices are still declining and are estimated to have fallen on average 2 per cent since the third quarter of last year.

By contrast, average prices in the North and in Wales are estimated to have risen by 6 per cent in the past 12 months and by 3 per cent since the second quarter of this year.

Nationwide, the country's third-largest building society, says the average price of a UK home in the third quarter of this year was £24,910—representing a 1 per cent increase over the second quarter and a 3 per cent increase over the third quarter of last year.

Average prices, having dipped in the fourth quarter of last year, have risen by 4.5 per cent since the start of 1982. This compares with a 5.6 per cent rise in the retail price index in the same period and a 6.6 per cent rise in average earnings.

There is still no sign, however, of a house price boom, although recent reductions in interest rates and inflation, allied to a real fall in house prices in comparison with average earnings, would appear to be able to support a rather



fast rate of house price inflation than has occurred. The ratio of house prices to earnings has fallen sharply since the fourth quarter of 1979. Average prices now stand at just 2.95 times average annual earnings, the lowest level since the fourth quarter of 1970.

At the end of 1979 average house prices, having risen rapidly in the late 1970s, stood at 3.69 times average earnings. At the beginning of this year most building societies forecast that house prices would move roughly in line with annual increases in inflation—with three months of the year to go it looks as though this forecast will eventually prove to be about right.

There has been a marked slowdown in the rate at which building societies have been opening branches, according to figures published yesterday by Hillier Parker May & Rowden, estate agents.

The societies opened 488 branches in 1981, an increase of 3.6 per cent, the lowest rate of growth for a decade. At the end of last year societies operated from a total of 1,622 branches, double the number in 1974.

Builders' merchants expect sales boom

BY WILLIAM COCHRANE

THE GREAT majority of builders' merchants are looking forward to increasing sales during the next year. This is the 1982 trend of recovery against a background of depressed activity in the UK construction industry.

A survey issued yesterday by the Builders' Merchants Federation covering a sample of members projected sales over the next six and 12-months shows 95 per cent expect either maintained or higher sales than in the last year.

To hold the same level as this year and 9 per cent envisaged a decline of between 2½ and 12½ per cent. Forecasts for the next 12 months are even more hopeful with 70 per cent seeing a rise, 26 per cent "hold" and only 5 per cent expecting a decrease.

The federation yesterday confessed itself quite surprised at the buoyancy of some of the forecasts. It emphasised that 1981 was a bad year for merchants and that many of its members are still fighting back hard against pressures on margins and falling profits.

year's revival have included the spurt in house starts, an apparent gain in sales in the public home improvements sector and, fairly recently, a mini boom in central heating installations.

This has required flexibility at the marketing level and not all merchants have been able to provide it. "Companies which slumped earlier and are now trading within themselves are getting expanding and profitable business," said the federation. Those which were caught early this year with heavy stocks and over-

Manifesto preparations launched by Alliance

By John Hunt

THE Liberal-Social Democratic Alliance launched a crash programme to draft a joint policy statement for its two parties by next January 26. It is hoped that on this date a united front can be presented by Alliance parliamentary candidates at a mass rally in Central Hall, Westminster.

At an Alliance co-ordinating committee meeting in the Commons yesterday it was decided to set up a policy sub-committee of party officials, chaired by Mr Richard Wainwright, Liberal MP for Colne Valley, and Mr John Horam, SDP MP for Gateshead West.

The sub-committee's task will be to iron out policy differences quickly and "to knock heads together" to secure agreement. It is hoped the result will be a document to form the basis of an Alliance manifesto for the next general election.

On some topics, however, there could be agreement to disagree where the gap between the two parties is not too wide. Behind the sense of urgency is the suspicion Mrs Thatcher might call a post-Budget general election, possibly in May, before the Alliance restores its popularity to last year's high levels.

Mr David Steel, the Liberal leader, and Mr Roy Jenkins, the SDP leader, who both attended yesterday's meeting, are anxious to maintain the momentum generated at last week's Liberal annual conference.

Areas where the parties remain out of line, however, include defence and energy policies. Last night Mr Dick Tavener, SDP parliamentary candidate for Eckham South-East, London, in the by-election on October 28, said hard-line left-wingers in the local Labour Party were trying to gag the Press. He said they were preventing Ms Harriet Harman, the Labour candidate, from holding the usual daily Press conferences in the campaign.

In a Blackpool Press conference yesterday, Mr Harman said the allegations were total nonsense.

Whitelaw backs NHS pay stand

By John Hunt

MR WILLIAM WHITELAW, Home Secretary and deputy leader of the Conservative Party, last night gave his backing to the Government's stand against the health workers and nurses' demand for a 12 per cent wage increase.

He also took a dig at the report of the Government "think tank" the central policy review staff, which suggested the possibility of replacing the NHS by private health insurance.

Mr Whitelaw indicated that it was necessary to keep tight control of the efficiency and spending in the Health Service if this prospect were to be averted. He said present signs were the secure state funding of the NHS would continue "but only if it is not jeopardised today."

His speech was clearly an attempt to show party solidarity in the run-up to next week's

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UK NEWS

Whitehall efficiency plan unveiled

Gareth Griffiths examines the Civil Service White Paper

THE White Paper on Civil Service efficiency published yesterday rejects any wide parliamentary scrutiny of Whitehall, but outlines proposals for major management changes in the way the service is run and sets a July 1983 deadline for departmental plans to be published.

Government departments have been told to submit by the end of January plans for their financial and information management systems. The plans must include systems for the budgeting and control of administrative costs, managers' responsibilities must be specified and, where practicable, the plans must suggest performance indicators.

Departments will keep in touch with a small joint Treasury and Management and Personnel Office team. A central report will be published by next July.

The thrust of the reforms will be administrative, and not concerned with government policy. The questions departments will address are where money is going and what value taxpayers are getting for it.

The full achievement of the aims of the initiative will require a heavy commitment of resources, including the efforts of senior management, and departments will need time," the White Paper says.

Improvements in financial management are viewed as central to pepping up the Civil Service. The Treasury should be able to probe more effectively with the proposed battery of performance indicators.

"The time has come to bring the rest up to the standard of those in the lead," says the White Paper.

Training in financial management will be improved, and any civil servant will normally be required to complete the Civil Service College's financial management course before being appointed a principal finance officer.

The Government is very keen

to emphasise the managerial functions of civil servants and believes that a substantial proportion of the most senior posts in the Civil Service should be filled by people with records of success in financial and general management.

The information systems will be designed to provide higher management with information needed for estimates and control. Managers further down the line will also receive information deemed necessary.

Managers at all levels should also have well defined responsibility for making the best use of their resources, and should have training and access to expert advice, says the White Paper.

The kernel of the White Paper's message is that three fundamental principles should be applied:

- Objectives for policy and administration should be clear.
- Responsibility for attaining objectives, and for the management of resources in so doing, should be defined.
- The information needed to exercise responsibility should be provided.

"These principles apply to managers at all levels, up to and including ministers. They cover resources of all kinds—manpower, money and other. They relate to the resources that Government consumes and the resources it makes available to those in the lead," says the White Paper.

Departments' individual approaches may vary within the framework of the analysis, but the Government believes that fundamental principles of good management transcend the differences between departments.

The system's emphasis on performance indicators will lead to less reliance on crude cash limits as the main measure of government control and evaluation. The plan for each department should ensure that the most urgent priorities are tackled first.

There is also likely to be a greater degree of departmental decentralisation. The Treasury will review with departments, as the need arises, how their management accounting systems, estimates and appropriation accounts can best be related.

The Treasury and the MPO Management and Personnel Office will meet monthly to discuss the progress of the reviews and the introduction of new planning systems. Savings made by the reviews will be ploughed back into the departments.

The White Paper contains the Government's replies to a report in March from the Treasury and Civil Service Committee on Civil Service efficiency. The committee called for a common framework of analysis for the proper management and evaluation of programmes and assessments of efficiency. The committee made 26 recommendations, and the Government has accepted most in part.

However, it has rejected proposals that select committees review departmental efficiency that departments reviews be published annually and that select committees be allowed to table motions for debate in parliament.

Surprisingly, in view of the Prime Minister's antipathy towards major aspects of the Civil Service ethos, the White Paper talks about the need to maintain morale in the face of a declining aize.

Control over permanent secretary appointments, the key to

the Whitehall patronage network, lies firmly with the Prime Minister, and no changes in the relationship between Minister and permanent secretary are proposed. There is a mention of the need for clear understanding between minister and permanent secretary on the way management responsibilities are discharged.

The White Paper singles out for praise the initiative taken by Mr Michael Heseltine, the Environment Secretary, at his department, in introducing an information evaluation system to let the Ministers know what the department is doing. Management Information System for Ministers (Minsis) is viewed as a good way of dealing with information, because it is concerned with administrative rather than policy matters, and places a strong emphasis on staff costs and numbers.

Minsis enables Ministers and senior officials, to review regularly a department's work, compare priorities, allocate resources and arrange for particular areas to be examined.

The White Paper is cautious in its attitude to giving MPs more information about and control over the running of the Civil Service, but there are some proposals to increase the flow of published information.

"The Government's intention is that departments should disclose as much as possible of the information they derive from their management systems. It attaches importance to making material relating to priorities and the allocation of manpower and other resources available to select committees and the public, though not all such material can be disclosed."

White Paper—Efficiency and Effectiveness in the Civil Service. Government Observations on the Third Report from the Treasury and Civil Service Committee. Session 1981-1982, HC 236. Published by SO. Command 6616. Price £3.40

Literacy job test 'unlawful'

THE introduction of literacy testing by the British Steel Corporation in 1979 at its Scunthorpe plant for recruits to its workforce was unlawful, an industrial tribunal ruled in Sheffield yesterday.

Five Scunthorpe Asians who had left the corporation after up to eight years' service were not re-engaged by BSC when they returned from long holidays in Bangladesh as a result of the introduction of tests, and a further applicant was offered a job as a cleaner at a lower grade than he had previously been employed at.

Mr Freddie Reynolds, representing the six Asians, said that when they returned from holidays on family business in Bangladesh in 1979 they had been required to sit literacy tests.

They were asked to read extracts from BSC's rule book and fill in questionnaires. Corporation personnel officers described their performance as "poor".

Mr Christopher Carr, speaking for the BSC, said that the literacy tests had been introduced at Scunthorpe following the passage of the Health and Safety at Work Act of 1974.

But BSC had now "radically reviewed" arrangements for testing in liaison with the Commission for Racial Equality, he went on. Testing was necessary because of "the considerable number of safety and health risks associated with a modern steelworks."

BR freight distribution venture

BY HAZEL DUFFY, TRANSPORT CORRESPONDENT

BRITISH RAIL and the Association of Metropolitan Authorities (AMA) are inviting private developers to join in partnership developments of freight distribution and warehouse complexes in seven cities.

Eight of the sites (three in London and one each in Gateshead, Sheffield, West Yorkshire, Liverpool and the West Midlands) are owned by the BR Property Board. That in Salford, Manchester, belongs to the Manchester Ship Canal

Company. The purpose of identifying the sites at this stage is to take a long-term view of the distribution needs which are expected, and to ensure that they be incorporated into local authority plans for development into the next century. BR is aiming to maximise the trunk haulage of freight between these complexes by rail, with local distribution of goods by lorry.

The emphasis of the exercise, presented to financiers and property developers yesterday at BR headquarters in London, however, is on the benefits to accrue from the development of sites with joint rail and road access.

The exercise started more than two years ago, on the initiative of the AMA, which led to a joint study group set up with BR. Further studies with the Association of County Councils and the Association of District Councils are proposed.

Liverpool forges medical link with China

LIVERPOOL School of Tropical Medicine is to forge new links with China, involving a five-year staff exchange programme with the Jinan Medical College, Canton.

The programme is being funded initially with £60,000 from the Wolfson Foundation. The first exchanges will last from three to six months, although longer

periods may be possible later to enable Chinese staff to gain experience to train Chinese doctors.

The emphasis will be on the fields of parasitology, entomology and tropical pharmacology. This will increase China's ability to fight problems caused by parasites and insects, and increase knowledge of which

drugs to use in treatment and prevention of tropical diseases. The Liverpool staff hope to learn about traditional Chinese methods for dealing with malaria.

The Liverpool school has a world-wide reputation for using similar staff exchanges to improve medical education in South East Asia.

Second jobs boost for Cumbernauld

A SCOTTISH new town has received its second major jobs boost in the course of the month. The Lancashire-based E.K.F. Aluminium Group has announced that it is to open a new factory in Cumbernauld creating 250 jobs.

The company, which manufactures replacement windows and doors, is taking 23,000-

square-foot premises in the town's Blairlinn industrial estate, and employment will be provided for both manufacturing and administrative staff.

The Cumbernauld factory is the main part of the group's nationwide expansion programme, involving more than 400 jobs in all. Earlier this month the

Government gives extra cash to British Council

BY STEPHANIE GRAY

THE British Council is to get an extra £2.1m from the Government to offset an expected £3m shortfall in funds this year, caused mainly by significantly higher inflation rates abroad.

Further aid is likely later this year when the council gives the Foreign Office its evidence about inflation trends in the last five months of 1982.

The council operates in 79 countries "reaching," in the words of Sir Charles Troughton, the chairman, "the parts other forms of British representation do not reach."

Some parts, however, are more expensive than others. Israel, for instance, has an inflation rate of 104 per cent. Brazil's rate is 94 per cent and Argentina's is 80 per cent. The Falklands conflict, has a rate of 125 per cent.

The Government made clear, when it imposed cuts of 18.5 per cent in its main operating budget over the four years from 1980-81 to 1983-84, that it would view sympathetically any request for supplementary funds to cover overseas expenses beyond the council's control.

This year's cut amounts to £1.5m and the final cut of £1.65m is to be made next year.

Smaller companies back Tory economic policy

BY TIM DICKSON

THE BOSSES of most small manufacturing companies still approve of the Government's overall economic strategy. But less than half feel that business will pick up over the next 12 months.

These are the main conclusions of a new survey by the Union of Independent Companies to be published later this week.

The survey was carried out mainly to counter the "doom and gloom" which the union believes is damaging business confidence. The UIC represents between 200 and 300 small and medium sized manufacturing

companies. Asked whether they thought the Government's economic strategy was right for their company in the long run, 79 per cent replied "yes."

Around 49 per cent felt their prospects were brighter over the next 12 months, 32 per cent said they were less bright and 23 per cent expected to stand still.

Asked about pay, 36 per cent said they had settled for 5 per cent or less and 58 per cent had negotiated between 5 and 10 per cent. The biggest single problem was the availability and cost of money.

Deal takes Lotus back into U.S. market

LOTUS will re-enter the important U.S. car market in January following the conclusion of a new distribution agreement. A previous joint distribution and marketing arrangement with Rolls-Royce was terminated amicably earlier this year.

The new arrangements are understood to involve private investors in the U.S., ending speculation that Lotus would link up with Toyota's extensive American dealership network following a co-operation agreement signed with Japan's largest manufacturer last year.

Details of the new distributors would be given shortly, said Mr Michael Kimberley,

Lotus's managing director. He was speaking on the eve of the Paris Motor Show, where a radically redesigned model, the Lotus Eletat Excel, is being shown for the first time.

The launch of the Excel, together with re-entry into the U.S.—which in 1979 was taking 40 per cent of all Lotus sales—and a 100 per cent increase in sales in other export markets are leading Lotus to expect that by early next year it will be building nearly 90 cars a month, or approximately three times the rate during 1980.

However, the sharp increase in UK sales over the past 12

months has tapered off. Last year's first half sales were 128, rose to 197 in the second half, and have reached 290 so far this year. But Mr Kimberley says sales are flattening in the third quarter and will follow the slide in the overall UK car market expected in the final quarter of the year.

When Lotus' results for the financial year to December 1981 are published shortly they are at best likely to show breakeven. The company made £28,000 profit pre-tax in 1981's first half.

The Excel is an important new model for Lotus, which expects to build 30 a month against 10 a

new car is lighter, claimed to be 7 per cent more aerodynamic, faster and to have much more cornering power than the model it replaces.

No price has been fixed, but Lotus indicates that it will be less than the £14,896 of the existing Eletat Lotus's top four-seater model, the Elite, is already being substantially outsold by the Eletat and if the Excel is well received Lotus executives are understood to be prepared to consider whether continued production of the Elite can be justified, Lotus's best-seller, however, continues to be its Esprit mid-engined two-seater, which takes just over half of sales.

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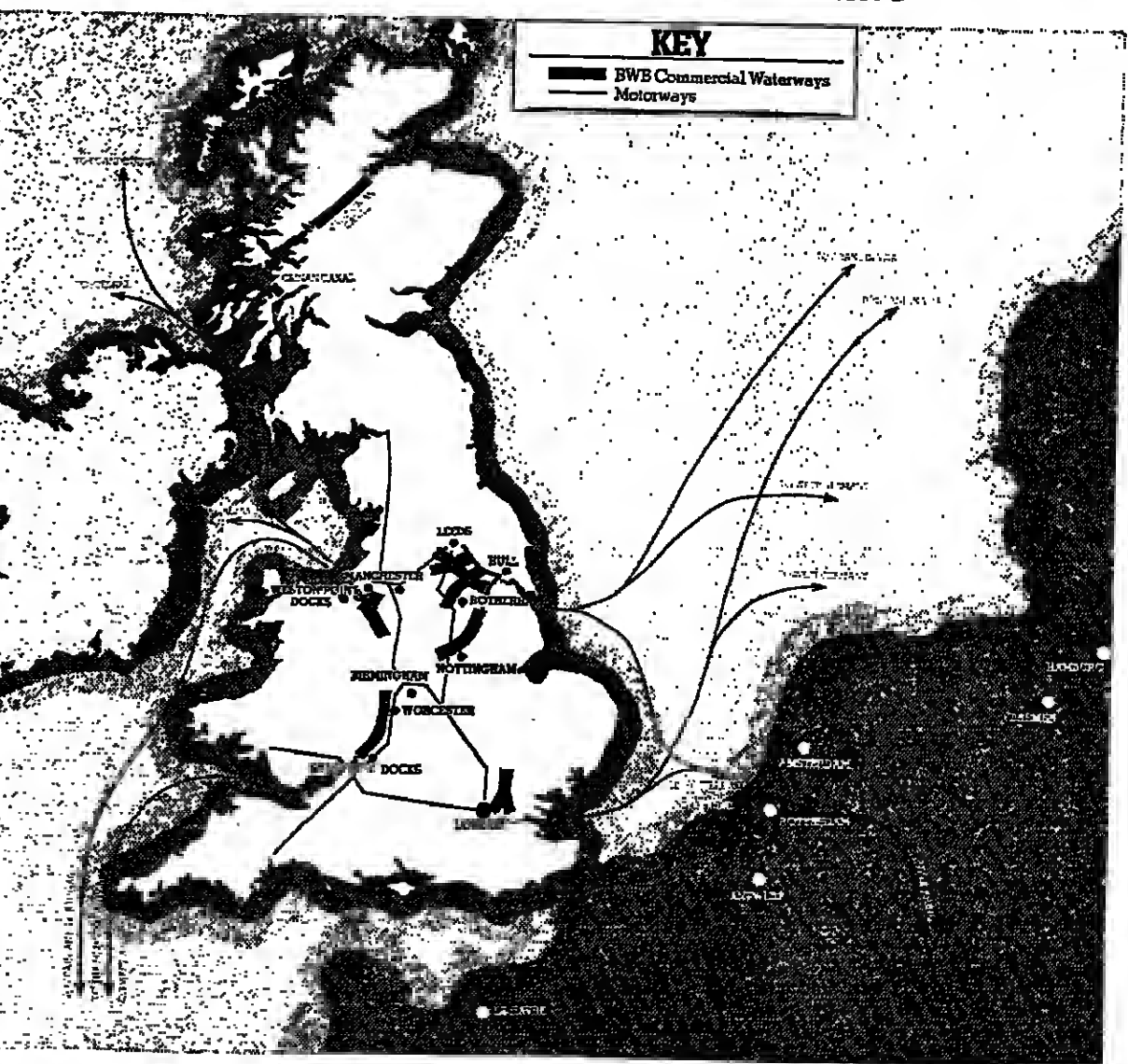
practical and cost effective transport package, well suited to fit the needs of industry and commerce in the years ahead.

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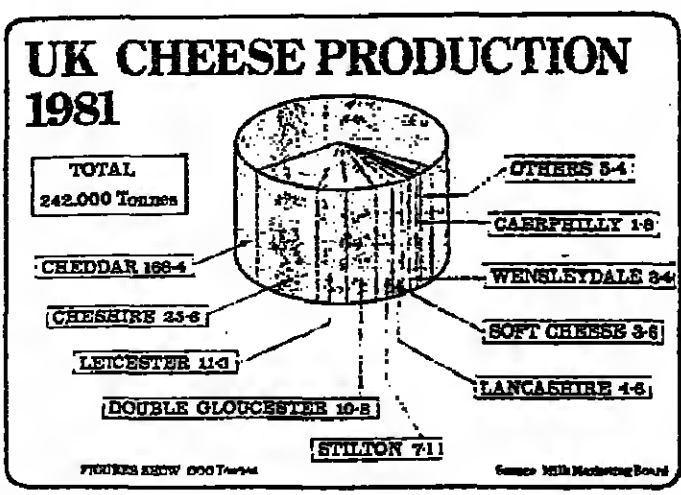
The Water Way makes freight movement plain sailing.

UK NEWS

LABOUR

Lymeswold aims to make Britain say 'cheese' Unions may meet Vauxhall to avert 'S' car imports ban

David Churchill examines the reasons why it has taken 200 years to produce a new cheese



67 per cent of AB socio-economic grade consumers (professional and executive) said they had eaten blue-veined cheese...

LEADERS of dockers, transport workers and car workers organised by the Transport and General Workers' Union meet next week to coordinate a total ban on imports of the General Motors/Vauxhall new small car into the UK.

However, there are signs that union leaders and Vauxhall management may meet soon in an effort to reach a compromise short of the ban. The union has said the ban will operate from next March unless the company agrees to begin assembly of the 'S' car in Luton or Ellesmere Port.

Shell refinery staff claim up to 20% rise

SHELL UK's 3,400 refinery process workers—a key group at the start of the oil industry pay round—have presented a variety of pay claims ranging to as high as 20 per cent on basic rates.

Targets for health pay action name

DETAILS of the TUC health service unions' rolling programme of regional days action were released by TUC last night.

Private street cleaning will cost 100 council jobs

AT LEAST 100 council workers in the London Borough of Merton will lose their jobs following the decision of the council's technical services committee to privatise refuse collection and street cleaning.

Scott Lithgow 'crossword' strike continues

A STRIKE by 300 shipyard workers at Scott Lithgow Clydebank continued yesterday as a mass meeting voted 114 to 67 to defy a union official's recommendation to return to work.

TUC in pensions campaign

THE TUC will today urge public service unions to adopt a common strategy on pensions, paralleling the joint action in the public sector on pay.

Civil Service unions draw close

AMALGAMATION of the two largest trade Unions in the Civil Service drew closer yesterday with the publication of a joint statement underlining the benefits of merger from the executives of the Civil and Public Services Association and the Society of Civil and Public Servants.

Welsh 'Riviera' plans unveiled

THE WALES Tourist Board yesterday unveiled plans to promote the development of 12 major sailing centres with first class marina facilities around the Welsh coast.

Receiver sells Carron sinks division to former managers

FOUR SENIOR managers of a division of the Carron iron works in Scotland have bought the company's stainless steel sinks division from the receiver.

Condensate and gas find for Superior Oil

SUPERIOR OIL, based in Houston, Texas, has discovered natural gas and condensate in its first well in its concession 22/5b, more than 160 miles north-east of Aberdeen.

Navy orders four minesweepers

THE Royal Navy has ordered four minesweepers at a cost of £19m from a private UK shipyard. They will replace wooden-hulled vessels built in the 1950s.

Furness Withy denies asset-stripping

FURNESS WITHY, the British shipping and offshore group, has denied trade union claims that it has been asset-stripping by transferring tonnage to cheaper non-UK flags since its takeover two years ago by the C.Y. Tung Group of Hong Kong.

Ford urges expanded role for chambers of commerce

A NEW role for Britain's chambers of commerce may be found in operating the Government's Youth Training Scheme, due to start this time next year. Many employers are concerned that local control of the scheme should be as firmly as possible in the hands of industry.

Alan Pike looks at a plan to stimulate youth training which involves industry at local level

system. While Britain has some streamlined, well-staffed chambers on the German model, many local organisations are Ford acknowledges in its submission to the MSC that there are "fundamental weaknesses in the way industry and commerce regard their role in local level."

to compensate Pe... emes

impose unacceptable policy branch level. Since their joint policies may and new technology been developed and joint in trial action was taken in and during the 22-week dis in 1981.

Where nuclear power stations break down

By David Fishlock, Science Editor

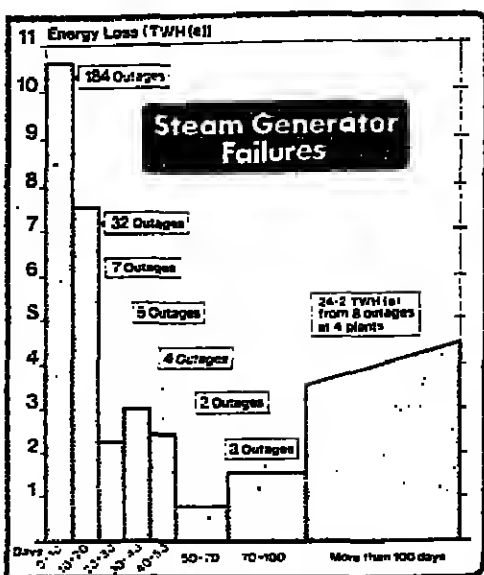
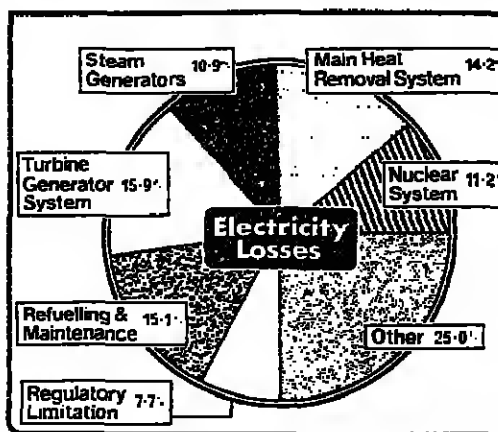
THE NUCLEAR industry is failing to meet the very high standard of reliability it once set for itself at its nuclear power stations. This is one important conclusion of a computer program which has been analysing the performance of the world's nuclear stations. Where in the past it has been customary to assume that a nuclear station will generate power for 80 per cent of the time, it is now thought more prudent to assume only 65 per cent. But there are important exceptions, such as the nuclear stations designed and built by the Swedes and the Canadians. What is not clear—because the experience is simply not there—is whether the plants used by the Swedes and the Canadians would perform as well if built by someone else. Or whether, had these nations adopted another type of reactor, they would have got a better performance from it.

Many new insights into nuclear plant performance are springing from a computer program called PRIS—power reactor information system—written by engineers with the International Atomic Energy Agency in Vienna. PRIS uses the data meticulously logged by the IAEA for over two decades on the behaviour of the world's nuclear stations. PRIS embraces more than 1,760 reactor-years of operation—some two-thirds of the world's total experience so far. Moreover, this body of experience will double over the next five years. At the touch of a button PRIS can already produce data on some 9,000 outages—spells during which plant was out of action—over the last ten years. This data shows that while both steam generators and turbo-generators are prone to breakdown from time to time, the latter is a well-understood component, usually quickly restored to service, while the steam generator is a relatively new and still troublesome plant item.

Heading the PRIS project is Dr Robert Skjöldebrand, former project manager of one of Sweden's first nuclear stations and now a senior executive of the IAEA. He is working closely with the World Energy Conference, whose interest extends to the performance of power plant of every kind. So far, the overall performance of nuclear power appears to be very similar to that of fossil-fired plant. But it falls short of the higher performance expected as a consequence of designing nuclear plant for lower levels of maintenance.

The vital question, of course, is just where the nuclear plants are breaking down. Dr Skjöldebrand admits that although he reports for the project to a Russian IAEA deputy-director, PRIS has been unable to obtain generation data on either USSR or East German nuclear plants—about 40 reactors. But he contends that the omission is due to bureaucracy and to the fact that two different state committees build and run the plants. In the USSR the IAEA's links are with the one that builds the plants, not the one that operates them. In fact, much of the missing

RELIABILITY OF THE WORLD'S REACTORS 1971-80



data is being supplied in papers to the IAEA. But it is not being supplied in the form requested by PRIS and Dr Skjöldebrand takes the view that partial data can be worse than no data to a project like PRIS. All other Comecon countries are collaborating in the project, however.

The data PRIS wants is that required to calculate three different factors:

- Load factor—The ratio between the energy that a power plant has produced during the period considered and the energy that it could have produced at maximum capacity under continuous operation during the whole of the period.
- Operating factor—The ratio between the number of hours the power plant was on-line and the total number of hours in the reference period.
- Unavailability factors—The amount by which the available capacity is lower than the maximum capacity. There are two unavailability factors, one associated with planned outages for refuelling and maintenance and the other associated with unplanned outages (breakdowns).

It is the unique data on unavailability which distinguishes the PRIS data bank from other attempts to assess reactor performance. The table compares unavailability statistics for fossil-fired plant worldwide, culled by the World Energy Conference, with those for nuclear plant culled by the PRIS project. It shows little difference between the two kinds of fuel, but a bigger difference between countries in the case of fossil fuels and between reactor types and reactor sizes in the case of nuclear power.

Indeed, reactor size increased so rapidly between 1960-75 that there was never time to feed operating experience back into design. Some electricity producers managed to standardise design and construction methods enough to shorten construction times but PRIS says it is still too early to say whether it has paid off in improved performance.

Perhaps the most promising indication comes from load factor data for the French 900 Mw PWRs, which improved steadily to 65.4 per cent over the first three years of operation, com-

pared with only 56 per cent for the third year of big PWRs generally.

In 1980, the last year for which full data on operating experience has been published, PRIS calculates that the world's nuclear reactors with off-load refuelling notched up an average load factor of 62.4 per cent. Compared with the 50 per cent once assumed by electricity planners, the shortfall represents a loss to the electricity industry over 23,000 Mw of

generating capacity, and a powerful incentive to improve plant performance.

According to PRIS, the 9,004 breakdowns which afflicted nuclear stations between 1971-80 add up to over 1m hours of lost electricity production, totalling 550 terawatt-hours. The left-hand chart shows the causes of breakdown as a percentage of the electricity lost.

Much of the trouble evidently lies in the non-nuclear parts of the station, and mostly un-

connected with nuclear safety. Equipment failure in the main heat removal system, steam generators and turbo-generators accounted for more than 41 per cent of unplanned outage time. Failures associated with the nuclear part of the station, including fuel, instrumentation and safety system, add up to only 12.4 per cent of unplanned outage time, to which regulatory restrictions have added another 5.2 per cent.

Failure of the steam generator are probably the most highly publicised kind of breakdown in nuclear plants. Steam generators are a feature of the pressurised water and pressurised heavy water (Savannah) reactors. PRIS statistics are published, within a few weeks, they will show that of 40 PWRs with steam generator problems, 24 are associated with this new problem, and with the one manufacturer.

Dr Skjöldebrand believes that what PRIS really needs to delve into, in order to assist both makers and users of nuclear plant, is the fine detail of nuclear component reliability, so that customers can see whose parts are reliable and whose are not. Such detail would be too embarrassing for the IAEA—an agency of governments—to publish. But diligent users of PRIS can deduce the detail by posing sufficiently sophisticated questions. And governments are always free to request data on the performance of a specific maker's reactors—as the Canadians have done with Westinghouse PWRs, for example.

The main non-nuclear component, common to all kinds of generating plant, is the turbo-generator. During 1971-80, PRIS recorded 778 breakdowns at 126 reactors costing 6,382 days of operation. More than 85 per cent lasted 10 days or less, but accounted for more than 24 per cent of the energy lost.

In contrast with steam generators, the 15 long outages—more than 100 days—claimed only 33 per cent of energy losses. Of these, eight were

caused by turbine blade failure and another four by fires. Of the 75 nuclear plants afflicted by turbo-generator troubles between 1971-80, three-quarters suffered outages during their first year in service. The raw material of PRIS is enshrined, year by year, in a book 3 cm thick, with three pages devoted to the performance of each nuclear reactor. The program, written by David White, an Australian engineer with the IAEA, is a versatile one that responds sympathetically to attempts to fish more specific answers on reliability from its burgeoning data bank.

The project's own conclusion, after only 18 months, is that the big problems causing major

losses of power from nuclear stations so far have not been related to safety but in design errors or failures of materials, of the kind which beset every industry, that is developing rapidly. The project leaders believe that a careful and conservative approach to standardisation of major components, and to extrapolations in size and performance, should help avoid breakdowns in future.

As for the smaller nuclear breakdowns, they believe that operators themselves—guided by PRIS—can make a major improvement, mainly through better feedback of operating experience from similar plants and through better judgment.

UNAVAILABILITY IN POWER PLANTS (per cent)

FOSSIL (1977-80)*		Size range 400-599 Mw			Over 600 Mw	
Europe	USSR	U.S.	Other countries	USSR	U.S.	
28.3	28.3	20.5	21.5	21.3	32.5	

NUCLEAR (1977-80)†		GCR	PWR	PWR	BWR	BWR
PHWR	PHWR	100-599 Mw	100-599 Mw	600 Mw	100-599 Mw	600 Mw
100-599 Mw	600 Mw	18.2	28.5	26.1	39.2‡	39.4

* World Energy Conference data. † IAEA data (PHWR, pressurised heavy water reactor; GCR, gas-cooled reactor; PWR, pressurised water reactor; BWR, boiling water reactor). ‡ Regulatory limits imposed after Three Mile Island accident.

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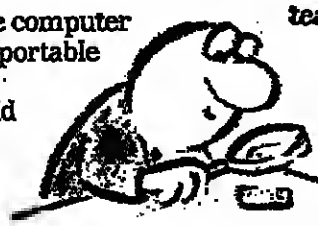
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At home too, more and more kids are using computers as a natural, everyday part of their lives. So they already have more sophisticated and efficient technology at their fingertips than you'll find in 90% of the offices in Britain.

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THE LABOUR PARTY AT BLACKPOOL

Bank reform preferred to state takeovers

A MOTION that a future Labour government would nationalise the banks was rejected yesterday and strong opposition was expressed by unions representing bank employees.

But the delegates agreed to reforms of the banking system, proposed by the national executive committee following a report by the financial institutions study group, which was set up in June 1981 to review Labour policy on the financial system.

Mr Doug Hoyle MP, speaking on behalf of the NEC, said a national investment bank and creation of a new bank would be drawn up. It would be made changes in response to proposals on public control and supervision, then public ownership could provide the only answer.

These plans would be prepared for the public ownership of one or more major clearing banks which the party would be fully committed to implement if the banks failed to co-operate.

The proposed reforms include: the Bank of England using powers under the 1946 Bank of England Act to exercise closer direct control over bank lending; a permanent new banking tax related to profits which would be paid in addition to Corporation Tax; creation of a new People's Bank. The new bank,

LABOUR is in a strouger position than any other party to offer the nation an escape route from the present catastrophic industrial slump, because of its close alliance with the trade unions, Mr Michael Foot, the party leader, claimed yesterday.

While carefully avoiding any specific proposals he looked to co-operation from the TUC in fashioning a new and broader understanding in advance of the next Labour government. This would be designed to prevent any repetition of the

Reports from
John Lloyd,
Margaret van Hattem,
Ivor Owen
and Lisa Wood.
Pictures by Terry Kirk.

winter of discontent which preceded the demise of the Callaghan Government in 1979.

Mr Foot, who was making his main conference speech, constantly underlined the need for the party to demonstrate tolerance, when it is unable to achieve complete union of view, if it is to restore its appeal to the electorate in the run-up to the next general election.

He reaffirmed his support for earlier conference decisions which still divide much of the party — notably the commitments to unilateral nuclear disarmament and withdrawal from the European Common Market — and was accorded a prolonged standing ovation.



Michael Foot: constantly underlined the need for tolerance to be demonstrated within the party

The contrasting impacts which the speech made on different sections of the party was demonstrated by the glum silence of Mr Denis Healey, the deputy leader, and the delighted cheers of the Left when Mr Foot reached out to embrace the supporters of the Campaign for Nuclear Disarmament and the anti-Marketiers.

Mr Foot made it clear that the main objective he will be pursuing in trying to reach a new agreement with the TUC is

acceptance of policies designed to get unemployment down to less than 1m in five years and to provide a fairer deal for the low-paid.

He emphasised that an undertaking to get unemployment down to less than 1m in such a period would be "a huge commitment."

To cheers, he warned delegates that there would not be the slightest chance of it being achieved if "you have a Labour

Government quarrelling with the TUC."

Mr Foot denied that the national assessment in which he and other Labour leaders have already invited the TUC to join was a "code name" for an incomes policy.

He recalled his role in dismantling the machinery established by the Heath Government in restoring his opposition to a statutory incomes policy.

In a placatory passage

addressed to the miners, Mr Foot reminded them that two of the best pay settlements they had obtained in the last 30 years were made under the last Labour Government's social contract.

He insisted that there was little chance of the present Government leading the nation to economic recovery while it slammed the door in the face of the trade unions.

In condemning the attitude to the unions of the Social Democratic-Liberal Alliance, he forecast that the Social Democrats would not have enough MPs in the next House of Commons to have "a three-way split" on Labour's Bill to repeal the Tebbit legislation.

Mr Foot promised that a Labour government would conform with Britain's treaty obligations in negotiating withdrawal from the Common Market.

Amid cheers from the left wing he described nuclear disarmament as "the greatest task" and signalled his continuing personal commitment to a unilateralist policy by declaring that he remained a supporter of the Campaign for Nuclear Disarmament.

Mr Foot accepted that wider progress on nuclear disarmament was unlikely to result from Britain's setting an example by renouncing nuclear weapons. But he contended: "If we insist on saying we will retain our nuclear status whatever happens, then a lot of other countries will do the same."

Mr Foot sought to achieve the pacification of his own party by declaring: "We have to revive the compassion, the tolerance, the good nature, the good will of our movement on a scale we have never done before."

Strong line taken over privatisation payments

CONFERENCE approved a Labour Party statement on renationalisation of concerns privatised by the present government, with the commitment only to pay shareholders exactly what the Government received. No allowance would be made for inflation.

However, a composite motion moved by Mr Terry Duffy of the Amalgamated Union of Engineering Workers, which the NEC had asked to be remitted, was put to a card vote. The results will be known today.

In the past two days only one motion, which the NEC asked to be remitted because it did not take into account the numbers of workers who have bought shares in denationalised concerns and pension funds which have bought shares in such companies.

The AUEW motion demanded renationalisation of all industries and sections of industries already denationalised by the Conservatives. Compensation would only be given on a pro rata basis and at a level which ensured the recipients did not gain from their investment. The NEC statement did, however, make an implicit distinction between private speculators and workers buying into companies.

Mr Roy Evans, speaking on behalf of the NEC, said that when the Conservatives announced the intention to sell public assets "on the cheap" the Labour Party adopted a plan to renationalise without compensation.

But now accounts have to be taken of the fact that workers had taken up shares in companies like the National Freight Corporation. "The trade unions have therefore become indirectly involved," he said.

Because of this the TUC, the NEC and the Shadow Cabinet have taken an approach which takes account of this development, with the state simply refunding the original amount.

Mr Terry Duffy, moving the motion, said the question of compensation was causing problems for the NEC because of the problem of "people who have been conned by the Government."

If an election was going to be won, the Labour Party would have to tell people who had purchased these shares that their pension would not be affected. "But let's not be technical about it," he said.

Mr Sam McGuire, of East Dumbartonshire Constituency Labour Party, urged conference to take care. The instinctive reaction of Socialists was for no compensation on renationalisation. "We are in danger, however, of taking away some of the benefits that trade union occupational funds have gained from these investments." She urged conference to "take it easy."

Mr Bryan Stanley, general secretary of the Post Office Engineering Union, spoke of the privatisation of British Telecom. "To be successful the Government will have to offer the shares at knockdown prices. This will raise money, not for investment in telecommunications but to provide money for election winning tax cuts and finance massive levels of unemployment," he said.

On Wednesday, October 20, he said, there is to be a day of action against the privatisation of British Telecom. The Post Office Engineering Union is to make it one day stoppage by all its 122,000 members in British Telecom. "We call upon the whole Labour movement to join us in our struggle," he added.

Door ajar for reimbursement of unions

DESPITE PRESSURE from rank and file delegates the party leadership avoided giving an outright commitment that the next Labour administration would reimburse the trade unions for any financial penalties they incur under legislation introduced by the Thatcher Government.

Mr John Gidding, MP for Newcastle-under-Lyme, who spoke on behalf of the national executive committee, also refused to endorse demands for a one-day general strike.

Mr Bruce Hurst, from Eccles, who seconded a resolution calling for support for all workers who defy the law, urged that the general strike should take place on the day that the first trade unionist is penalised by the provisions of

the so-called Tebbit Bill.

Mr Gidding left the door open on the use of public funds to reimburse unions for any penalty imposed on them under the Government's employment legislation by recalling that the NEC had already agreed to discuss the issues with the TUC.

The nearest he came to encouraging hopes that the talks would lead to a policy commitment was a promise that the retrospective action taken by the present Government to provide compensation for National Union of Railwaymen members who lost their jobs through the operation of the closed shop would not be over-ruled.

Mr Gidding, who invoked the authority of Mr Michael Foot when reaffirming the party's undertaking to repeal all anti-

trade union legislation, firmly distanced the leadership from calls for a general strike aimed at bringing the Government down.

He insisted that it was not for the constituency parties or any other political wing of the movement to call for a general strike — "if they so decide."

Mr Bill Keyes, leader of the print workers' union, Sogat, said that the fight against the government's anti-union legislation would lead to British industry becoming a battlefield.

He accepted that sympathy action might in some cases involve defying the law. To cheers, Mr Keyes stressed: "I make no apology for that."

He saw the workers' action as the beginning of "a long,

herd road."

Mr Richard Venton from Birkenhead scoffed at Mr Tebbit's claim that his legislation would "natter" the unions. Mr Tebbit, he said, would be impotent in the face of class solidarity and he urged a 24-hour general strike as the first step in a campaign to force a general election.

The conference approved a composite resolution declaring that the next Labour Government should promise retrospective legislation to provide for the reimbursement of any fines levied against trade unionists as a result of Tory measures.

On the recommendation of the national executive a resolution advocating a 24-hour general strike was defeated by 5,507,000 votes to 1,307,000.

Polls show gulf between constituencies and unions

THE GULF between the constituency Labour parties and the unions was demonstrated graphically yesterday in the results for the elections to Labour's national executive committee.

The unions replaced two left-wingers by a right-winger and a left-winger in the union section, and a left-winger by a right-winger in the women's section, which they also control.

This contrasts starkly with the replacement of the soft-left Miss Joan Lester by the hard-left Mrs Andy Wise, in the constituency group.

The extent of the Right's victory, however, goes beyond the voting figures. For the right-winger put on the NEC is Mr Tom Breakell, president of the Electrical and Plumbing Trades Union, and the object of bitter left-wing hatred.

In contrast, one of the two left-wingers taken off was Mr Eric Clarke, general secretary of the Scottish miners. His unseating means that the National Union of Mineworkers is without a representative for the first time since the formation of the modern union after the war.

Mr Arthur Scargill, the union's president took it very hard. "The gloves are off and it's a bare-knuckle fight," he said afterwards. "I'm very angry, and when I'm angry people had better look out. We won't rest until the right-wing is swept off the executive. They have themselves to blame if the party is divided in an election year."

For his part, Mr Breakell immediately signalled his intention to push for the deposition of Mr Tony Benn from chairmanship of the home policy committee. "I believe Mr Benn's usefulness as chairman is ended," he said.

The unions also removed Mrs Joan Maynard and put on Mrs Anne Davis, a member of the party's West Midlands executive, in her place. That means that the leading union left-winger remaining on the NEC, Mr Sam McCluskie, deputy general secretary of the National Union of Seamen, now becomes chairman of the party in place of Miss Maynard.

Mr McCluskie is a big amiable, 60-year-old east coast Scot. He is also shrewd and evidently loyal. A left-winger,



Sam McCluskie: all for unity and discipline

who yesterday expressed his horror over the removal of the NUM from the executive, he is all for unity and discipline.

"I would like to see the NEC become more like a union executive — well-organised and united once decisions were made. No disrespect, but politicians need a firm hand and I hope that I can give that."

Mr McCluskie also hopes to keep his profile high in a likely election year. His message will be that the unions and the party are agreed on policy and capable of governing the country.

He admitted yesterday that his task in keeping the new NEC together might be hard, with the newly-arrived right-wingers anxious to widen the "purge of Militant" to its farthest permissible boundaries.

It is only one of yesterday's many ironies that a union left-winger should preside over an executive pushed to the Right by the unions. But inside Mr McCluskie's bulk there is a wealth of experience at making deals and finding quiet compromises.

But now accounts have to be taken of the fact that workers had taken up shares in companies like the National Freight Corporation. "The trade unions have therefore become indirectly involved," he said.

Because of this the TUC, the NEC and the Shadow Cabinet have taken an approach which takes account of this development, with the state simply refunding the original amount.

Mr Terry Duffy, moving the motion, said the question of compensation was causing problems for the NEC because of the problem of "people who have been conned by the Government."

If an election was going to be won, the Labour Party would have to tell people who had purchased these shares that their pension would not be affected. "But let's not be technical about it," he said.

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operating through post offices, would be created by merging the National Giro and the National Savings Bank.

Mr Jack Straw, a Labour Treasury spokesman said that during the 1970s the City had proved quite incapable of policing itself. "Let us never forget that the godfathers of monetarism lie deep in the heart of the City of London."

"The irony is that their power does not come from the use of their money, or that of their rich friends, but of our money in pension funds." This money was owned, but not controlled by working people.

Mr Straw said the pension funds should apply themselves to creating jobs in Britain. "To do that one of the first acts of a Labour government should be to reintroduce exchange controls."

The most bitter opposition to the motion for nationalisation of the banks came from Mrs Muriel Turner, assistant general secretary of the Association of Scientific, Technical and Managerial Staffs. She said she had explained last year at the conference why ASTMS could not support such a motion.

"I explained that our members, and we have a large membership in the financial institutions, were concerned about job security and were deeply sceptical of the possibility of looking after this in any large-scale nationalisation plan."

The ASTMS supported the conclusions of the NEC report, which conference later accepted. Socialism, she said, could not be imposed. "You have to take people more slowly than many would want."

Mr Clive Wintle, of Cotne Valley constituency party and a union official representing bank clerks, said many of his members favoured nationalisation and loss of jobs. "I want to win people to the idea that nationalisation means protecting jobs."

Mr Kevin Whiston of Coventry North West party, which proposed the composite motion calling for nationalisation, said that without nationalisation a Labour government could not begin to rebuild the economy.

He condemned the NEC report as timid and added: "I do not think we should hesitate for one moment to repossess the fruits of our labour."

The NEC had said that the necessary administrative skills for public ownership of the bank did not exist. Mr Whiston quoted a study by the Financial Times and said it showed that present management of financial institutions, in particular banks, was class-based, sleepy, unsparking and inbred. "Surely we can do better than that."

the so-called Tebbit Bill.

Mr Gidding left the door open on the use of public funds to reimburse unions for any penalty imposed on them under the Government's employment legislation by recalling that the NEC had already agreed to discuss the issues with the TUC.

The nearest he came to encouraging hopes that the talks would lead to a policy commitment was a promise that the retrospective action taken by the present Government to provide compensation for National Union of Railwaymen members who lost their jobs through the operation of the closed shop would not be over-ruled.

Mr Gidding, who invoked the authority of Mr Michael Foot when reaffirming the party's undertaking to repeal all anti-

trade union legislation, firmly distanced the leadership from calls for a general strike aimed at bringing the Government down.

He insisted that it was not for the constituency parties or any other political wing of the movement to call for a general strike — "if they so decide."

Mr Bill Keyes, leader of the print workers' union, Sogat, said that the fight against the government's anti-union legislation would lead to British industry becoming a battlefield.

He accepted that sympathy action might in some cases involve defying the law. To cheers, Mr Keyes stressed: "I make no apology for that."

He saw the workers' action as the beginning of "a long,

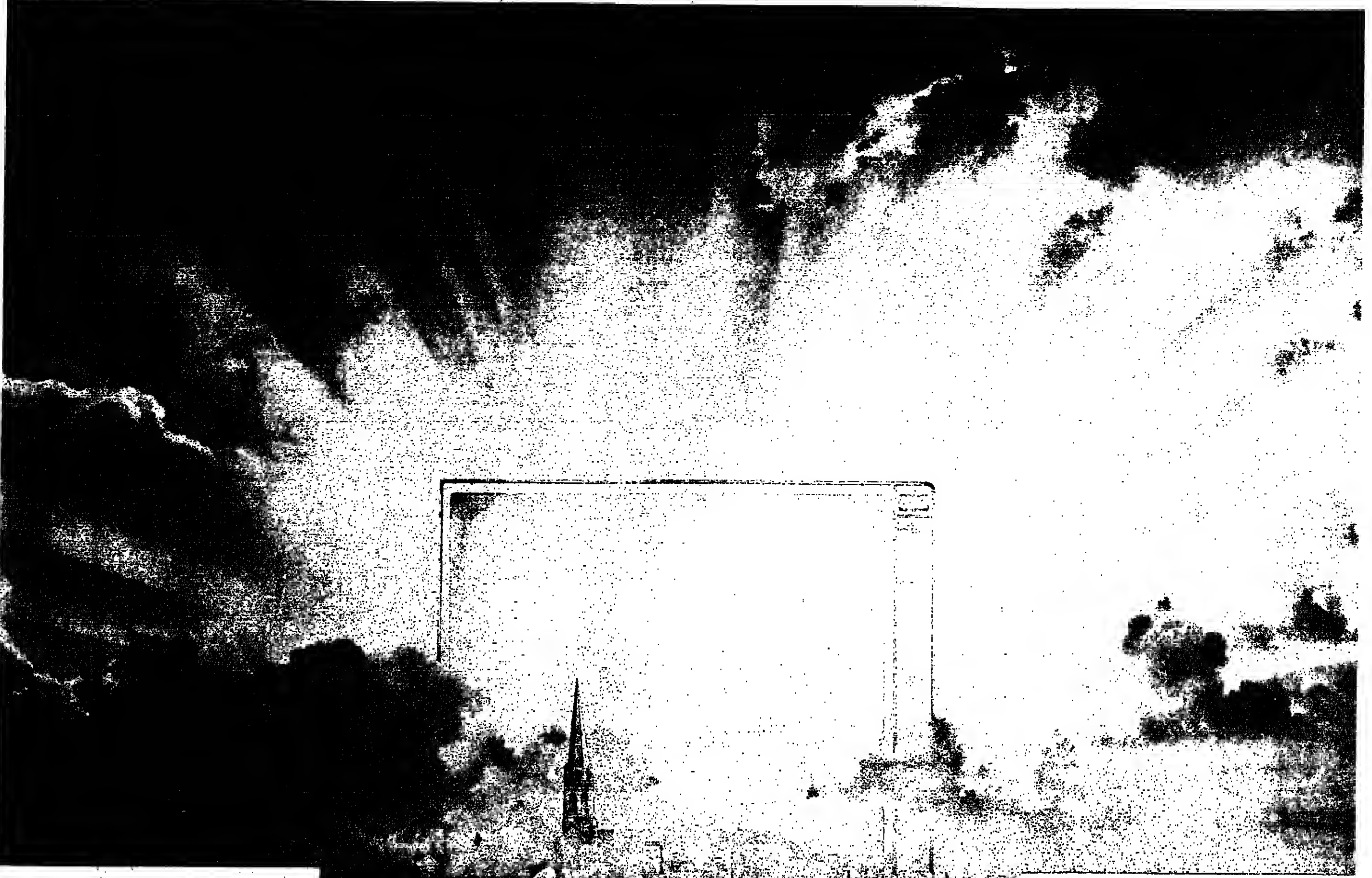
herd road."

Mr Richard Venton from Birkenhead scoffed at Mr Tebbit's claim that his legislation would "natter" the unions. Mr Tebbit, he said, would be impotent in the face of class solidarity and he urged a 24-hour general strike as the first step in a campaign to force a general election.

The conference approved a composite resolution declaring that the next Labour Government should promise retrospective legislation to provide for the reimbursement of any fines levied against trade unionists as a result of Tory measures.

On the recommendation of the national executive a resolution advocating a 24-hour general strike was defeated by 5,507,000 votes to 1,307,000.

who yesterday expressed



In the near future, the television set should be offering you a broader view of the world, and a broader choice of views and things to do.

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Initially, systems are likely to have up to thirty channels. So it will be possible to give specialist interests a far better showing than they enjoy now. Some could even have channels of their own.

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These new systems do not feature in some vision of the far off future. Plans for our 'wired cities' are now well advanced.

Our new switched, star configuration, cable system is already attracting worldwide interest and could put Britain way ahead in a brand new field of high technology.

And incidentally, in cable areas we can say goodbye to all those unsightly rooftop TV aerials.

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TECHNOLOGY

Computers in the steel foundry

Rival views of the best metal casting program

BY ALAN CANE

GENTLE rivalry has broken out between the UK's major foundry supplies company and the steel castings trade association over the best way to computerise foundry practice.

Fosco Foundry Products, part of Fosco Minsep, the specialist chemicals company which supplies foundry materials to most of the world's biggest steel-making concerns, has developed a computer program called "FeederCalc" to simplify the complex calculations required to make a sound steel casting.

The Steel Castings Research and Trade Association (Scrata) has developed a program called "Crusader" to carry out the same chore.

Both are convinced their approach to the problem is the right one. Dr David Atterton, chairman of Fosco Foundry Products believes that FeederCalc is "the most significant development for foundry technology that Fosco has ever made."

He went on to say: "We have taken a foundry practice that depended on experience and quantified it. I would not say

there was rivalry between Scrata and ourselves—I think our approaches are complementary."

What Fosco and Scrata have done is computerise the calculations that the foundry methods engineer has to make to ensure a sound casting.

As it cools, the steel casting shrinks in its mould and new molten metal has to be added through tapping points called feeders to make up the shortfall. If this was not done, the casting would be spoiled by cavities and faults.

Calculating the best places to site the feeders requires experience and takes time. For a complex casting weighing a tonne or more, it could take several hours.

Fosco and Scrata started out from different points in designing their programs. Mr Cliff Corbett, who wrote FeederCalc for Fosco, based his work on practical experience believing that theoretical models had limitations in practice.

Scrata, on the other hand, started with a theoretical model devised by the German Robert Wlodawer, which is

commonly used by methods engineers. Dr Michael Ashton, assistant director at Scrata says: "We started with the theory and improved it rather than relying on the empirical approach. We supply the software in unprotected formats so a foundry can add routines suited to its own purposes."

What does the foundry business think of it all? Mr Jack Wilfen, chief methods engineer at Lake and Elliott, the Essex steel foundry, has seen both programs and is cautiously enthusiastic about both.

He sees the programs as a valuable back-up aid for the methods engineer rather than something which will replace him: "No matter how good the program, you have to be able to ask the right questions—and that takes experience. But the lads in the shop have certainly learned a lot very quickly since we started using FeederCalc."

How big a change in foundry technique is the introduction of FeederCalc and Crusader? First, the foundry business is conservative and staid so any move to computerisation repre-



The FeederCalc program designed by Fosco helps foundry engineers to choose the optimum riser sieve by simplifying the previously complicated mathematical calculations

sents a break with tradition. Second, there are clear advantages in time and money in improving feeding calculations.

Cliff Corbett—a foundryman by training—says underfeeding causes shrinkage porosity which means scrapping or repairing castings. Over feeding results in too many feeders, badly

designed feeders, oversized feeders or ineffective feeders.

"When one considers that the feeding costs of a casting can exceed 20 per cent of its total production cost, the advantages of using the optimum feeder dimensions become readily apparent—a casting utilising feeders 10 per cent too large

requires an extra 33 per cent of feed metal—adding up to £60 per tonne to the production costs of the casting."

He asked six experienced methods engineers to estimate sand feeder diameter and feeder weight for a specified casting. Their answers ranged from 14.4-22.8 cm and 18.1-65.2 kg

EDITED BY ALAN CANE

GENERATORS TO 200KVA.
WATER PUMPS UP TO 10 INCHES
MANUFACTURED BY
ATALANTA
ENGINEERING LIMITED
Hemsworth Trading Estate, Hemsworth Lane,
Chertsey, Surrey, England.
Chertsey TW20 2SS; Tel: 0932 2338

respectively. The computer said 20.2 cm and 50.5 kg. The actual answer by experiment was 20 cm and 49 kg.

The Fosco and Scrata programs are being used in foundries world-wide but neither organisation stands to make much money out of them.

Fosco gives it away free against a promise that the foundry will buy a given value of Fosco products. Mr Corbett says that no foundry so far buys so little Fosco material that it falls in quality.

Scrata gives Crusader free to its UK members, the cost overseas; members range from £2,000-£5,000 depending on the annual tonnage output.

Crusader runs on an Apple II microcomputer and makes use of the graphics tablet incorporated in that machine to allow the methods engineer to draw the required casting on the screen.

FeederCalc runs on the Tandy TRS 80 and uses a menu approach for data input. The first display, for example, is a list of available routines; feeder size, feeding distance, cost analysis, weight and side-neck dimensions.

FeederCalc has options making it possible to compare and compare the cost of different feeding options.

The UK seems to have a lead in programs of this sort. In the U.S., for example, the Esco steel group has adopted Scrata's Crusader in preference to a home-grown product.

How Pilkington makes things easier on the eye

It's often said (occasionally unjustly, perhaps) that Britain can invent new products but fails to exploit them commercially.

We'd like to tell you about a case where the reverse has happened.

Photochromic glass, which darkens in sunlight and clears in shade, was invented in the U.S.A. in the early 'sixties.

Since 1977, however, the world's most advanced photochromic glasses have been developed and produced in Britain.

Called Reactolite Rapide, they're manufactured by Chance Pilkington Ltd. and are recognized by the ophthalmic profession as the world's fastest reacting photochromic lenses.

They're ideal for sunglasses, too: Reactolite Rapide has captured 70% of the Japanese photochromic sunglass market as well as being the leading brand in the United Kingdom.

It's just one example of the expertise of the Pilkington Ophthalmic Division which, incidentally, is also one of the world's leading suppliers of plastic spectacle lenses.

Between them, our five divisions — Ophthalmic, Electro-Optical, Safety Glass, Glass Fibre, and Flat Glass — have 200 subsidiary and associate companies in 29 countries.

With our widespread overseas base and aggressive export drive, over two-thirds of the Group's 1981 sales were made outside the United Kingdom.

Something of an eye-opener, we believe.



PILKINGTON



Enterprise at work. Worldwide



Maxaman, the portable automatic ventilator/resuscitator which can be used by people without knowledge of life-saving techniques.

Life-saving system for the untrained amateur

BY MAX COMMANDER

MOST people at some time must have wondered how they would cope with a medical emergency. The first and only person at the scene of a road accident, or an attempt at life-saving treatment for a colleague taken suddenly ill, are typical instances.

CompAir Maxaman, the Cornish company, has attempted to take some of the guesswork out of resuscitation techniques with its new Maxaman ventilator/resuscitator. The company says that trials have shown that people without medical or first aid knowledge can handle the unit and apply it for the first time in less than one minute.

The main advantage of the unit lies in its fully automatic method of sustaining the breathing of the victim, while a single control knob adjusts the operation for an adult or child.

The design is based on lung ventilation techniques used in intensive care units but the entire equipment, excluding a size D oxygen cylinder, weighs only 1.6 kg. The unit is contained in a carrying bag 530 x 260 x 220 mm high.

The technique is known as Mandatory Minute Volume (MMV), which means that the system is supplied with a precise minute volume of oxygen which the victim is obliged to breathe either spontaneously, by controlled ventilation, or a combination of both.

The mask can be applied, the system turned on and it is not even necessary for the operator to know whether the victim is breathing. Should breathing be absent or inadequate the automatic ventilator operates. Should spontaneous breathing restart the ventilator cuts out for as long as breathing remains adequate.

The company says that the unit can be used in darkness, non-respirable atmospheres or as a conventional piece of breathing apparatus say for the safe evacuation from a fume-filled building.

By using a different gas mix and valve, Maxaman can also be used to apply an anaesthetic in an emergency situation. Price is £450. Full technical details from the company at Pool, Redruth, Cornwall (0209 712712).

Networks

Tandem package

COMPANIES running electronics funds transfer networks based on Tandem Non-stop computers may be interested in a new network management package from Applied Communications called "Base 24."

According to the company the new package will interface with most major brands of automated teller machine (ATM), point of sale and host computer hardware. According to ACE: "This allows financial institutions the freedom to choose the ATM and POS terminal best suited to their needs."

Base 24 is marketed in Europe by ACE's UK subsidiary on 01-423 2131.

therapists and pharmacists.

As a start, the network will have four medical data bases, and electronic mail systems for messages between subscribers, and bulletin boards for "continuing education" plus meetings to discuss adverse drug reactions.

The data bases will have information on drug diseases, medical terminology, and bibliographical references to articles in medical journals.

Potential customers are estimated at about 450,000 U.S. doctors and 7,000 hospitals. Users will be required to pay a one off \$100 fee and seven to 27 dollars an hour to communicate with the central data base in Vienna, Virginia, with information via a VDU.

The GTE Corporation says it has invested several million dollars in the system and expects revenue to be \$2.5m next year, rising to \$38m by 1987.

Health

Computer medical information

THE American Medical Association in conjunction with the U.S. Telecom network plans to offer computerised medical information from October 1. The information, both clinical and non-clinical, will, says the AMA, be provided by doctors, nurses,

Oil industry

U.S. pipe sealant

DEVELOPED and tested in the U.S., a pipe sealant for the oil and gas drilling industries is now available in the UK from Peter Dolan, 55 Neots, Cambridge (0480 75232). Known in the U.S. as Oil Pipe Plus it can be used at temperatures from -129°C to 315°C. It can also be used as a lubricant and gasket dressing compound.

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Wednesday September 29 1982

PORTUGUESE INDUSTRY

Proposed economic and legal reforms will radically alter the framework of the economy. They are intended to shake up the public sector, stimulate private enterprise and prepare the country for joining the European Community.

Preparing for the challenge

BY ROBERT GRAHAM

PERHAPS IT was natural for the Government of Sr Francisco Pinto Balsemão to pledge such radical change. Or it may have been a mixture of the two which produced such an extraordinarily muted reaction to the sweeping reforms announced at the end of July.

The Government has laid out little less than a Magna Carta of economic and legal reforms. Even if partially implemented these will radically alter the framework in which the Portuguese economy has operated since the revolution of April, 1974.

The reforms cover 26 points that range from a shake-up of the entire public sector and encouragement to private enterprise, improvements in the labour law and social security, liberalisation of the capital markets, changes in commercial law and the penal code to a new public accounts system, a five year fishing plan and revamping professional training and higher education.

The announcement of these reforms followed directly on approval by Parliament of changes in the 1976 constitution. Constitutional reform was

an essential prerequisite. The constitution, conceived in the heady days of the revolution envisaged — at least in its triumphant phase — a march towards a socialist society with the nationalisation of virtually all means of production.

It also provided an unworkable, and undemocratic, institutional framework: an elected Parliament was subordinated to presidential veto and to the veto of a non-elected military watchdog body, the Council of the Revolution.

The Council of the Revolution played an important role in controlling the military in the wake of the revolution. But once Parliament began to establish itself there was an increasing conflict between the sovereign wish of the government and the revolutionary council which regarded itself as the safeguard for the achievements of the revolution that overthrew the old authoritarian regime.

The triumph of the centre right coalition of Aliança Democrática in October 1980 under the late Sr Francisco sa Carneiro brought this conflict out in the open. The AD platform promised constitutional reform, a market economy and abolition of the revolutionary council.

The tragic death of the former premier in a plane crash in December of the year robbed him of the satisfaction of carrying out this programme. The mantle fell on Sr Balsemão, a more relaxed and less abrasive, though less charismatic, figure.

AD has made good its electoral pledge and this seems to have taken people's breath away. Constitutional reform, curbing presidential powers and pointing Portugal towards a market economy were built up in advance as highly sensitive issues.

President Eanes dragged his heels over an attempt to tamper with the presidency, the Council of the Revolution muttered darkly about the dangers of their demise and the Communist Party mounted a series of strikes to embarrass the government. But with the exception of the Stalinist Communist Party, everyone recognised to a greater or lesser extent, that the constitution needed changing.

The socialists before going into opposition had after all begun the first steps more than three years ago. Thus the battle in the end was of form, of how to present reform so as not to offend too many groups.

The priority is to shake-up the public sector which embraces all key sectors of production, transport, banking and the services. The objective is threefold:

- 1—Give off those sectors which can be more efficiently run by private enterprise;
- 2—Raise efficiency through incentives and, where possible, via mixed involvement with the private sector;
- 3—Provide greater accountability.

With a tempered Portuguese

version of Thatcherite zeal the government intends to shut down or sell off non-essential loss-makers. The public sector companies last year lost Esc 28bn against Esc 11bn the previous year and this loss was recorded after receiving subsidies for current operations of Esc 67bn compared to Esc 31bn in 1980.

An example has already been made of Setenave, the loss-making shipping company which is now being offered to the private sector for a management lease contract. Another example has been the closing down of ANOP, the state run national news agency. The fate of ANOP is still not yet clear but it looks as though the Government may be obliged to produce a proposal from its ashes only different in form.

On a more conceptual basis the Government is considering

the contracting out to private companies of specific activities of even some key concerns—this could happen in the case of TAP, the national airline or even the railways.

Where the Government has a stake in a company, often acquired through the nationalisation of the banks which had substantial equity portfolios, selling off this interest to the public is also contemplated. Some 16 such stakes have already been earmarked.

An important managerial novelty will be the creation of a special board to monitor the performance of the State companies. This body will be reinforced by a tighter system of accounting.

Another important change buried at the end of the 26 proposed reforms concerns the production and distribution of

weakness of the opposition as to its own persistence. The Magna Carta is still only a framework for change, it must be emphasised. Much will depend upon the will of the Government to flush out the reforms with practical measures.

The initiative rests for the moment firmly with the Government and the main impediment appears to be the future of Sr Balsemão himself. Six months ago the Lisbon political rumour mill had his days numbered. But he has survived more than a year in office and overcome at least two serious attempts to unseat him from within the alliance.

Talk abounds of his waiting to see AD's performance in the forthcoming municipal elections, scheduled for December, and how his own Social Democrat Party (PSD) treats him at its next congress. Yet this talk of his stepping aside probably underestimates his staying power. Moreover, muscle has been added to the Government by the growing stature of Sr João Salgueiro, the Finance Minister. He is the man now shouldering the responsibility for the reforms as he holds the purse strings.

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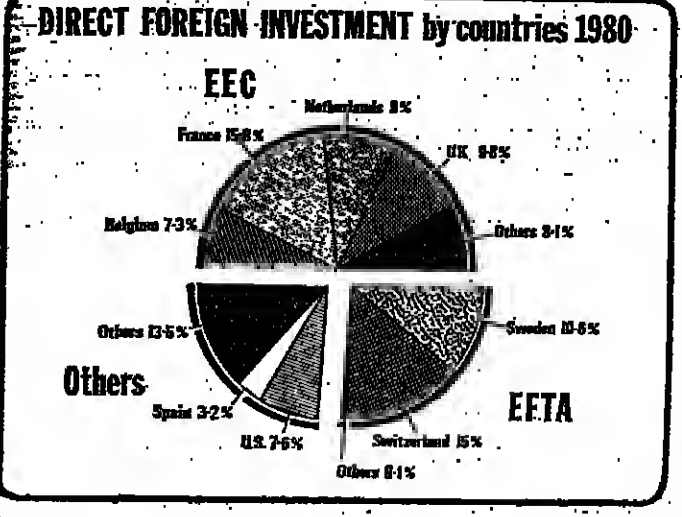
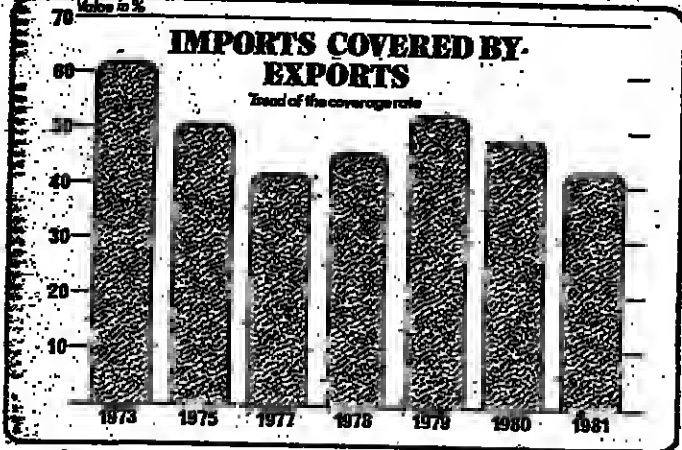
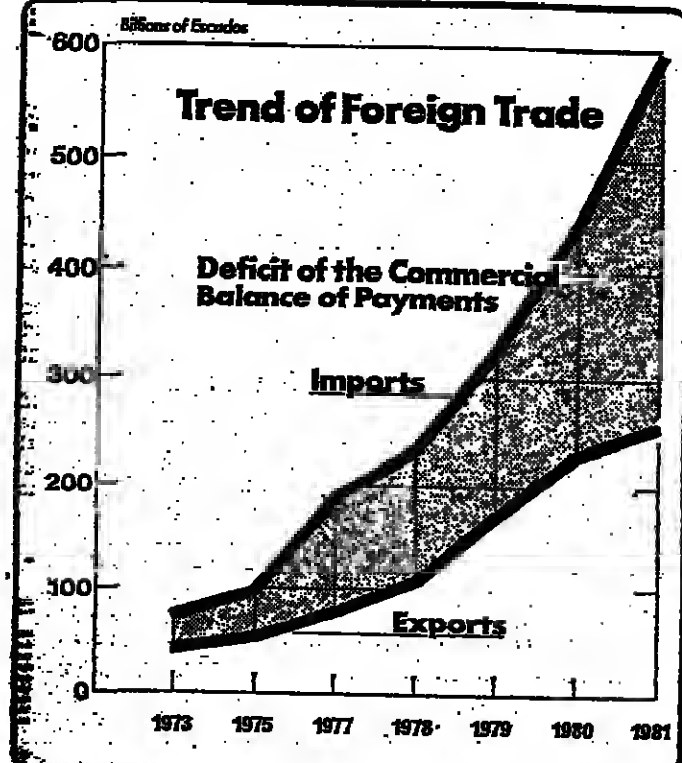
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On a more conceptual basis the Government is considering

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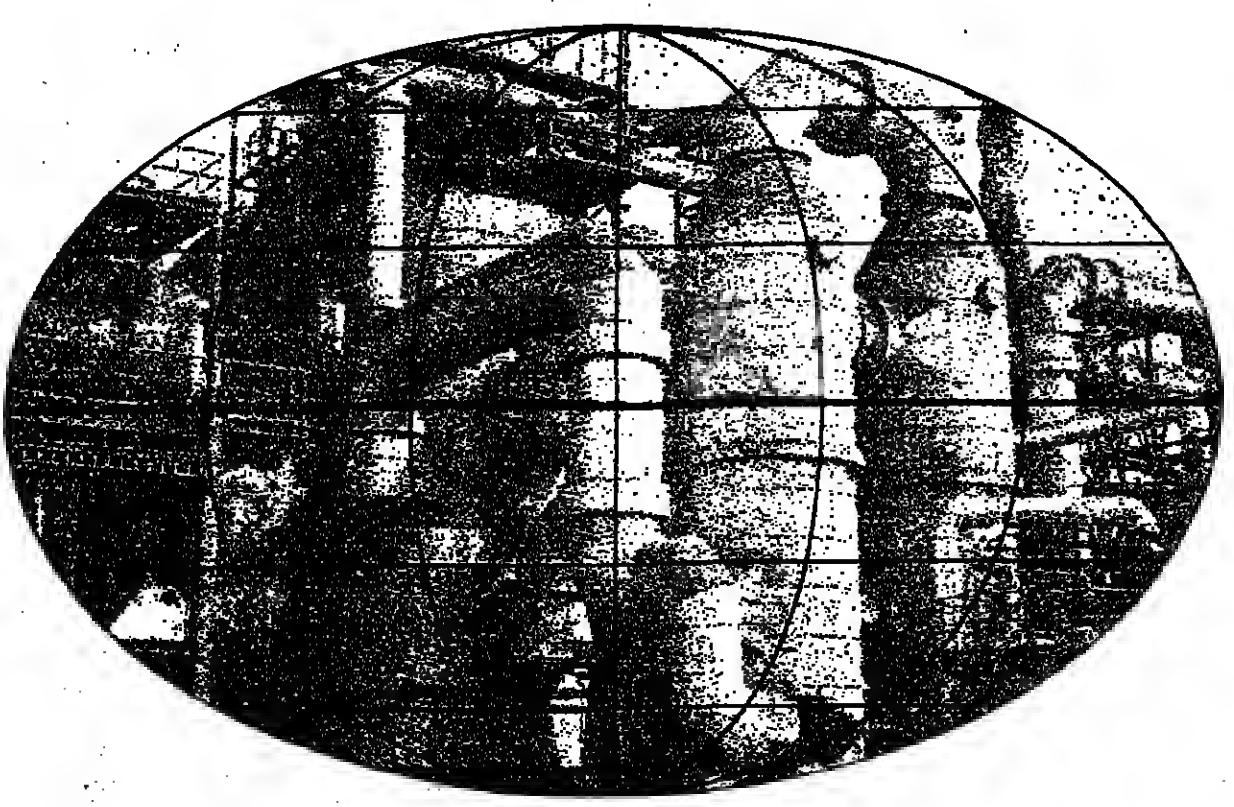
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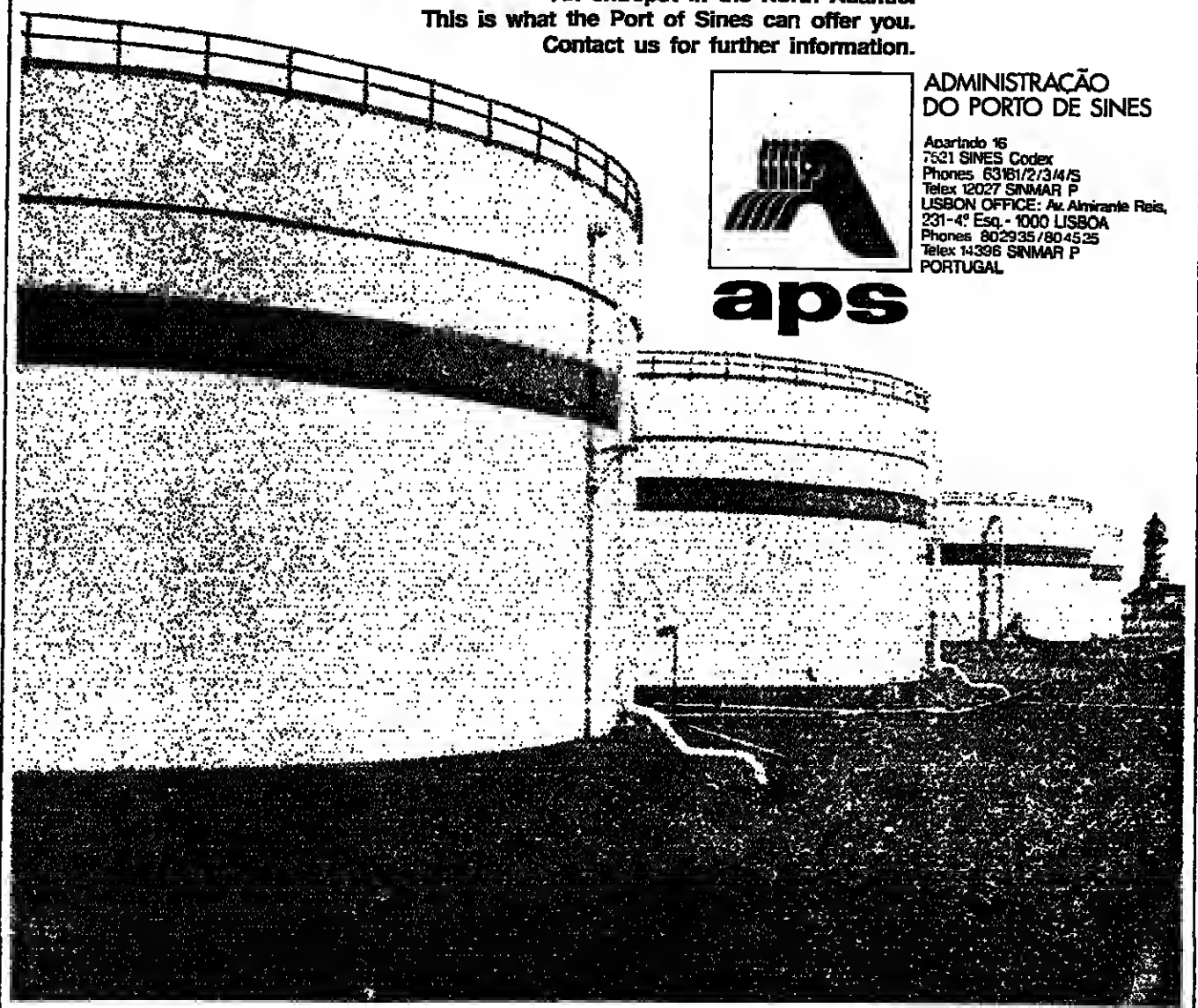
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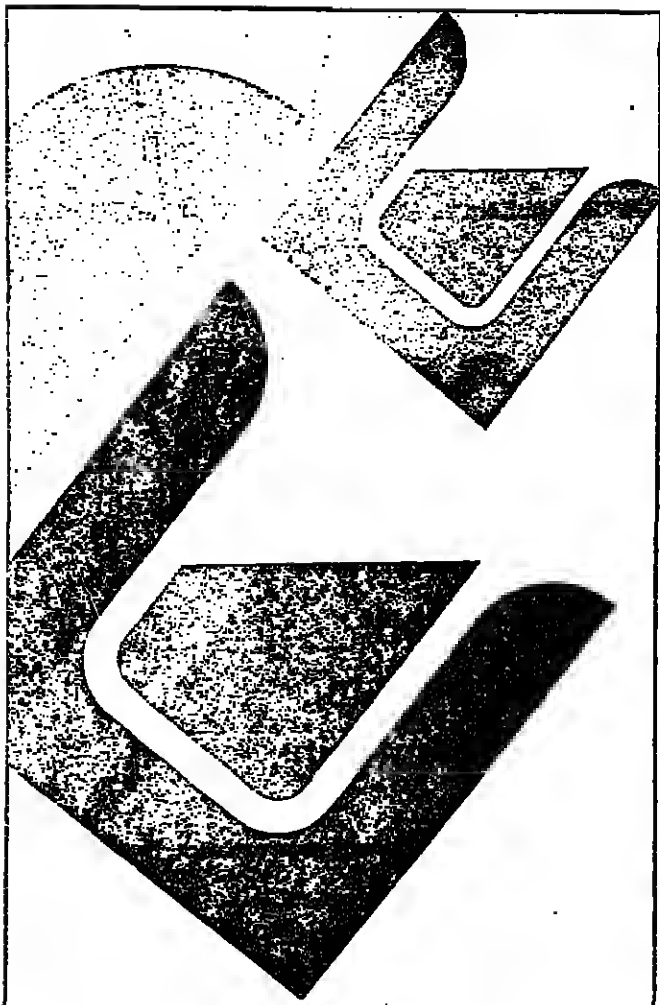


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Sr Balsemao, Prime Minister of Portugal, with Mrs Thatcher at 10 Downing Street for trade talks. Britain is one of Portugal's main markets

Behind volume and value growth in exports is a dogged effort to be competitive and break away from going for the easiest or closest markets

Drive to reduce the trade deficit

IN 1981 Portugal ran up a trade deficit of \$5.6bn through surging import growth, especially in the first half, and sluggish export performance. This year, there are cautious hopes that the trade gap will shrink.

In volume, exports grew by 11.2 per cent in the first quarter of the year and in escudos they grew by 22.4 per cent. But in dollars—the currency in which most exports are still quoted, although the weight is shifting to the strong European basket—growth was less impressive: exports of \$1.23bn compared with \$1.20bn for January-March 1981. It looks better in escudos: 70bn compared with 55bn.

Behind volume and value growth is a dogged effort by a small country, that has always exported but in rather home-spun fashion to the closest or easiest markets, to go competitive.

The task is Herculean, considering the meagre financial means at Portugal's disposal and the ground that needs to

be made up. The geographical breakdown of exports illustrates the magnitude of the challenge. Some 73 per cent goes to West Europe: 58 per cent to the EEC, 15 per cent to EFTA. Room is limited for growth of traditional or new Portuguese exports in this area.

By tradition, the Portuguese authorities mean textiles, which account for just under 30 per cent of all exports everywhere, cork, wood, paper and paper pulp, tinned fish and wines, and footwear. Generally they are products of labour-intensive small to medium enterprises where the comparative advantage of the low cost of Portuguese labour may be diminished by low productivity and high transport costs.

Portugal's dreadful roads and strike-prone ports are a chronic threat to export deadlines and the Balsemao Government is struggling to find solutions to the problems.

Having talked for years about the need to tackle new markets

with new products, the Portuguese are at last getting down to new trade offices in new areas concerted promotion of diverse products, expensive but necessary data processing systems destined to get trade information to exports at speed and something like a 300 per cent increase in the number of trade missions going abroad to sell or arriving in the country to shop.

A rather downbeat fund for developing exports has been upgraded into a high-profile foreign trade institute (Instituto do Comercio Externo) presided over by Sr Leite de Araujo. He spent some time in Brazil and is wistful at the thought of the money, organisation and co-ordination that the Brazilians devote to promoting trade. A miniature Brazilian trade juggernaut is not on the cards but a fraction of that type of budget and interministerial co-ordination would satisfy.

The institute has now created the "exporter's letter" for exporters who had good results last year with goods or services of high quality and high added value.

Receiving a letter is a privilege. Those who qualify (about 100 since the system began a month ago) can benefit from, among other things, special export financing, priority technical and trade assistance and help with sales promotion. Since the end of the summer holidays, applications have been pouring in to join the scheme from textile, mechanical, chemical, construction, consultancy, glass and ceramics, fruit and vegetable, and marble companies.

At the same time, the institute is moving staff out of its European offices to new priority areas.

These areas are: The U.S. and Canada; OPEC countries; Africa; and the Far East.

U.S. grain

The U.S. accounts for only 5.5 per cent of Portugal's exports but 11 per cent of imports — it is the source of virtually all the grain Portugal buys to the tune of some \$700m a year.

In the U.S. Portugal is pushing shoes (high price and high quality, not the down-market product) and textiles and having some success. But the U.S. market is difficult especially for a small country with limited resources, short of the kind of know how and means it takes to set up an effective distribution network in the U.S. and sell on the spot.

Portugal imports every drop of the roughly 8m tonnes of oil it consumes at a cost of a punitive \$3bn in 1981. So it is no surprise that coverage of imports from the Opec group by exports to that group is an abysmal 5.8 per cent. This was a prime factor of last year's overall coverage of well under 50 per cent.

Arah markets are dense and full of pitfalls for small poor newcomers, and well-trod by richer industrial nations. In the Gulf and North African Arah countries major promotion efforts, already meeting with some success, go towards civil engineering and consultancies (especially ship repairs).

This often means joining forces with other countries in tenders and finding a modest level where Portuguese manpower construction or transport materials can hold their own. The Portuguese recognise that, alone, they rarely have the clout to win major tenders.

For instance, large numbers of Portuguese workers and some Portuguese engineers have worked on major Middle East projects like the new railway in Iraq, where the large Brazilian civil construction company, Mendes Junior, has \$1bn contract to build.

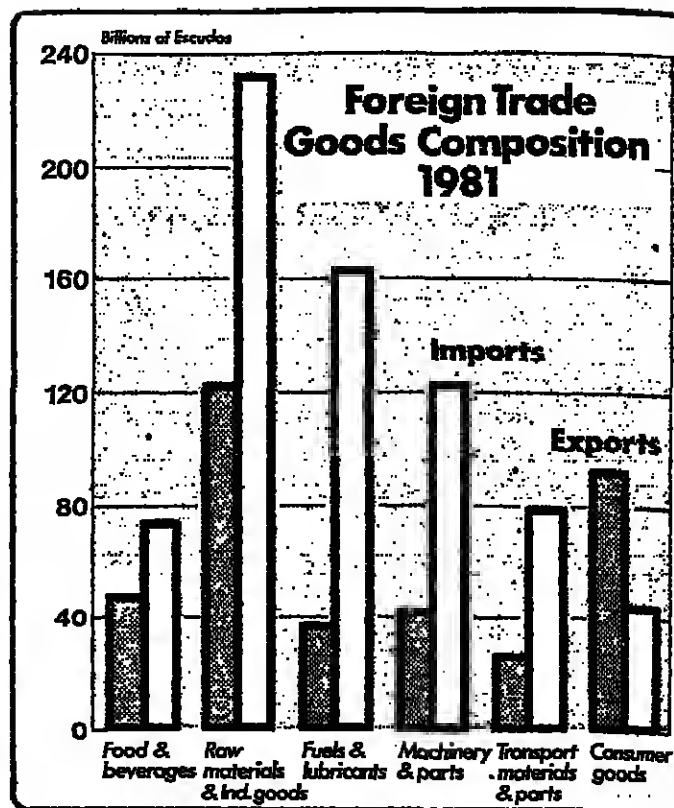
In former colonies like Angola and Mozambique, as well as Zimbabwe and Nigeria, Portugal is also keen to take part in construction or development projects, although straightforward sales of consumer goods and equipment are considered equally important.

In 1981, Angola and Mozambique absorbed 6.5 per cent of Portugal's exports — more than the U.S. and while trade with Angola has dropped off this year, due to that country's critical economic difficulties, with Mozambique the picture becomes brighter and more interesting daily.

For the first time since the former colony's independence, Portugal's stand won first prize this year at the Mozambique fair of agriculture, trade and industry, pushing the traditional prize-winners, China and East Germany, into second and third places.

Portugal received praise for displaying just what Mozambique needs and won an immediate \$30m in firm orders. Apart from direct selling, Portugal is deeply involved in industrial cooperation, management contracts and formation of mixed companies in both Angola and Mozambique. Private Portuguese businesses are helping the Mozambicans to resuscitate abandoned factories or equip new ones, they are training staff and, through formation of a new Portuguese-Mozambican trading company, they will market Mozambican products in Europe.

It is to the former colonies that a huge share of official and private attention will be devoted in the years to come, according



ECONOMIC DATA

	1979	1980	1981	1982
GDP @ market prices (10 ⁹ esc)	994.4	1,204.8	1,443.4 (est)	1,793 (Fcast)
Real GDP growth rate (%)	4.5	5.5	1.7 (est)	2.5 (OECD)
GDP per capita @ current prices (\$)	1,968	2,135	2,474 (est)	—
Inflation (average %)	23.6	16.6	19.9	17 (target), 20-22 (Fcast)
Unemployment (%)	8.1	7.9	8.3	—
Current account (\$m)	-32	-1,068	-2,710 (est)	-2,500 (OECD Fcast)
Emigrants' remittances (\$m)	2,455	2,931	2,839 (est)	2,900 (Fcast)
Net tourist receipts	695	859	778 (est)	—
Gold reserves, end period (tc)	807	703	680 (est)	680 (est)
Net foreign assets, gold @ market prices (\$bn end period)	9.8	14.6	10.8 (gross)	10.7 (gross, March)
Net foreign assets as % imports	149	166	—	—
External debt (\$bn)	6.6	7.7	10.0	10.8 (end March)
Debt service as % exports	12	13	23	—

to the young and energetic Secretary of State for Export, Sr Faria de Oliveira. Portugal's position is unique there and now that amiable relations have been restored, there is immeasurable work to be done there.

Quest for outlets

With Japan Portugal seeks something different with few hopes of massive growth of exports to offset heavy imports of Japanese cars, Portugal will work towards more direct Japanese investment in the country. Coverage of imports from Japan is now only 10 per cent—far too low.

Small success stories encourage the quest for new outlets: sales to Zimbabwe and Nigeria of telecommunications equipment are picking up, as are sales of construction and trans-

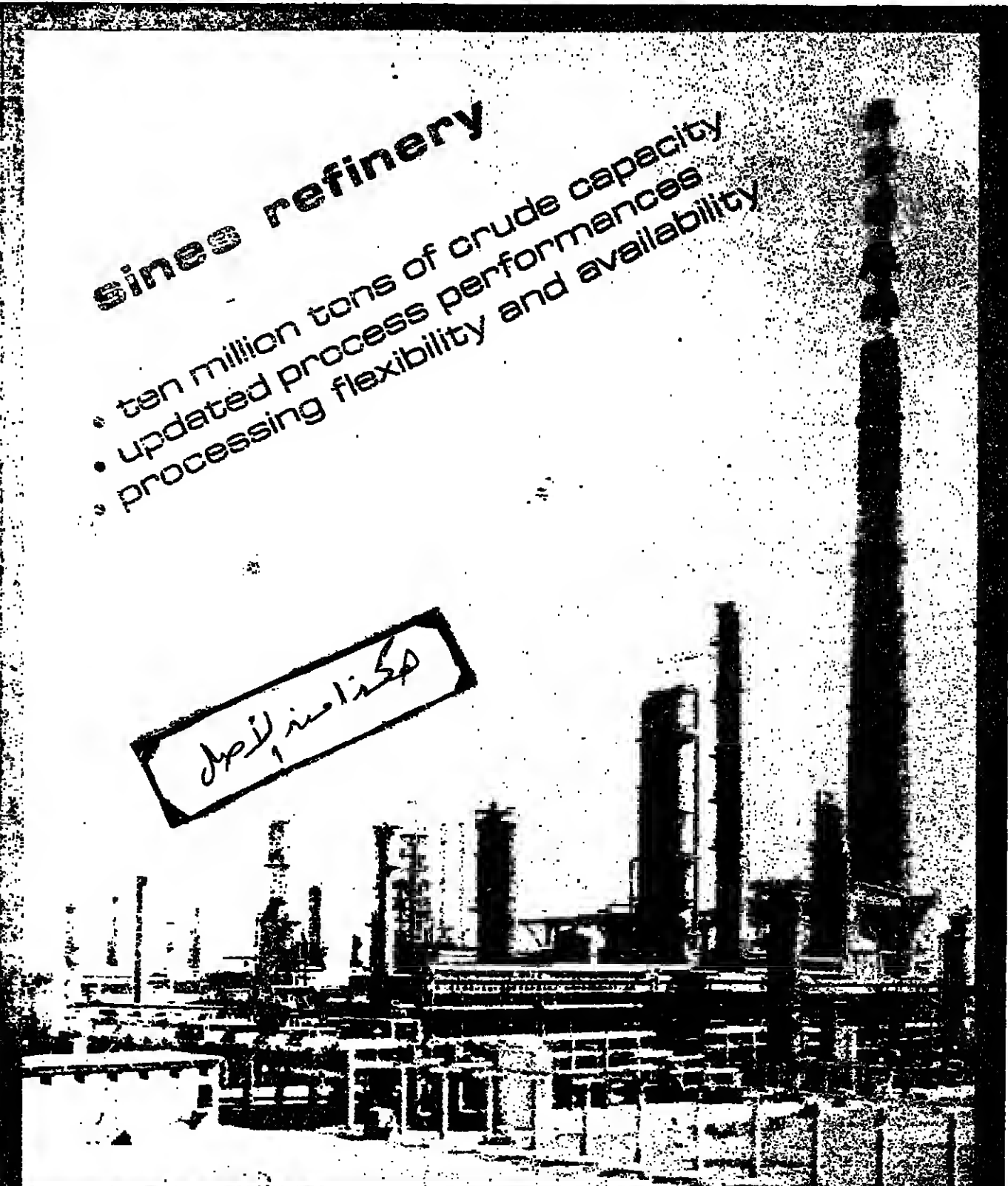
port materials to Africa and the Middle East.

Other sectors the Government is anxious to promote include machinery, industrial ceramics, and electronic equipment, all newish export sectors for Portugal.

Private initiatives like the new "Expofair" showroom, office and restaurant complex on the outskirts of Lisbon complement Government efforts to help exporters to help themselves.

In Portugal businessmen by tradition have tended to wait for paternalistic governments to show them the way to go. The new generation of rulers, while ready to give technical and financial backup, would like to see the business community rapidly learning how to judge markets of its own accord.

Diana Smith



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PORTUGUESE INDUSTRY III

Government begins attack on state sector lethargy

THE revolutionary nationalisations of 1975 swept most of the domestic basic industry, banks and insurance companies, land, sea and air transport, breweries and even shops and marketing groups into the public sector.

Companies that, under private management, had a reasonable profit and employed versus market demands became a subject to highly politicised surplus labour. Management, often inherited from the private days, was forced to hire thousands of extra workers. Sales and services, with few exceptions, fell off in the manufacturing and transport sectors.

This state of affairs has made Portugal's budget deficit blast until, in 1980, it exceeded \$2bn (11 per cent of GDP). The administration of Sr Francisco Balsemão has given priority to reducing the budget deficit and trimming wasteful public sector. The Government is waiting for promulgation of the revised constitution by the President of the Republic so as to go to work on the public sector finances.

Under the revised constitution, passed in mid-August, the military Council of the Revolution, responsible for the nationalisations in 1975, was eliminated. The military council, although operating with less radical members than then, was a constant block to government efforts to liberalise the economy.

The steps have now been set for other laws that will reopen banking and insurance to private capital. It also makes way for measures intended to ease the onus on the state caused by the public sector's sluggish performance and messy bookkeeping. Understandably, having secured the requisite two thirds parliamentary majority for the constitutional changes, and having promised the public that important measures would be

MAJOR STATE-OWNED COMPANIES table with columns: Companies, Sector, Assets M.Es, Number employed, Turnover M.Es

taken at speed, the Balsemão Government has been somewhat hamstrung by the unexplained delay in presidential promulgation of the changes. Thus, measures that affect the public sector deeply, like the creation of a constitutional tribunal which will adjudicate new laws—the banking law for one—have to be held back until the constitution itself is passed into law.

Warning knell However, Sr Balsemão sounded a warning knell for the public sector in late July. He gave notice of 26 crucial measures, some aimed at the sector, others at social security, and new regional policies. Describing the measures as "political decisions," Sr Balsemão said: "The basis of public companies would be altered. Vices and defects of structure and function" would be corrected. A new system of management for such companies would be devised, with new recruitment methods for management. (It has been very difficult to entice Portugal's brighter managers to the public sector—salaries are very low, less than the equivalent of \$1,500 for a chairman, and the headaches are so enormous that few young entrepreneurs want to risk their reputations in a public company. Boards have often been appointed piecemeal, with the chairman having no idea of whom the Government is appointing as directors. Too often the choices have been political, not technical.)

Companies in the public transport sector will be subject to restructuring and an emergency economic plan. (Heavily subsidised, strike-prone and very inefficiently run, the public transport companies are perhaps the most glaring example of the woes of the public sector. In 1981, the Government had to allocate a subsidy of more than \$180m for the railways alone simply to keep them going.)

success or failure will condition management contracts for other areas.) Months ago the Government announced the creation of an institute of public management which would oversee the financial and operational activities of the public sector, and compel each concern to present full and proper accounts down to the last minor item. It is known that there have been fierce arguments between several ministries over which department should be responsible for defining the structures of the new institute and for supervising it as a result months have been wasted because of personal or political animosities.

That, however, is often the fate of major ventures in Portugal—one faction or another, or an ambitious individual obstinately stonewalls, regardless of the national interest, until the group believes the key positions it seeks. Thus a sector with over \$1bn in assets is still waiting for overall management that should gradually eliminate today's vicious circle. At present bills owned one public company by others force the former to turn to bank loans for their operating funds.

But, now that José Salgueiro, the finance minister, has dictated fierce restrictions on non-investments, many public concerns are in a position best described as perilous. Hundreds of thousands of jobs are at stake in the sector, and this consideration has been looming over successive governments like a storm cloud. But the choice between letting the sector, in its present bureaucratic lethargy, continue to devour a small, poor country's tax revenue, or trying to streamline it where possible had to come sooner or later, regardless of political risks. The ruling alliance has made the choice; their problem is getting hold of the tools with which to put it into effect.

Diana Smith

Search for right strategy in state shipyards

THE RUMBLING crisis in Portugal's shipbuilding and shiprepairing industry is fast coming to a head. Lisnave, the State-controlled repair yard and Portugal's biggest foreign exchange earner, has warned the Government that urgent steps must be taken to prevent the collapse of the company. Orders have dropped sharply. Around 2,000 of the yard's 7,500 workers report for work each day but stand around idle. The picture is similar at Setenave, the yard that expanded rapidly in a mood of optimism in the early 1970s to meet the expected requirements of the tanker industry. In a move to stem the heavy losses, make use of the idle capacity and a 6,200 strong labour force, the Government has invited offers from companies around the world to try to find a survival strategy and manage the company under a lease contract.



Lisnave, the ship repair yard on the river Tagus, Lisbon

Solutions to the problems of Portugal's two big shipyards will be political rather than commercial or industrial. They are both big employers and at the heart of the public sector. Complicated labour laws which make it difficult to shed workers hold them in a strait-jacket in trying to respond to movements in the market. Lisnave has already sounded the alarm, pointing out that more than a third of the labour force or around 2,500 people are currently surplus to requirements. The Government, which has promised to revise legislation introduced in the wake of the revolution to prevent indiscriminate hiring and firing of labour, will have to bite on the bullet. It seems unlikely that Ford will commit itself to a \$1bn investment to build a new car plant without greater freedom to lay off workers.

Reform needed Reform is necessary not only to land Ford but to attract other much needed foreign investment. But the battle about how wide-reaching any changes will be is likely to focus on the shipyards. Communist influence is strong among the Lisnave trade unions and there has already been widespread unrest at a fairly limited package of company proposals to cut costs. The economies include the requirement that 500 white collar staff should work a full day, reductions in shift and night working and reductions in fringe benefits. Workers will get one not three pairs of overalls a year. For Lisnave, one of the biggest repair yards in the world which at its peak handled around 70 per cent of the super-tanker fleet, this year's slice in orders caused by the recession and the changed pattern of shipping has been traumatic. Sr Reinder Bangma, vice-

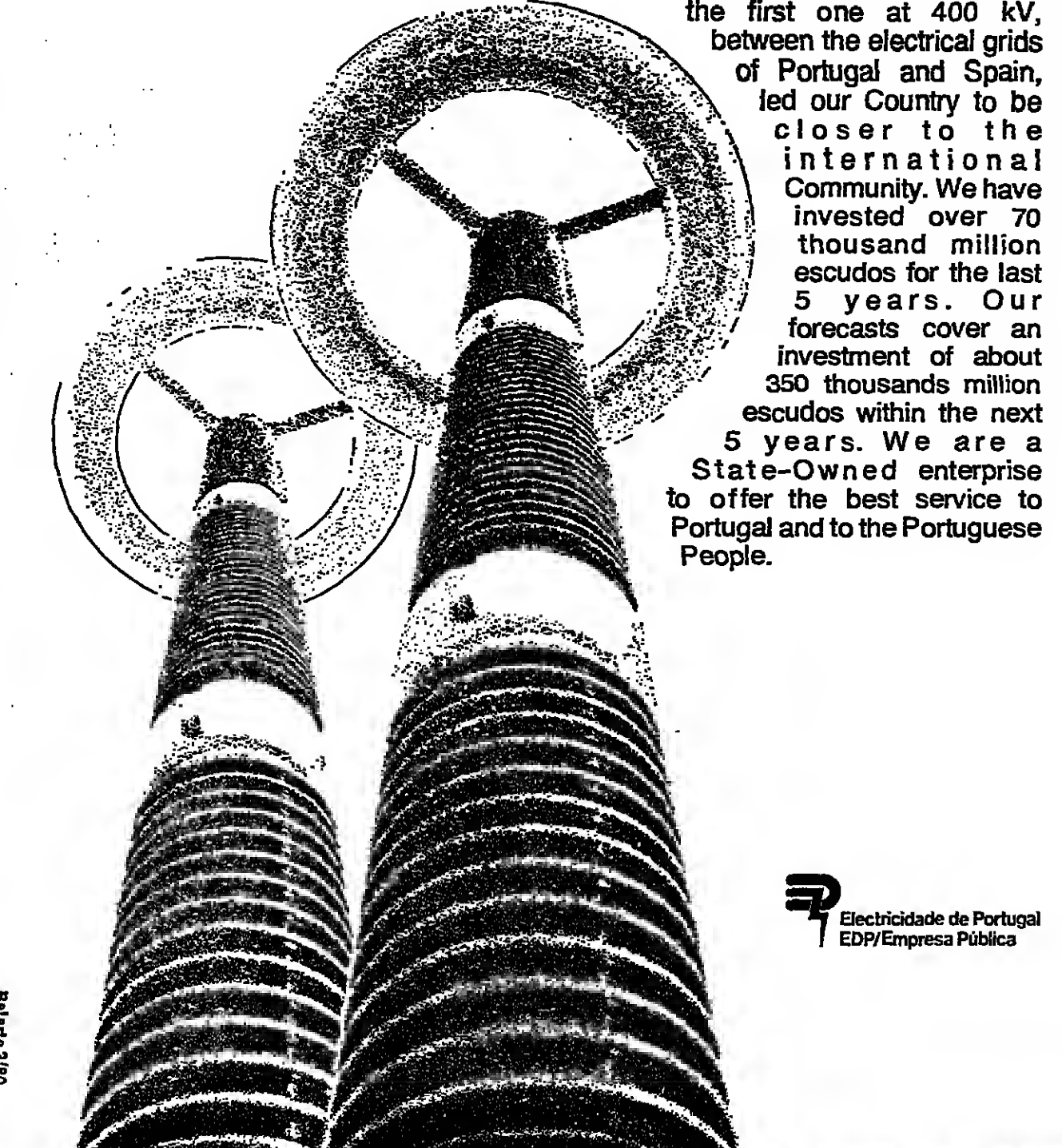
managing director, estimates that revenue this year is likely to be half the \$150m of 1981. The company had weathered the recession of recent years to remain profitable but would now go into the red for the first time since 1967. Losses in the first eight months of this year alone were running at around \$20m. It was against such a background that Sr José Manuel de Mello, the former owner of Lisnave and still the chairman, wrote privately to the Prime Minister alerting the Government not only to the critical situation at the yard but to the state of the sector as a whole. He pointed to the problems of contending with rapidly falling demand while carrying the heavy overheads of around 2,000 idle workers, high interest rates and restricted access to the international credit market. Every effort possible was being made at management level to cut costs and improve sales. He warned that were the finances of the company to collapse Lisnave would probably have to be dismantled, with the loss not only of the immediate 7,500 jobs but also of employment throughout dependent sectors. While control of Lisnave is with the state, which since the revolution has a holding of around 23 per cent, the ownership is complex. The Mello group ousted by the revolution still has an equity stake of 22 per cent, with Rina Scheldt-Verdine of Holland and Erikaberg of Sweden holding around another 19 per cent each. Sr Mello told the Government that the crisis at Lisnave had to be overcome as in other European companies by scaling down activities, with a modicum

of public sector backing. Government support should come in the two major areas of labour and finance, he said. Indeed, Lisnave is known to be pressing the Government not only to make more dramatic changes in the labour laws than so far promised but also to provide a scheme of unemployment benefits. Many of the 2,000 jobs shed by Lisnave over the past two years have had to be financed by the company under its own early retirement scheme, which offers workers with 10 years service a pension of 40 per cent of their wage until official retirement age. National solution Sr Mello also urges a national solution for the problem of shipbuilding, suggesting that Lisnave should be allowed to manage Setenave. Such restructuring would create a large unit with consequent economies of scale. "The UK, Sweden and Holland have made similar reorganisations with proven success," he argues. Sr Mello maintains that a complete rethink is necessary of all the financial premises on which the company has been based. He advocates transforming short-term debts into medium- and long-term, coupled with interest rate subsidies and a period of grace for repayments. But if the position looks bad at Lisnave it is even worse at Setenave—a project conceived in the early 1970s to take advantage of the growth of tanker trade. Expensive new yards designed to build up to three 700,000-tonne supertankers a year started to come on stream in 1974 on the eve of the oil crisis and Portugal's own political revolution.

Arthur Smith

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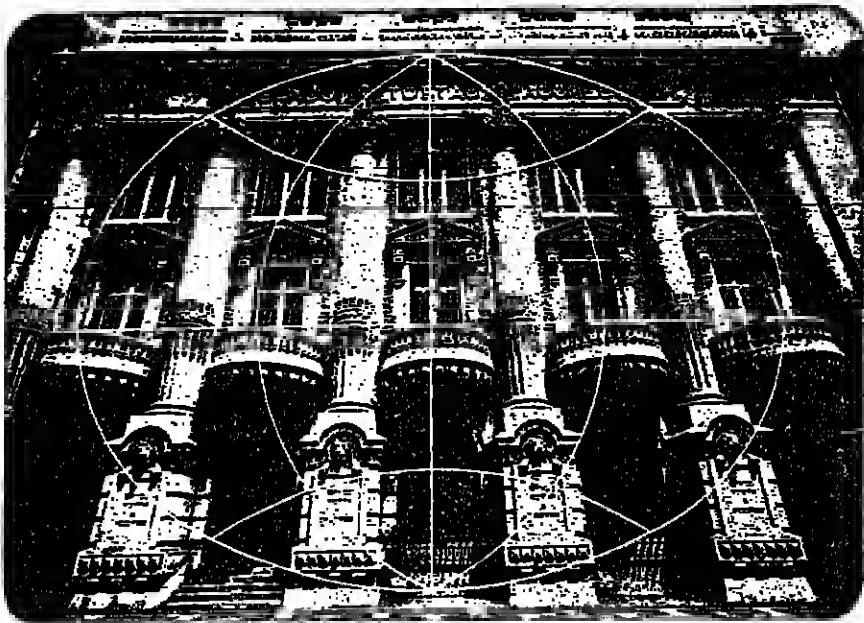
Portuguese Industrial Policy and the Challenge of the Eighties

The options as regards industry imposed on Portugal by more open participation in world economy and the European space, have been the first years of the eighties been the centre of public discussion and Government action. The crux of the matter is really not only the adoption of an industrial model fitting into the new patterns of industrial development envisaged by the modern trends of international economy, the constituent elements of which are already in preparation, but also the choice of the project for society and the economic model that offers greater potentialities for the country's economic and social development. A precept of this, it may be said that Portugal is unequivocally in favour of the efficacy of the market economy, without neglecting the importance attributed to the social component of development. At the moment Portugal enjoys stable political conditions, and the Government has reasonable and favourable circumstances for implementing a well structured industrial policy that is not at the start affected by too marked conjunctural conditions. In the past few decades, the industrial sector was the sector that showed the most dynamic growth in Portugal's economy. At that time basic infra-structures were laid, some projects of substitution of imports were carried out, advanced economic, technological and managerial levels, and some reasonable positions were attained in foreign markets—especially in labour-intensive industries and industries of a low or intermediate technological standard. The international framework of sturdy growth helped structural adjustments to achieve a certain modernisation of the Portuguese industrial structure. In quantitative terms growth in the fifties and sixties and start of the seventies was very striking: the industrial product increased at an average of 10% per annum, and export performance was also excellent. Nowadays industry accounts for 40% of the Gross Domestic Product, employs about 35% of the active population and contributes to about 35% of Portuguese exports. The rate of progress of certain sectors of industry did not, however, affect the pull on other sectors of activity (namely agriculture and even on other sections of industry itself) that had been hoped for by members of the government at the time. This means that a double imbalance structure was created, one that was ill-suited to permanent adaptation to the continual structural changes in demand, technological modifications, changing tastes and the competitive pressure in the context of the free trade between countries. Furthermore, industrial growth did not lead to adequate use of the existing natural resources, the spectrum of industrial relations remains little developed and the degree of industrial autonomy is still, generally speaking, very unsatisfactory. In various sectors of Portuguese industry there is also an excessive dependence on small and medium-sized firms (although on an overall basis the percentage of such firms is not higher than in other European countries), productivity levels are low and the quality of industrial products is insufficient and unmet to certain demands of the most progressive markets. There is too much weight in the exports with low return-elasticity and, as regards imports, in raw materials, industrial products and equipment goods. Too much dependence on oil as a source of energy is another negative characteristic of Portugal's present economic structure. The balance of the present situation of the industrial sector, with clear recognition of its weak and strong points, constitutes for the Portuguese Government only the basic from which to take the challenge of the eighties. It is, in fact, stressed in the important speech by Mr. Bayão Horita, Minister of Industry, Energy and Expansions, an industrial policy, that the country is in a better position as regards the future model of industrial development (more compatible with small-scale production, and in which the preponderance of highly capital-intensive activities will be considerably reduced), than was the case with the classical model of industrialisation. The quality of Portuguese manpower (in particular its high adaptability) and the availability of natural resources (the possibility of being developed in a far more interesting way with the discovery of new technologies are important trumpets for Portugal to play in the future. Accordingly, as has been pointed out in this paper, Mr. Bayão Horita traced a coherent and daring industrial strategy that tries to guide the sector's development according to the main bases of transformation of the country's industrial and international economy. As was mentioned at the time, the guide lines of that strategy are as follows: —exploitation of the natural resources so as to optimize the national value added. This means better development of the mineral resources (iron, pyrites, wolfram, of the national minerals (notably ceramic) and other raw materials, in which a search for new and more advanced uses now offers greater potentialities; —defensive strategy in the traditional export industries, where international demand is not very strong and there is aggressive offer on the part of new producers, with a view to qualitative evolution that can defend the positions reached in the most developed markets: textiles, clothing, footwear and others; —intensive development, through an aggressive strategy, of industries in which the country has its own technology and in which the comparative advantages are stable or capable of being extended: light mechanical and electrical equipment, transport material, power equipment, equipment for handling and lifting goods, engines for vehicles, professional and telecommunication electronics, engineering and planning activities; —creation of a nucleus of advanced technologies, with a view to consolidating technological autonomy in the future, according to the country's human and material potentialities. In this domain the industry-research structure relationship is essential, in order to potentiate possible fields of action, in particular light resistant materials, compound materials, renewable energy technologies, etc. These four major guide lines of industrial strategy must be pursued in such a way as to ensure a systematic improvement in the overall competitiveness of industry and its export capacity, so as to generate a positive economic balance that will help to remove the essential financial hindrance to economic growth associated with the weight of the foreign deficit. It is on the localisation of private enterprises that will depend the success of implementing this strategy. The Government is fully aware of this, and is taking industrial policy steps intended to create a favourable environment for the development of private enterprises and to back up its progress under competitive conditions. The Government is particularly concerned with creating a favourable social and economic atmosphere, a substantial improvement in infra-structures, the granting of adequate forms of technological support to industry, occupational training, and the adoption of an effective system of tax and financial incentives aiming at favouring those projects which are of major interest to the country's economy. The role that it is recognised private enterprise should play within the context of Portugal's new industrial policy is well illustrated in a passage of the Ministry of Industry's speech, relating to industrial policy, in which he stresses the absolute need for "a strong private entrepreneurial sector, motivated and mobilised for the main national aims and made up of companies, go-ahead entrepreneurs", while at the same time he points out that the State as entrepreneur is almost the antithesis of the qualities of initiative, effectiveness and quick decision-taking that are necessary as the basis for an industrial strategy as delineated. In more operational terms, the following may be indicated as political measures of some importance in the field of operation of the Ministry of Industry, Energy and Expansions, with incidence on industrial activity: —reorganisation of the Ministry, with reinforcement of its functions of orientation, information and support, particularly at a regional level, and reduction of the administrative-control function which corresponds to conceptions of industrial policy that are now outdated; —preparation of basic laws for training industrial activity, namely the Basic Industry Law and the Mines Law, setting out the guide lines of policy in the respective sectors for the coming years; —creation of new systems of support for exports, following the driving ideas of Government policy: "1982-Export Year"; —policies involving a reorganisation of certain sectors of particular importance in Portuguese industry, notably the textile and electro-mechanical industries; —implementation of the Plan for Assistance to Portuguese Small and Medium Industries, which covers the financial participation of the EEC, as part of the common action envisaged for the pre-membership period. This Plan is intended to provide financial backing for the modernisation and development of small and medium firms, improvement in management and standards, investment in the training of occupational training, reinforcement of technological assistance, etc.; —preparation of a Plan for National Technological Development, which will be able to count on support from the Center for Policy Alternatives of the Massachusetts Institute of Technology. As regards energy, the main preoccupation of the policy is to make energy supply more secure and to reduce dependence on foreign sources. An energy plan is in an advanced stage: it will summarise these problems and set the strategy to be adopted and the main action to be taken, having in mind a time horizon of 20 years. In this area a crucial role is played by the investments of the State sector in the energy infra-structure, though an important part must also be taken by private enterprise and/or by municipal electrical power production from small schemes or by using waste from the main activity. Reduction of dependence calls for better use of known Portuguese energy resources, power saving in all sectors of economic and social activity and, of course, the investigation of new resources. As regards this last aspect, and particularly as regards oil prospecting, a system of incentives was recently instituted that offers benefits on the same lines as those provided in other European countries. Gabinete de Estudos e Planeamento Av. Conselheiro Fernando do Sousa, 11 1000 LISBOA Tel. 659186/7.

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PORTUGUESE INDUSTRY IV



Oporto, the commercial centre for the bulk of the textile trade in Portugal

Special entente on textiles

PORTUGUESE TEXTILES are more expensive and often of better quality than many similar products from the Far East. For this reason Portuguese manufacturers are irked by the tendency particularly in Britain and France, to put them in the same category as Taiwan, South Korean or Hong Kong "invaders" who can make a men's shirt for a quarter of the price a Portuguese company can.

Nevertheless, the fact that Portuguese factories make clothing or cloth sometimes for as little as one third of the west European average, making it possible to offer very competitive prices in west European chain stores or boutiques, brings special EEC opprobrium to an industry that represents over 40 per cent of Portugal's industrial product and a third of her exports.

About 60 per cent of Portuguese textiles are sold to EEC markets and 20 per cent to EFTA outlets - so an entente cordiale is of supreme importance.

Negotiations for Portugal's EEC accession have laboured over the textile question and an entente has been worked out. There will be a pre- and post-accession period of quotas on Portuguese textile exports to EEC-member countries, starting this year, and gradually becoming more liberal.

France took the toughest

stand, no doubt mindful of her own textile industry. Portuguese political leaders protested at restrictions which, they felt, violated the spirit of the Treaty of Rome - but patriotism has bowed to pragmatism. Better this special entente than relegation to the sort of conditions imposed on countries covered by the Gatt multi-fibre agreement.

In fact Portugal suffers from the same problems as textile industries in more developed European countries. The industry - more or less equally divided between the north and the south, except that high quality clothing firms tend to be in the south and textile firms proper in the north, is in need of capital and technology. Its one advantage is cheap labour but this is not always synonymous with efficiency.

A report on the industry commissioned by the Portuguese Government shows that only 5 per cent of the companies are of a size and efficiency to bear the brunt or any form of foreign competition. Of some 1,700 companies in all working in textiles or clothing, 1,281 have fewer than 50 workers.

According to industry experts even some of the very small firms are over-manned in terms of productivity per capita. But it is very difficult for a Portuguese to face the trauma of sacking 20 per cent of his staff.

There have been serious efforts to modernise by more imaginative firms, and at group level, like the Portuguese association of clothing manufacturers, there has been regular lobbying for government backing for the search for new markets outside Europe. But this needs money and quick, flexible government response, not necessarily always available.

Assistance

The industry hopes for assistance from official export promotion bodies with overseas offices or showrooms, in tapping the U.S., Canadian and Middle East markets at present largely unknown areas. Meanwhile, the special relationship with the former colonies, particularly Angola and Mozambique, is being actively promoted, both for sales and joint ventures where Portuguese manufacturers would help their African counterparts to build up local industries. Portugal also hopes to buy more cotton from Mozambique.

To try to attract foreign buyers, a new trade fair will be held next year in Lisbon with the blessing of Sr Bayao Horta, the Portuguese industry minister, and backing of the Portuguese Industrial Association.

This fair will display not only products of the textile sector but

accessories and machinery. It will complement established annual shows like Fortex and Portuguese Offer, held respectively in Oporto and Lisbon.

Portuguese textile experts readily argue that the country is a heavy importer of textile machinery from the rest of Europe - to rebut their unwanted status of "invader" they are working for higher quality and high fashion although textiles are already at the intermediate price and quality levels. To this effect the clothing industry association started up the sector's first training school a year ago including courses for high fashion designers.

EEC membership is not without its ironies. Once Portugal joins, her tariff barriers against non-EEC products will be dismantled. She will be vulnerable to cheap Far East clothing. This worries manufacturers, since the domestic market, which takes about half the clothing annual output, is small and short of purchasing power.

As a country of only 10m inhabitants with a low birth rate and slow creation of new jobs, Portugal has limited growth prospects for textiles in the near future, so exports are a basic question of survival. Meanwhile the Government is contemplating a World Bank loan to help restructure the sector.

Diana Smith

IMPORT OF TEXTILES

	1980	Value
	Tons	Es(m)
Fibres	215,210	18,42
Yarns	30,227	7,62
Fabrics	8,708	4,82
Knitwear	916	92
Clothing	119	18
Sundries	4,335	1,26
Total	259,512	32,82

	Jan/March 1981	Value
	Tons	Es(m)
Fibres	57,976	5,92
Yarns	6,943	1,62
Fabrics	2,612	1,54
Knitwear	272	28
Clothing	26	4
Sundries	1,412	40
Total	68,947	9,87

EXPORTS

	1980	Value
	Tons	Es(m)
Fibres	4,810	27
Yarns	22,562	4,92
Fabrics	24,877	9,67
Knitwear	16,176	14,62
Clothing	14,010	16,48
Sundries	725,120	13,47
Total	155,949	59,38

	Jan/March 1981	Value
	Tons	Es(m)
Fibres	2,444	15
Yarns	4,852	1,11
Fabrics	5,622	2,52
Knitwear	4,240	4,22
Clothing	3,361	4,09
Sundries	20,516	3,42
Total	41,045	15,82

TRADE BALANCE

	1980	Jan, Mar
	Es(m)	Es(m)
Exports	59,285	15,62
Imports	32,887	9,87
Balance	26,397	5,75

EXPORTS OF TEXTILES BY MAIN MARKETS

	1980	Value
	Tons	Es(m)
UK	12,058	15,32
France	10,278	6,89
W. Germany	14,237	6,59
Sweden	12,285	6,84
Denmark	7,770	2,18
Belgium/Lux	6,857	2,12
Norway	5,747	2,98
Finland	5,211	2,71
Italy	4,989	7,5
Netherlands	4,052	2,60
Spain	3,746	2,7
Switzerland	3,614	2,68
Austria	2,157	1,39

	Jan/March 1981	Value
	Tons	Es(m)
UK	8,209	3,67
France	6,309	1,93
Sweden	2,600	1,64
W. Germany	2,573	1,57
Belgium/Lux	1,635	5,1
Italy	1,421	2,2
Spain	1,263	1,1
Denmark	1,236	4,5
Norway	1,214	6,8
Netherlands	1,175	6,8
Austria	1,167	3,1
Switzerland	664	4,7

Source: Folha Textil - Instituto de Têxteis.

TEXTILE TRADE: BY COUNTRY

EXPORTS		IMPORTS	
Destination	1981	Origin	1981
Countries	Es(m)	Countries	Es(m)
UK	26,956	U.S.	71,888
France	32,102	W. Germany	65,376
W. Germany	31,753	UK	47,628
Angola	13,821	France	46,388
U.S.	13,315	Spain	39,437
Holland	12,001	Italy	32,121
Switzerland	11,278	Saudi Arabia	31,159
Sweden	11,055	Iran	23,943
Italy	10,796	Japan	20,834
Spain	7,261	U.S.	18,571
Belgium-Lux	6,768	Switzerland	17,788
Norway	4,788	Holland	17,460
Denmark	4,350	USSR	14,461
Finland	3,646	Nigeria	14,244
USSR	3,216	Belgium-Lux	14,243
Brazil	2,948	Sweden	13,182
Austria	2,625	Iran	11,905
Canada	2,542	Venezuela	10,778
Japan	2,168	Brazil	7,887
Mozambique	2,058	Iceland	4,566



A cooper at work on a port cask or "pipe" in the Douro Valley

Why wine companies are in deep trouble

IT IS sad but unfortunately true that, as with so many charming old-fashioned arts that have somehow lingered on in Portugal, traditional Portuguese wine-growing is doomed in a world where costs dictate survival.

The writing is on the wall, both for the steep terraces of the Douro valley where generations of smallholders have tended the vines which produce port and for the humble peasant and his home-grown plonk.

The reason is that Portuguese wine - whether it be port, madeira, rosé, vinho verde or ordinary red and white - is pricing itself out of the market. "The cost of a case of Italian wine delivered at the dockside at New York with freight and insurance paid does not cover the cost of the packaging of a case of 12 empty - and I stress empty - bottles of table wine which have not even left Portugal," the head of a major wine firm's export department said.

The wine companies recite a familiar litany of woes: lack of government subsidies and excessive production costs because the industry is labour-intensive and not sufficiently mechanised. Their plight is certainly real. Portugal is in the extremely vulnerable position of relying for up to 80 per cent of its table wine exports on rosé at a time when pink wine's popularity in the world seems to be declining.

The problem is that the cost of producing table and fortified wine in Portugal is going up just when people, both in this country and abroad, are less able to afford it.

The port wine institute, which groups all the shippers, slammed the crisis up in the opening words of its report on 1981: "The economic recession recorded in 1981 in most of the countries which usually consume port has been reflected in sales."

PORT WINE

Exports		1981	
	Hecto-	%	
	Hires		
W. Germany	37,851	6.33	
Belgium	69,026	12.62	
Denmark	22,742	4.16	
France	228,626	41.94	
Holland	37,903	6.94	
Ireland	1,688	0.31	
Italy	29,504	5.47	
UK	79,681	14.94	
Total EEC	498,434	92.94	
Total World	546,427	100.00	

Source: Instituto do Vinho do Porto

TABLE WINES

(Exports 1980)		000 Esc	
	Hectolitres		
U.S.	220,963	1,733,413	
UK	48,946	381,483	
Germany	50,227	299,511	
Italy	34,297	210,369	
Holland	22,944	182,071	
Brazil	17,728	116,867	
Japan	14,642	117,814	
Sweden	13,445	84,953	
Switzerland	214,193	292,030	
Denmark	13,780	64,287	
Belgium	13,825	91,030	
Venezuela	17,417	100,526	
France	14,553	75,702	
Angola	107,545	373,606	
Total	1,039,855	5,256,139	

The economic reasons for this crisis are fairly simple. In the whole of Portugal, there are fewer than 1,000 hectares of vineyards planted in accordance with the latest modern technology. In a country which produces an average of 10m hectolitres of wine a year, that is a staggering figure.

When three port wine houses bought a tract of land outside the traditional port growing area, but well within the demarcated zone, there was such a row after tractors started pulling up olive groves to plant vineyards that Cockburn Smythe froze its project and the other two never dared to go ahead with theirs.

What made it worse was that the land chosen for the new vineyards was flat, making it easy to operate machinery. Left-wing newspapers immediately published photographs of the tightly-packed terraces on the steep slopes of the Douro valley and said the traditional landscape of northern Portugal was threatened by multinationals.

The small producers who grow most of Portugal's wine are part of a landscape that has been left unchanged for centuries. Many of them still use mules to plough between the vines. It may be picturesque, but it does not make a profit.

At the end of this month, Portugal will begin enforcing drinking and driving laws for the first time. When one of the worst accident rates in Europe coincides with one of the highest per capita consumptions of alcohol, this is a step in the right direction, but unfortunately it is probably the last reason why less Portuguese wine will be drunk.

By a Special Correspondent

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محمد بن راشد

Profile of the man spearheading the drive to attract private capital. Arthur Smith reports

Welcome smiles for foreign investment

Sr FERREIRA De Amaral, a smiling and effusive man, describes himself as "a product of the revolution". He is no exception but at the age of 37 his credentials are exceptional. A high-flying graduate he did a spell in private industry before conscription to the armed forces. "I was a captain of infantry in Angola. You know, actually killing people. I realised how wrong it all was." From there it was to the civil service, a top appointment in the industry department, a period as a minister, back to head up an armaments company and then vice-president of the foreign investment

institute, the body now charged with attracting private capital. He is enthusiastic about his role. After only one month in the job he sees his task as putting Portugal on the map, cutting through the much-criticised red tape and bureaucratic traditions. He complains that service to the state and the role of civil servants has become an end in itself, ignoring the role of the new private sector in stimulating economic growth. "The first thing a new company wants to do is to make its mark with the state, to be accepted." Sr Amaral maintains that any controls on foreign

investment are "purely temporary and pragmatic." The investment institute created to oversee foreign spending in Portugal at a time when there was suspicion about new schemes now thought its duty was to break down the obstacles. He clearly sees the planned \$1bn investment by Ford as a breakthrough: after all, he was involved in the detailed negotiations when the industry department took the initiative in getting Ford after reading about the scheme in The Financial Times. Sr Amaral says the prospective Ford deal has put Portugal on the map. The

fact that the U.S.-based multinational was considering the country had prompted a host of other inquiries. The Portuguese Government is obviously putting together a special package to clinch the Ford deal but independent reports suggest Portugal offers investment incentives that compare favourably with other companies. Studies done on the local economy serve to underline the importance of foreign investment in stimulating new technology. It tends to be the large overseas companies who play a leading role in introducing new processes, and adapting changed patterns of organ-

isation. The key sales point for Portugal tends to be the low wage rates — anything from a fifth to a quarter of those prevailing in the west of Western Europe. Arguments rage about productivity and whether such rates are translated into lower unit costs. The real test will come with Ford project. Should it be confirmed, it will not only be the biggest foreign investment in Portugal but also the first time workers have been involved in a mass-production environment. The Ford scheme is on a different scale to anything yet experienced in Portugal.



Sr Ferreira de Amaral

Car multinationals are poised for expansion

PORTUGAL, in spite of its people's passion for the motor car, has a small domestic market compared with its European neighbours. Sales last year totalled little more than 70,000 and any improvement this year will be slight. The multinationals are not only battling it out for market share but cutting across with a view to using the country's production base for international sales. Renault is pressing ahead with a \$600m investment that by 1987 should create around 18,000 jobs, boost Portuguese exports and help develop the indigenous motor components industry.

Category	1981	1982	1983
Passenger vehicles	53,172	51,982	58,397
Light commercial vehicles	20,767	25,261	38,597
Heavy commercial vehicles	7,960	7,552	8,270

Model	1977	1978	1979	1980
Renault	14,925	7,542	5,731	9,246
Citroen	10,534	7,140	7,246	13,197
Peugeot	8,049	4,881	3,860	6,638
Ford	5,297	4,785	2,252	1,128
Other	2,259	3,409	2,598	3,038
TOTAL	42,871	31,967	28,277	41,247

Ford is expected to take a final decision before the end of the year on plans to invest \$1m to start production by early 1987 to assemble 200,000 vehicles a year. The project, the biggest foreign investment in Portugal, would also make Ford the country's largest exporter. The vehicle industry and the active backing by the Government of international investors marks an important test for the country's ability to move from the long-established but simple assembly operations to fully-fledged manufacture. In addition to a fundamental restructuring of the industry now sought by the Government there is the challenge posed by prospective membership of the Common Market from January 1986, assuming Portugal sticks to the proposed timetable for entry, all controls on imports will be lifted and the country will face the full blast of foreign competition.

import of built-up cars and signalled the move towards a freer market. However, weakness of the domestic industry and subsequent adverse balance of trade led in 1977 to the establishment of a quota system even for the locally assembled vehicles. It is these quotas that the Government plans to phase out by 1985 under an industry restructuring programme which it is hoped will establish an efficient and competitive automotive sector. Meanwhile, the Government is using the quota system as an incentive to encourage companies to expand their activities in Portugal: extra import quotas are allowed according to the value of cars or components exported. New investment brings a similar regard. Renault largely on the basis of its plans to expand has already pushed its market share to more than 30 per cent compared with only 11.5 per cent in 1978. The aim of the restructuring programme is to phase out small and inefficient assembly and component plants in favour of larger operations which can enjoy the necessary economies of scale. The case for rationalisation is strong in motors which, with around 8,500 workers in assembly and another 12,000 in components, accounts for some 5 per cent of total employment in manufacturing industry. Only

artificial. Most assemblers believe they could sell more if only they were allowed. Unofficial forecasts suggest sales this year and next will be only slightly up on the 70,742 of 1981. The big jump is not expected until controls come off in 1985 when registrations could rise to around 100,000. Such figures however, would little more than take the market back to the level before the revolution: sales in 1974 were 92,000. Renault with its present volume of sales can continue to develop a strong dealer network offering finance service and reliability. The favourable quota allocation given to Renault because of its investment is fuelling speculation about the sort of deal Ford will get if it confirms its \$1bn plan.

The Ford project, however, is truly international with 95 per cent of the proposed 200,000 vehicles a year output scheduled for export. Mr Philip Caldwell, chairman of Ford delivered personally a letter of intent to the Portuguese Government and has suggested final decision is likely before the end of the year. Production would start in 1986. The site for the new factory is at Sines, a new petrochemical and industrial complex which has a deep-water harbour. The location close to the major sea lanes is a big advantage. Mr Caldwell has indicated the plant would meet demand for markets outside Europe as part of Ford's strategy to give priority to expansion outside the U.S. Ford's lack of comment about exactly what will be assembled in Portugal is predictably spawning rumours. It is believed a new medium-sized car will be assembled, one possibility is that it might be a Mazda vehicle as Ford already has manufacturing links with Toyota-Kogyo. For Portugal the type of vehicle is almost irrelevant. The only concern is that Ford goes through with a project which will not only make it the country's largest exporter but help to effect the development of a viable domestic motor industry.

Arthur Smith

Construction looks to ex-colonies

OVER FIVE centuries ago, the Portuguese sailed out on their great voyages of discovery and set up their colonial outposts in such far flung places as Malacca, India, the Gulf, Africa and Brazil. Today, they have lost their colonial empire to modern Portugal. Portuguese emigration still offers the only hope of survival. That is why, long after righteous British men over ended Portugal's involvement in the African slave trade, the country's biggest and most lucrative export is still people. Without the hard currency that some three million Portuguese workers scattered over the face of the earth send back home every month to help a relative or build a house for their old age, Portugal could not survive financially.

With the recession gripping Portugal's traditional export markets in the West, Portuguese construction firms have particularly been keen to do business again with Lisbon's five former African colonies: Angola, Mozambique, Guinea-Bissau, the Cape Verde archipelago and the island republic of Sao Tomé and Príncipe. Even the small islands are good business, Ramalho Rosa is lengthening the runway at Sao Tomé airport and putting in new signalling system that will make it capable of handling night flights and jumbo-sized planes. The Portuguese firms, Ildio Monteiro, Sonec and J. Bento Pedrosa, are building a shipyard on the island of Sao Vicente in Cape Verde to repair the fishing fleets of the Soviet Union, Cuba, Bulgaria, France, Japan and West Germany operating in West African waters. One of the reasons for this success has been the fact that local workers in the ex-colonies learn much more when they are working with Portuguese firms. The chairman of one Portuguese construction company tells of his first visit back to Luanda where the Angolan branch of his firm had been nationalised. "They had some Yugoslav technicians to help them, but as the Yugoslavs did not know the language, they worked alone in complete silence not showing anybody how anything was done." While he was touring his old offices, the new Angolan managers showed him a special room, kept under lock and key,

to increase the size of Bissau port. One of the biggest success stories is Soares da Costa, a firm that has been awarded a contract to lengthen the runway and put up new airport buildings at Bissau, as well as to build the new road linking the airport to the capital. In Angola, the same firm is building a new transport base in Luanda for Sonangol, the state oil company. Teixeira Duarte has secured a \$3.5m contract to repair the Tete Bridge over the Zambezi River in Mozambique and, together with two other Portuguese firms, Somague and Engli, it is bidding for the tender to raise the height of the Camanche Dam on Angola's Kwana River, which produces Luanda's electricity. Even the small islands are good business, Ramalho Rosa is lengthening the runway at Sao Tomé airport and putting in new signalling system that will make it capable of handling night flights and jumbo-sized planes.

Projects needed

Traditionally, most of those who set out to try their luck abroad end up in the building trade. To understand the problems of Portugal's construction industry, it is important to realise the economic distress that has driven successive generations of Portuguese from their tiny country hanging on to the edge of Western Europe. Whether or not Portuguese construction firms succeed in winning foreign contracts, Portuguese emigrants will—out of sheer economic necessity—go on serving as a kind of roving international workforce of builders, because they are willing, plentiful, inexpensive and hard-working. The most that Portuguese construction firms can hope to do is to keep up with their workers. Unfortunately, in times of recession and expensive money, the Portuguese firms will be judged not so much on the basis of their skills as on how good a financial package they can offer, especially in their biggest potential market—the Third World. Like many others in this nation of severely limited financial resources, the Portuguese construction industry

knows that only government subsidies can help it beat foreign competition. The trouble is that the best terms the Portuguese can in exceptional circumstances, offer never match those regularly made available by richer nations and it is simply out of the question for Portugal to finance non-Portuguese components of a contract. With the recession gripping Portugal's traditional export markets in the West, Portuguese construction firms have particularly been keen to do business again with Lisbon's five former African colonies: Angola, Mozambique, Guinea-Bissau, the Cape Verde archipelago and the island republic of Sao Tomé and Príncipe. Even the small islands are good business, Ramalho Rosa is lengthening the runway at Sao Tomé airport and putting in new signalling system that will make it capable of handling night flights and jumbo-sized planes. The Portuguese firms, Ildio Monteiro, Sonec and J. Bento Pedrosa, are building a shipyard on the island of Sao Vicente in Cape Verde to repair the fishing fleets of the Soviet Union, Cuba, Bulgaria, France, Japan and West Germany operating in West African waters. One of the reasons for this success has been the fact that local workers in the ex-colonies learn much more when they are working with Portuguese firms. The chairman of one Portuguese construction company tells of his first visit back to Luanda where the Angolan branch of his firm had been nationalised. "They had some Yugoslav technicians to help them, but as the Yugoslavs did not know the language, they worked alone in complete silence not showing anybody how anything was done." While he was touring his old offices, the new Angolan managers showed him a special room, kept under lock and key,

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PORTUGUESE INDUSTRY VI

Preparing for the challenge

CONTINUED FROM PAGE 1

electricity. The text was ambiguous on this issue and many believed that it fore-shadowed the breaking up of the monopoly of the present State-owned utility, formed from 14 private companies during the revolution.

If Portugal is to gear itself for joining the European community such a shake-up is essential. Indeed among the more European-minded there is a feeling of "if we don't do this now we will miss the boat completely."

The Government has provided a lead but it is still questionable whether the private sector will be able to play the part it is called upon to play. There will be no return to the pre-revolution situation in which a handful of families dominated the economy. Yet equally those who had assets nationalised now have access to compensation bonds which can be discounted to obtain investment finance. This has not yet been done on a large scale.

The private sector is diffident without a clear voice. Right now it is having in face a drop in the economy's growth and cope with a tough monetary policy, this year the economy is likely to grow no more than 3 per cent—one of the lowest rates since the revolution. The Government is afraid of reactivating too soon for fear of letting inflation once again move above the 20 per cent mark.

The tight credit policy, implemented via monthly ceilings applied to the banks, is having a serious impact on industry. For instance construction which employs directly and indirectly over 250,000 people, or nearly 20 per cent of the labour force, is hard hit.

Credit has evaporated for buyers of new homes and around Lisbon alone almost 30,000 apartments remain unsold. Complaints come from industrial concerns like Centel, the telecommunications company taken over from the UK group Plessey, and 27 per cent owned by the state which finds it hard to obtain credit even with 15 months orders to show the banks.

The Government would like to force companies to begin using the stock exchange but this habit takes time. In these circumstances a question mark hangs over how the private and public sectors will maintain

finance for large projects, such as development of the major pyrite deposit in the south.

This could cost over \$400m which Quimigal, the state mining and chemicals conglomerate, cannot raise itself. The pyrites project touches the whole question of foreign investment in Portugal.

The AD Government has actively encouraged foreign investment in the belief that this stimulates a modernisation of the economy and provides necessary outside finance. But so far foreign investors have been besitant, partially because of the small size of the Portuguese market and partially because of concern over the existing framework of labour laws and general doubts about the constitution.

Renault is the only multinational to have taken a big plunge with saloon car production and components manufacture and claims to be well satisfied. However this decision was taken over four years ago. A major boost undoubtedly will be the move by Ford, which has signed letters of intent for a \$1bn investment. A firm decision on a car plant at Sines in the south is expected from Ford in December and this could prove a catalyst, encouraging others.

Portugal is offering an attractive package of fiscal and financial incentives to Ford and is emphasising the comparative advantage of its labour costs. The comparative advantage of labour may well work with a multinational. Unfortunately it is an advantage the bulk of Portuguese industrial concerns often find difficult to utilise. For these are small in size, operating with inadequate technology, and often unsophisticated management.

The opportunities of expansion through export markets are conditioned by limited financial means and a general ignorance of how to approach customers. Thus Portuguese industry remains vulnerable to foreign competition. In the case of textiles, responsible for 42 per cent of industrial production, much greater sophistication exists but here Portugal is dependent upon agreements with the EEC and vulnerable to Third Country competition—the challenge ahead rests as much on the private sectors shoulders as the Government's.

Countries	EXPORTS				IMPORTS				Balance	Coverage rate	Balance	Coverage rate
	1981	1980	1981	1980	1981	1980	1981	1980				
	Tons	Esc.(bn)	Tons	Esc.(bn)	Tons	Esc.(bn)	Tons	Esc.(bn)				
W. Germany	564,970	31,765,962	637,327	31,372,965	553,583	65,376,129	530,074	55,810,905	-33,623,167	45.6	-24,437,840	56.2
Belgium-Lux.	138,351	6,768,341	235,020	7,200,750	259,492	14,253,333	330,894	14,644,531	-7,474,992	47.5	-7,443,831	49.2
Denmark	54,779	4,350,743	41,988	4,136,024	17,405	2,594,796	41,232	2,730,637	+1,755,947	167.7	+1,405,367	151.5
France	545,590	32,102,368	556,549	24,530,722	843,712	46,388,721	704,698	34,534,466	-14,286,353	69.2	-10,063,744	71.0
Holland	389,086	12,001,367	412,291	10,945,472	373,847	7,460,998	248,779	13,561,552	-5,459,631	68.7	-2,616,080	80.7
Ireland	14,657	1,121,973	18,633	816,237	17,206	1,597,574	17,972	863,408	-475,601	70.2	-47,171	94.5
Italy	198,804	10,796,990	217,391	13,233,812	231,289	32,121,593	238,229	24,963,042	-21,324,603	33.6	-11,702,230	53.1
UK	703,902	36,956,984	847,137	34,325,450	715,234	47,823,330	578,695	41,616,681	-10,871,346	77.3	-7,281,231	82.5
Greece	31,180	1,086,521	22,621	714,691	3,750	328,162	20,248	501,750	+758,359	331.1	+212,941	142.4
Total	2,623,298	136,938,249	2,993,057	127,276,123	2,995,538	227,939,636	2,810,819	189,199,942	-91,000,387	60.1	-61,923,819	67.3

Much depends on how the two countries resolve their dispute over a special trade agreement with EFTA

EEC entry complicated by links with Spain

OFFICIALLY PORTUGAL still expects to be able to join the EEC before the end of 1984, but the idea of a fixed timetable has become a fiction. The combination of the EEC's own internal problems coupled with those of digesting two new members, especially Spain, has made Brussels wary of any firm commitment.

The timing of accession had, in fact, tended to be a wish fulfilment of these two countries trying to join. Furthermore, Portugal has been caught up in what it always hoped to avoid. Having applied to join before Spain and its negotiations still being at a more advanced state, Portugal has nevertheless become increasingly treated as a tandem negotiation with Spain.

As a result the infinitely greater problems surrounding Spanish entry have this year begun to rebound on Portugal. This was evident during the June ministerial meeting when, as a result of a French request, the Community agreed to a detailed study of the effects and cost of absorbing the new members. This was essentially a delaying tactic. French-inspired but not disputed by the other members who were not unhappy to hide behind France.

Portugal—as much as it has individual choice in these matters—has kept its options open over joining simultaneously with Spain. Earlier in the year Sr Francisco Pinto Balsemão, the Prime Minister, indicated that Portugal could not wait indefinitely for Spain to tie up its negotiations. Equally, it does not wish to alienate its

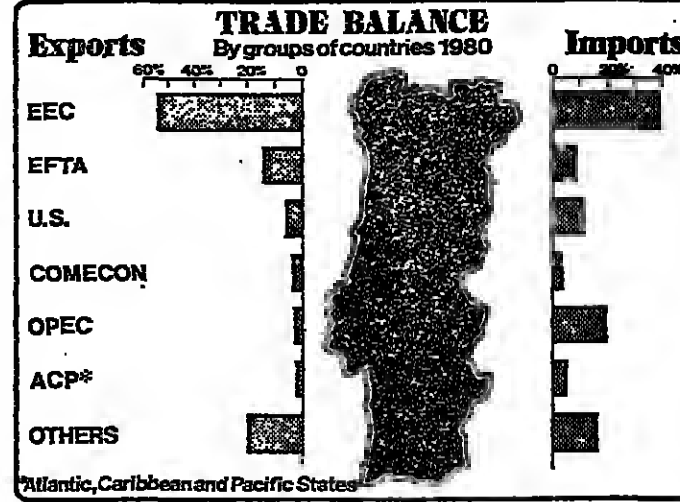
bigger neighbour in the Iberian peninsula and Portugal may soon discover that the problems of joining the EEC in isolation may be even greater.

Much will depend here on how the two countries resolve their current dispute arising from a special trade agreement negotiated between Spain and the European Free Trade Association (EFTA) to cover Portugal. This was called Annex P and was negotiated in order to provide special treatment for Portugal with slower liberalisation before accession. The agreement which came into force in July 1980 was designed to favour Portugal but in practice it has worked the other way.

Advantage

Portugal's theoretical advantage was that Spain undertook to liberalise at a faster pace but for a more reduced list of goods. Unfortunately for Portugal the demand for its goods in Spain fluctuates and spans a limited range—industrial and non-industrial. In the case of Spain it exports a broad range of goods. Thus Portugal, liberalising more slowly but across a broader range, has found its trade adversely affected.

Last year Spain exported to Portugal goods worth Es 99.5bn, a 53 per cent increase against Portuguese sales to Spain of Es 7.2bn. In five years Spain has quadrupled the value of its exports. The bulk of this increase is accounted for by steel imports, cement, chemicals (75 per cent of which enter



Spanish industrial competition than vice versa. Quite a lot of the industrial products now entering Portugal through Spain as a result of Annex P are those produced by the subsidiaries of multinationals and this is the most logical way to supply the Portuguese market after accession.

In Brussels the issue has been raised but only in vague terms. The Commission recognises that there will have to be a special transition period for Luso-Spanish trade. In Lisbon this pattern is seen as one of the two most serious issues to be tackled regarding EEC entry.

The other issue concerns agriculture which in turn is directly related to the whole question of Portugal's budget contribu-

tion. Neither the reorganisation and adaptation of Portugal's agricultural sector nor the budget contribution have yet been tackled. This must await the Community's own deliberations on the fate of the Common Agricultural Policy and budgetary contributions.

On the basis of the EEC's present budgetary structure which penalises those countries importing foodstuffs from outside the Community, Portugal risks being a net budgetary contributor—only 12 per cent of its foodstuff imports come from the Community. But such a situation is unacceptable and the Government is on record as saying as much.

On the purely industrial side the most important issue for Portugal concerns its textile industry. Textiles account for 42 per cent of industrial output and are the largest single export item to the Community.

The existing trade arrangement for textiles expired at the beginning of the year and since then Portugal has been exporting on the basis of self-restraint to avoid Community members, largely Britain, adopting safeguard measures.

As of July the French have proposed that Portuguese textiles be treated in two phases—pre-accession and post-accession. During the pre-accession phase Portuguese textiles would be allowed an average annual increase in sales of 5-6.5 per cent. The British had been seeking less growth. On accession there would be a four year transition period before the lifting of restrictions. The growth rate during the

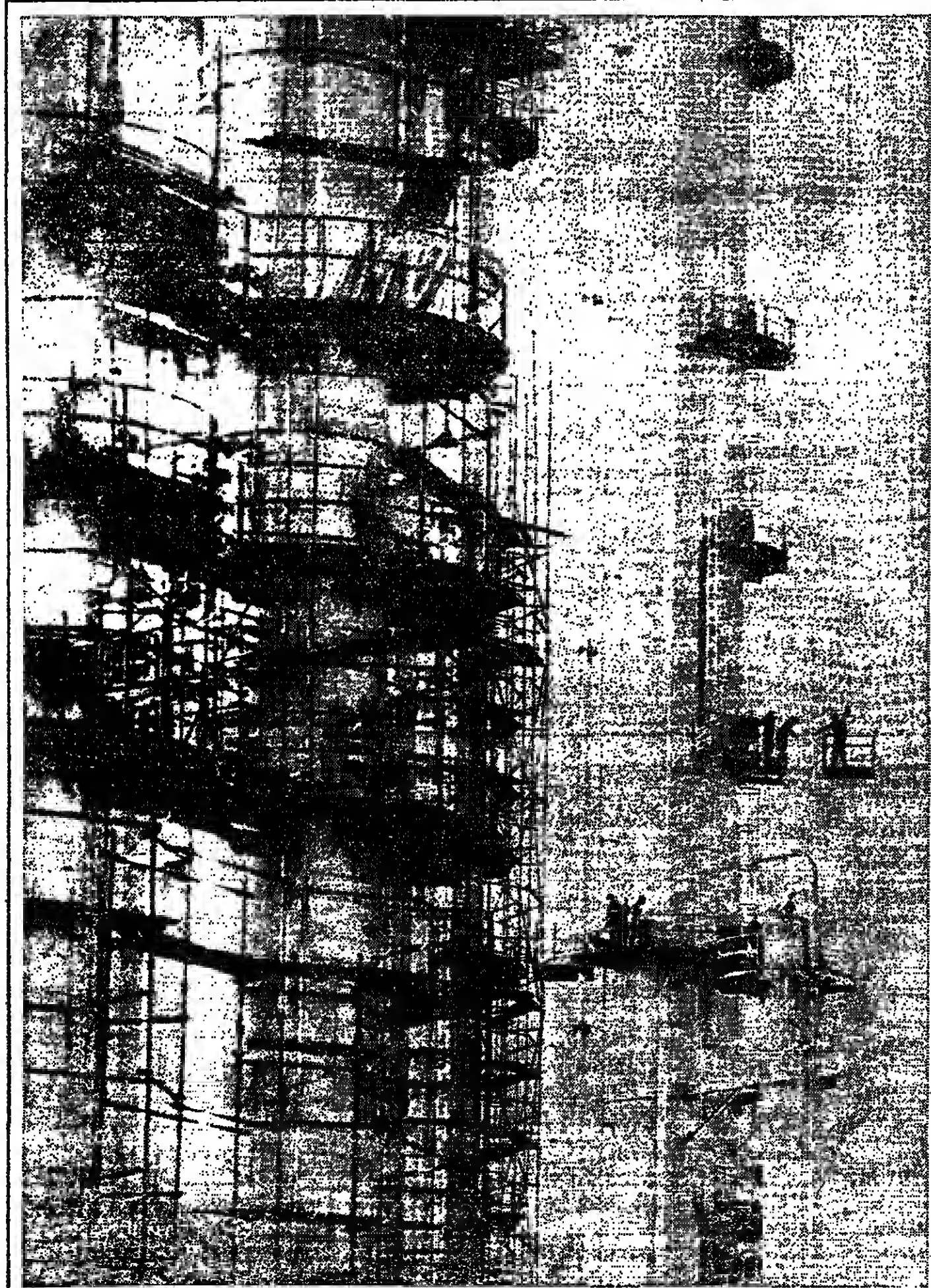
first year would average a minimum of 7 per cent and reach a maximum of 15 per cent in the final transitional year. Portugal has until now stated that it would not accept any restrictions on its textile exports after entry. But the French proposal though less than what has been demanded, is better than what the Portuguese had expected.

On a more general level Portuguese industry is showing more anxiety now about competition from Third Country than from EEC members. There is special concern about competition from countries in the Lome Convention and from Far Eastern countries which have already negotiated deals for access of their goods to the EEC.

Industrialists now seem to be far more aware of the problem surrounding EEC entry than even a year ago. Then they persisted a generalised belief that Portugal's EEC entry was a "good idea" yet with little study of what the idea entailed. Now greater awareness has tended to temper the enthusiasm.

Enormous adjustments will have to be made if industry going to be able to stand on its own feet. For instance, acceptance of customs union will mean that the current protection afforded by high tariffs (some 15 per cent of industrial goods imported from the EEC will, eventually, have to disappear. For many small- and medium-sized industrial companies lacking management skills and financial resources this is a daunting prospect.

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GARDENS TODAY

Three outlines for the front garden

BY ROBIN LANE FOX

HOW DO you make a pretty front garden? Not many gardeners succeed, and as I do not have one I cannot pass on a ready-made plan. I have a south-facing house wall on which I inherited the wrong sort of pale wisteria and I have lacked the nerve to pull it out. I have brightened it up with clematis, a single climbing rose with pink and white flowers, and a tangle of leathery leaves called Trachelospermum. I am fond of this curious plant, perhaps because it is hated by the rest of my family. To their great relief, last winter seemed to have destroyed it, but just when we were talking of honeysuckle instead, it produced one shoot from below the ground and started to grow like a weed. It seized its chance while I took the family to France, and by the time they returned there was no excuse for killing it. Next May it will reward me with another round of its olive-green flowers and their exquisite scent. If you like odd plants, try this one. Beneath it, I have a narrow bed on which I grow that essential shrub, golden leaved daphne, lavender, a wet patch for the bulbs of the charming pink Crotchet and a dry space below the wisteria for some grey flowered gladioli and large clumps of jonquils. If you are ordering some belated bulbs remember that these jonquil narcissi like to be roasted in a dry, south facing bed. They always look like plants for a lush meadow, but they soon dwindle if you abandon them in grass. Pack them below climbers on a south facing wall and their scent will delight you next spring. Other plants come and go among this, some winter irises and a very thorny sort of autumn crocus, various cistus and a very thorny sort of hramble. But it is not so much a planned front garden as a bed which has grown up by chance. It could be much better, as I soon realise when I look at neighbouring gardens which have been planned properly. Somewhere, you must have a south facing section of the garden. I doubt if you could improve on the planting of an ageing neighbour who moved house at the age of 80 and decided that she would plant the front garden largely for autumn. With an old fashioned eye for colour, she limited herself to pinks, blues, lilac, silver and scarlet. In the autumn of her life, she would go out in style with the best that good garden plants could give her. In any town or sheltered village, I would happily copy the result. Silver leaved plants especially the best artemisias gave her a background and among them she placed those lovely blue flowering shrubs for the autumn season, the tall blue cerastogma and the deepest form of caryopteris called Kew Blue. Between them she put clumps of the hardy pink penstemon called Evelyn and the less hardy ones with pink and blue tubular flowers which she had raised from seed. She banned all colours among annuals except for some pale lilac petunias, petunias. Against the house wall groups of the shocking pink Nerine, or Guernsey Lily found a place beneath the silver leaves while the cheap blue autumn crocus

6.40-7.55 am Open University (UHF - High Frequency only) 9.10 For Schools, Colleges, 10.00 You and Me, 10.15 For Schools, Colleges, 12.30 pm News After Noon, 1.00 Pebble Mill at One, 1.45 King Rollo, 1.50 Eric-a-Bran, 2.01 For Schools, Colleges, 2.20 Top Gear, 2.55 Play School, 4.20 Puzzle Trail, 4.35 Think of a Number, 5.10 Jockey School, 5.40 News, 6.00 Regional News Magazine, 6.25 Nationwide, 6.55 Woodhouse, Roadshow, Barbara Woodhouse at Peterborough, 7.30 To the Manor Born, starring Penelope Keith and Peter Bowles, 8.00 Fame, 8.45 Points of View with Barry Took, 9.00 Nine O'clock News, 9.25 What's the World, The First Million Miles! Alan Whicker looks back at his first ten years in television, 10.05 Sportnight, Commonwealth Games Preview, International Ice Skating, The St. Ivel Ice International, 11.25 News Headlines, 11.30 Barbara - Mandrell and The Mandrell Sisters.

Tonight's Choice

A marked sense of déjà vu tonight, with the best programmes repeats. The most interesting should be Whicker's World on BBC1 at 9 when Alan Whicker recalls some of the women he was interviewing twenty years ago. Then there are reruns of To the Manor Born and Smiley's People on BBC2. But pick of the day should be Timewatch (BBC2 at 8), the first of a new series devoted to history. The first edition goes no further back than the behaviour of the Duke and Duchess of Windsor during the War, plus film of the UK's first atomic test and a look at Chatham Dockyard. It is good that television should acknowledge history but, given the constant reinterpretations of the past, more crucial issues could be investigated than these. Repeats, too, on the radio, but quite worthwhile ones. At 8.45 on Radio 4 there is The Last Cabaret Before The MI written by the songwriter and poet Fran Landesman and at 10.30 more humour on The Burksiss Way, which can be very funny.

BBC 2

6.40 am Open University, 9.00 Gharbar, 9.30 Labour Party Conference, 11.00 Play School, 11.25 Labour Party Conference, 12.55 pm Open University, 2.00 Labour Party Conference, 5.40 Charlie Brown, 6.05 Cartoon Two, 6.15 One Man's Yacht.

9.20 am Schools Programmes, 12.00 We'll Tell You a Story, 12.10 pm Rainbow, 12.30 The Electric Theatre Show, 1.00 News with Leonard Parkin, plus FT Index, 1.20 Thames News with Robin Houston, 1.30 Crown Court, 2.00 After Noon Plus, 2.25 Racing From Newmarket, 2.35 Labour Party Conference, 4.15 Dangerous, 4.20 Emu's World, 4.45 The Final Frontier, 5.15 Diff'rent Strokes, 5.45 News, 6.00 Thames News with Andrew Gardner, Rita Carter, 6.25 Help!, 6.35 Crossroads, 7.00 Where There's Life... 7.30 Coronation Street, 8.00 Starburst, 9.00 Strangers, 10.00 News at Ten, 10.30 Mid-week Sports Special, 11.40 Thames Sport Special.

All IBA Regions as London

1.20 pm Anglia News, 6.15 Private Benjamin, 6.30 About Anglia, 11.40 The Living Legends of Jazz and Blues, 1.20 pm Border News, 5.16 Survival, 6.00 Lookaround Wednesday, 11.40 House Calls, 12.10 Border News Summary, 1.20 pm Central News, 6.00 Crossroads, 6.25 Central News, 6.00 Crossroads, 11.40 Journey to the Unknown.

GRANADA

1.20 pm Granada Reports, 2.00 Exchange Flips, 5.15 The Beverly Hills Billies, 6.00 This is Your Night, 8.05 Crossroads, 8.30 Granada Reports, 11.40 Vegas, 12.30 pm Portrait of a Village, 1.20 North News, 5.15 Private Benjamin, 6.10 North Tonight, 10.30 Sport Special, 11.30 Nine Wolf, 12.30 am North Headlines.

HTV

1.20 pm HTV News, 5.16 Stingray, 6.00 HTV News, 11.40 Journey to the Unknown.

TVS

1.20 pm TVS News, 5.15 Happy Days, 6.00 Coast to Coast, 11.40 Shalvey, 12.10 am Company.

RADIO 1

5.00 am Radio 2, 7.00 Mike Read, 8.00 Simon Bates, 11.30 Dave Lee Travis, 2.00 pm Steve Wright, 4.30 Peter Powell, 7.00 Radio 1, Mailbag, 8.00 David Jensen, 10.00 John Peel (S).

RADIO 3

5.55 am Weather, 7.00 News, 7.05 Your Midweek Choice (S), 8.00 News, 8.05 Your Midweek Choice (continued) (S), 8.20 News, 8.25 This Week's Composer, Puccini, 10.00 Beethoven and Shostakovich (S), 11.00 Bournemouth Symphony Orchestra (S), 11.40 Clematis (S), 12.15 pm Vaughan Williams and Elgar (S), 1.00 News, 1.05 Concerto Hall (S), 2.00 Baltimore Symphony Orchestra (S), 2.45 Italian Cello Sonatas (S), 4.00 Choral Evensong (S), 4.25 News, 6.30 Chopin Music from Cambridge (S), 7.00 Goethe's Poetry (S), 7.20 Royal Liverpool Philharmonic Orchestra, Part 1.

RADIO 4

6.00 am News Briefing, 6.18 Farming Today, 6.25 Shipping Forecast, 6.30 Today, 8.45 More Tales from a Lens Room, 8.57 Weather, travel, 9.00 News, 9.05 Midweek: Russell Hery's People (S), 10.20 News, 10.25 Gardeners' Question Time, 10.30 Morning Story, 10.45 Daily Service (S), 11.00 News, travel, 11.03 Baker's Dozen, 12.00 News, 12.02 pm You and Yours, 12.27 Outbreak of Fear (S), 12.25 Weather.

1.20 pm TVS News, 5.15 Happy Days, 6.00 Coast to Coast, 11.40 Shalvey, 12.10 am Company. TYNE TEES 1.20 pm North East News, 1.25 Where the Jobs Are, 3.15 Mr Merlin, 5.00 North East News, 6.02 Crossroads, 6.30 Northern Life, 11.40 Facing Death, 12.00 Briety Mat, Long Remembered. ULSTER 1.20 pm Lanchinis, 4.25 Ulster News, 5.15 Happy Days, 6.00 Good Evening Ulster. YORKSHIRE 1.20 pm Calendar News, 6.00 Calendar, 11.40 Late Night Drama: 'The Spaver Connection'.

RACING

BY DOMINIC WIGAN

FRANCE and Ireland

represented in today's renewal of Newmarket's William Hill Chevelry Park Stakes and the race—so often a reliable classic guide—again looks like producing a pointer or two to the possible outcome of the 1,000 Guineas. "Cricket" Head saddles the French representative, Ma Biche, for her mother, Mrs Alec Head. Mrs Head's husband trained Midget II to land this race in 1955 before winning the

prize again through Opaline II

(1960) and with Midge (1968). Evening Belle and Sweet Emma represent Ireland. Mr Biche, a brown filly by Key To The Kingdom out of that fine Roi Dazobert mare, Midge, could hardly have been more impressive on her recourse debut at Maisons Laiffite in July. Always enigm well within herself in the Group I Prix Robert Papin, Ma Biche came home with a length-and-a-half in hand of Deep Roots, with Crime Of Passion a further head back third. That was an encouraging performance and Cricket Head must have been disappointed a few weeks later when Deep Roots easily reversed the form

in the Prix Morny at Deauville

where the pair were separated by On Stage. It will be interesting to see whether this afternoon's yielding ground on the Rowley Mile will help Ma Biche, for on both her previous appearances she heard her hooves rattle. Of one thing there is no doubt—Ma Biche would not be in today's line-up were her astute connections not more than a little hopeful of success. Neither Evening Belle nor Sweet Emma is considered in Ireland likely to give that country a sequel to Woodstream's win of a year ago. So it may well be that Favoridge will prove Ma Biche's most

serious problem. Asked to settle in a race for the first time at Newbury last time out when an uneasy second favourite for the St Hughes Stakes, Favoridge repaid the waiting tactics with an astonishing performance. Picked up only a furlong from home, she swept through to put six lengths between herself and runner-up, Crime Of Passion. Had the ground been riding on top today I would have had no hesitation in siding with Favoridge. However, under the present conditions Ma Biche each-way looks preferable.

NEWMARKET 3.00—Ma Biche** 3.20—Workingworld* 4.25—Work Mate***

Grand Class advertisement for Iberia International Airlines of Spain. Features a logo with a star and the text 'How to relax as you fly.' and 'This new symbol stands for the Grand Class of Iberia, International Airlines of Spain. Everything in Grand Class is designed so that you will discover the ultimate pleasure of flying. You'll enjoy superb service at all times. You will choose from gourmet menus and vintage wines, served in porcelain and crystal. You will be welcomed with a little gift and, at some airports, cared for in VIP lounges. In Grand Class you ease into Iberia's new sleeper-seat, so spacious and comfortable that when you recline, it feels like a bed. So you fly in comfort and arrive totally relaxed. For the ultimate in comfort, service and relaxation, fly Iberia's Grand Class.'

Remploy Packaging and Assembly Group advertisement. Features the headline 'We can give you room to manoeuvre' and an image of a worker in a factory. Text includes: 'Whatever you manufacture, there may come a time when a production shortfall puts you in a tight spot. It may be a sudden increase in demand or the longer term problem of a fluctuating market. In order to satisfy your customers and retain their business, you may have to act quickly. And it may well prove uneconomic to plan for these changes by investing valuable capital in additional plant or staff. The problem therefore is how to maintain flexibility without costly investment. The answer is the Remploy Packaging and Assembly Group. Flexibility is our watchword. We offer you a variable cost factor by helping you to avoid the fixed costs involved in installing extra capacity yourself, because we have Remploy Packaging and Assembly Group is in fact one of the largest sub-assembly companies in the country, putting together a vast array of mechanical and electrical goods and components, from steering columns and cable harnesses, to white goods and circuit boards. A comprehensive contract packing service includes liquid blending and bottling, bright can-labelling, powder filling, shrink wrapping, skin and blister packing and the banding of premium offers and product promotions. And we also offer a full range of cardboard cartons and boxes for storage, transportation and the display of a wide variety of products. A very economical design service is provided if needed. What you want, where you need it. In all our factories, from goods inwards to final despatch, quality control standards are stricter than most. And that applies to every one of our 27 factories nationwide. We can offer you a truly local service, or in the event of a larger contract, the ability to call on the resource of our other factories. We're ready when you are, giving you vital room for manoeuvre.'

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

A matter of how to ring the changes

Jason Crisp looks at Thorn Ericsson in his occasional series on companies exploiting the liberalised UK telecommunications market

IT MAY be of only faint comfort to the crushed consumer, but over the next four years London Transport is going to replace its antiquated and unreliable internal telephone system, much of which is pre second world war.

On the other, it has the opportunity of using Thorn EMI's extensive rental and retail outlets—such as Radio Rentals, DER, Multibroadcast and Rumbelows—and possibly their maintenance staff. In addition it has a well established manufacturing operation in Scarborough.

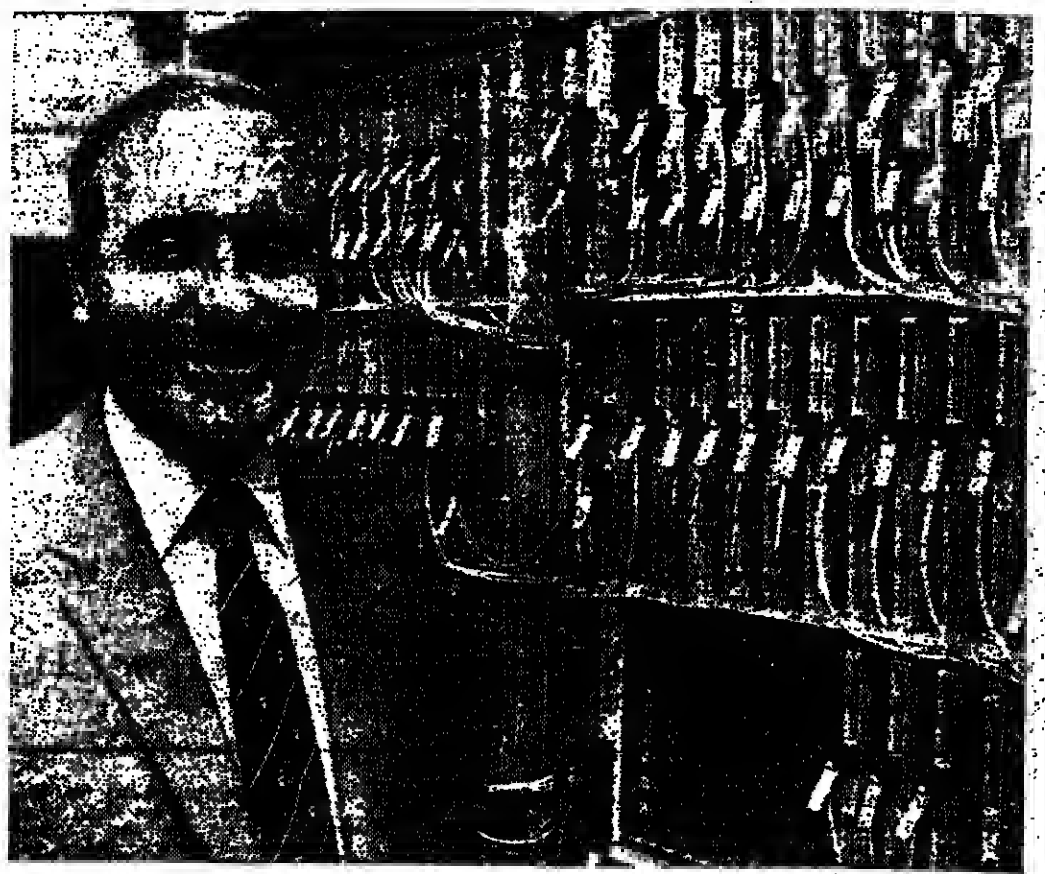
Liberalisation of the PABX market is not scheduled to happen until July next year. For large PABXs it will mean companies will then be able to supply peripheral equipment such as terminals and telephones, and they will not be constrained just to selling the exchange. And for the first time, companies will also be able to compete with British Telecom in the market for small PABXs—those with less than 100 extensions.



After the Monopoly

though it has not yet received formal approval from British Telecom, the company has an order book of £18m for it, compared with Thorn Ericsson's total sales last year of £30m.

His concerns are the speed at which new products are given approval for the market, and the nature of the competition. While he says Thorn Ericsson has a fear that it may face price competition, McDougall says the company will not have the lowest price models on the market, but will play on its strength — ie, that they are well proven in international markets.



Duncan McDougall: "The professional companies will survive, but the others will find the going difficult."

A marriage of convenience

The joint venture between Thorn and LM Ericsson which began in 1973 was something of a marriage of convenience. For LM Ericsson it solved a political problem. A year previously it had won much to the irritation of the established UK telecommunications industry—a major contract to supply a large international exchange to the Post Office.

In the telecommunications business, however. Since 1973 the joint company has become the major supplier of the very large international exchanges used in the UK. Almost all other public exchanges made for the Post Office—now British Telecom—are made by the three traditional suppliers: GEC, Plessey and Standard Telephones and Cables.

International exchanges are large but infrequent. In addition, its loss of the market for large PABXs for lack of a suitable product has depressed recent results. Sales in 1977 were £22m, out by 1979/1980 they had fallen to £15m. In late 1979 half of its turnover came from PABXs, 10 per cent from internal systems and rental and the remainder from public switching—mainly exchanges and small amount of sub-central work.

BOARDROOM BALLADS DEATH BY MERGER

A corporate entity, which starts As just an aggregate of parts, Evolves in time, within its whole, An idiosyncratic soul.

But what the buying company gets, So often, to its great regrets, May be a useless bag of parts, Like buying men without their hearts.

These tell us much about our health, As balance sheets of corporate wealth; But neither takes us very far Towards clarifying what we are.

This may be why we see the trail Of acquisitions, doomed to fail, Abandoned to the Jack-the-Rippers Of corporate life — the asset-strippers.

Yet analysts are prone to make This odd but seminal mistake, And think the rules of purchase hold When companies were bought or sold.

So synergies from mergers fail Because the soul is not for sale; Just as, when plants add factories close, More dies than most of us suppose.

Bertie Ramsbottom

Next week: The young unemployed

Thinly based

With BT possibly taking over 30 per cent of the large PABX market, McDougall believes that not every company entering the field will stay in it for long. "I am not sure the market is big enough to sustain all the folk who are going into it. A company that has a thin base of products may find the going tough in the next few years. I am quite happy we are not that thinly based. It is definitely going to be a very much more competitive market with a great deal more choice... the professional companies will survive, but the others will find the going very difficult."

One significant question which has yet to be resolved by Thorn Ericsson is how it will organise its maintenance and service—a factor in the cost of ownership of the equipment. For Thorn Ericsson the main alternative is for maintenance to be carried out by service engineers from one of Thorn EMI's rental arms.

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THE ARTS

Television/Chris Dunkley

Programmes without frontiers

The internationalisation of television proceeds apace. In those sitting at home in Britain watching 'Smiley's People', this may be far from obvious, but the first week of the 24th Prix Italia Television Festival in Venice has proved the point with startling clarity. So far we have seen all 21 music entries from 19 countries—Australia to Yugoslavia—and half of the drama entries. Yet the rapid growth in internationalism is already quite remarkable.

It manifests itself in various ways. The most obvious is that it is becoming the exception rather than the rule for the sort of arts programmes with which the Italia prize is concerned (you never see news, light entertainment, current affairs or sports programmes here) to be made in one country by the people of that country, using material coming from that country.

This was seen at its simplest in the very first pair of music offerings led by *Rien que de Source Pure* which was an attempt by France's Chancel TEL to convey to the uninitiated and also, I suspect, to the previously unimpressed such as myself, the folk origins of the music of Béla Bartók who was, of course, Hungarian.

Then came the BBC's *Cruel Garden*, a studio ballet 'adapted' from the works of the Spanish poet Federico Garcia Lorca, choreographed and danced by Christopher Bruce, with music by Carlos Miranda, and Colin Neers directing the Ballet Rambert—an entry which without being strikingly original, does exploit studio techniques with great competence and includes one memorable monochrome pas-

Debut says of his piece: "Nothing in this production is real. The backgrounds are pictures I took in Venice and Padua with my ordinary Japanese camera. At home I made arrangements with all tourist, modern hosts 'wreck' houses, factories, TV antennae, etc. using photo-montage and an airbrush. The water in the Venetian canals is completely

fully danced by the Danish Ballet to the choreography of Glen Tetley. This, too, must surely be on the short-list for prizes.

WIN FOR THE BBC

The BBC has won the Prix Italia 7m lira prize for the best television music programme with its entry *Crucel Garden*. For the BBC it was a first: in 21 years they have never won the music prize. But for the UK as a whole it was one more honour in a unique record as Europe's premier broadcasting festival. Of 66 Prix Italia awards for television music, drama and documentary made since 1957, the UK has won 24.

Dutch—it was recorded on video at the border of the IJsselmeer. The sun, the clouds and the stars are airbrush paintings; only the boat exists, as well as the singers. These separate elements are assembled by means of chromakey technique. The result is an electronic pot-pourri with the pictures quite overpowering the music which is dull and repetitive. Yet the programme must be high among the prize contenders for its sheer technical virtuosity. However, it is the complicated mixture of nationalities involved which interests me most.

national cliché, although it featured in Sweden's *Miss Julie* which boasted a stunning blonde ballerina in a white frilly can-can, Austria's *The Clown* which looked for all the world like a Janet Rager commercial, Denmark's *Firebird*, which might have been dressed mostly in 1955 Kaiser Bomber slips, and Italy's *Superfalcon*, which at times looked like a co-production with *Penthouse* magazine.

Though we may gain in international co-operation and benefit from some programmes which would otherwise never get made, I am afraid that the final result of internationalisation may also be the disappearance of programmes such as *Sweeney*, *Death and Life*. This is yet another of the extraordinarily rich harvest of programmes produced by Globo of Brazil. It is not the most sophisticated music programme I have ever seen in terms of content (the saga of a peasant tramping from countryside to countryside looking for El Dorado or, anyway, a job), or philosophy (why do so few have so much, so many have so little), or even technique (though the un-used switches from dialogue to song are scarcely conventional). But it was wholly different from everything else on offer in the viewing rooms of San Giorgio. It owed little if anything to received notions of programme-making or settled artistic traditions and it grew unmistakably out of Brazil's own particular culture. I would have given it the music programme prize though I don't if the jury here will give it anything. They are internationalists almost to a man.

La Vestale/Perugia

William Weaver

Spontini's rare masterpiece

Compared with the glamour of the Spoleto festival, the youthful earnestness of Montepulciano, the rich, cosmopolitan variety of Florence, the *Sagra musicale umbra* in Perugia—whose 37th edition has just opened—has a secret, even austere quality. For decades, it has been offering major cultural events, including some world premieres and many important revivals, but it seldom achieves the publicity of its rivals. Characteristically, this year's inaugural event, a concert performance of Spontini's *La Vestale* in the original French, was not sold out.

Yet, it was a splendid and enjoyable occasion. First of all, there was the opera itself. Though it has never entirely disappeared from the Italian repertory, Spontini's masterpiece is something of a rarity. Since the unforgettable Callas *Vestale* at La Scala in 1954 (which marked Luciano Pavarotti's debut as a stage diva), Leyla Gencer has sung the role in Rome, Renata Scotti in Florence, and that's about it. The Italian translation is not bad, but in Perugia there was a special pleasure in hearing the opera as it was first heard, at its triumphant Paris premiere in 1807. Ferrys also performed the work anew (for that matter, it three acts are relatively brief).

Just before the opera began, the loudspeakers of the Teatro Morlacchi announced that the soprano Elizabeth Connell would sing despite an indisposition. Since she was cast in the crucial role of Julia, the unhappy vestal of the title, this was disarming news. But, in the event, she could hardly have given a more persuasive and exciting interpretation.

Though the word "sacra" does not mean "sacred" (it means "holy" or, perhaps, "festive"), the *Vestale* has always concentrated on sacred music or on works with a religious theme. Thus the festival featured the Italian-language premiere of Peter Maxwell Davies' *Le jongleur de Notre Dame* and, in Assisi, the world premiere of a work by Giuseppe Penone and Karlheinz Stockhausen's *Il compendio di Luciano*, both works written in conjunction with the Franciscan celebrations of this anniversary year.

Mass Appeal/Lyric, Hammersmith

Michael Coveney

From the pulpit, Father Tim Farley is concluding his sermon on current crises in a Catholicism when he signs an obstreperous seminary, advocating women for the priesthood. The scene is set for a discussion, perhaps, of that topic, as well as of the Latin mass, abortion, contraception and the financial dealings of the Vatican.

Instead, Bill C. Davis's slight two-hander drifts into the sentimental realm of a teacher/pupil relationship that is threatened by an unseen Monsignor's outrage over the young man's defiance of social camaraderie among the cassocks.

The play, directed by the actress Geraldine Fitzgerald, has been seen on Broadway and

is currently touring the United States with Miss O'Shea as the young man's mother. Her defects, however, he offers cracking good parts that are enthusiastically seized by Gordon Jackson and Rupert Everett.

The setting by David Grossman is of a parished office and stage eight-pit. Mark Dotson is first seen in red jacket and training shoes, sounding off against the "homophobic" Monsignor and obviously epitomizing the playwright's hopes, a spirit of genuine, messianic fervour. This is in contrast to Farley's sung parish priest status which has been gained by soothing the

faithful and accepting in return a non-stop supply of sparkling burndy. What Farley lacks in wit and intellect, he makes up for in earnestness and conviction. In this respect he articulates a valid adolescent objection to churchgoers. But he is cooled off by the priest, and tallies his manner accordingly before being scuppered by the Monsignor.

In an interview in which Mr Jackson impersonates the authority figure rather, in the style of Peckinpah's imperious King Henry, we learn that Farley cut off his mother when she remarried against his will, and that Dotson has had three

Stravinsky/Festival Hall

David Murray

The last instalment of the Stravinsky Festival—all the music for voices and instruments, taking in *The Rake's Progress* at Covent Garden—began on the South Bank on Monday night, with David Aronowitz conducting the London Sinfonietta and the Sinfonietta Voices. Besides the Rake, there are three more concerts to come, and an Elizabeth Hall showing of Tony Palmer's brilliant television documentary on the composer.

Orthodox prayers will be heard in the third concert, more or less alternately, the main works being the late, elevated *Requiem Canticles* and *A Sermon, a Narrative and a Prayer* and the much earlier, earlier *Mavra*. No great revelations about Stravinsky are to be expected now, but Michael Rennison's lively staging of *Mavra* was for many of us the first opportunity of seeing this neglected little opera.

It came off delightfully, despite the awkwardness of having the orchestra on the same level as the action (and the *Mavra* orchestra is fairly aggressive in its jaunty way, sharing the favour of the con-

temporary Piano Concerto). The simple story was acted out in a nursery-Russian set by Mark Wheeler. Elizabeth Gale was an expert, pretty heroine, able to parade a bit on points; as her Russian suitor Philip Langridge was cheerfully boisterous, though his drag act as the new cook "Mavra"—the heart of the action—was tame. There was a very ripe Mother from Marta Strayms, joined with relish in duet by Felicity Palmer's gossip neighbour.

Miss Palmer had figured earlier in some of the Pegasus Songs with the Sinfonietta Voices, adopting a thrifty attack that suited them excellently; and she had the Three Little Songs of 1913 and

Shirley Bassey/Albert Hall

Antony Thorncroft

Watching Shirley Bassey in action is like viewing a film backwards. Her shows open with a standing ovation; after her first song she is drinking champagne rushed on to the stage; after her second the flowers start to arrive, presented by anxious young men who reverentially kiss her hand while she graciously accepts the bouquets. The end of her concert is inevitably an anti-climax—she appears trailing a spangled robe to sing "My Life".

And yet for all the predictability I thought it was a new improved Shirley Bassey on Monday night. The opening note of her first song, "Goldfinger," was as ugly as only she can sound but after that she was in good voice. Even her quite bizarre emphasis in which she stresses the banal and swears in the lyrics, was not so erratic as in time past. So much of the fun was taken away from the occasion, to be replaced by an artist of some talent.

She still treats every song like a three-act drama; her conversation is unchanged through the years; the self-obsession, magnified by eight mirrors to ensure you saw a lot of the

lady, has not wiled. But there is a glimmer of light. She is "Shirley" and good naturedly parodies herself in songs like "Big Spender" which is tackled like an assault course. The big ballads remain tricky—the vocal cut-in in any direction—but with some interesting new material, like Neil Sedaka's "Solitaire," and at least an attempt to curb her arms and body movements, for the first time Shirley Bassey seemed a star with something musical to offer rather than just a gimmick for the gossip writers' mill.



Gordon Jackson in Mass Appeal

Royal Winnipeg Ballet

Canada's Royal Winnipeg Ballet is to appear at Sadler's Wells Theatre for a two week season commencing Tuesday, October 19. The tour is under the auspices of the Department of External Affairs (Cultural Affairs Division) of Canada and, in addition, sponsorship for the engagement has been given by Northern Telecom; Wood Gundy.

Theatres section listing various theatre companies and their productions, including 'The Rake's Progress' at Covent Garden and 'Stravinsky' at Festival Hall.

Theatres section listing various theatre companies and their productions, including 'Mass Appeal' at Lyric Theatre and 'Stravinsky' at Festival Hall.

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F.T. CROSSWORD PUZZLE No. 4985. A crossword puzzle grid with 26 clues provided on the left side.

Solution to Puzzle No. 4984. A crossword puzzle grid with the words filled in, including 'CARAPACE', 'PARSAK', 'SPERMATOPHYTES', etc.

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 4BF
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Wednesday September 29 1982

A success for Mr Foot

MR MICHAEL FOOT'S Labour Party is beginning to fall into place. On Monday, the Labour leader succeeded in defeating the Militant Tendency, whose Trotskyite activists had been plaguing the party for the last few years. Militant may not yet be finished, but it is no longer in the ascendancy. The boil has been lanced.

The results of the elections to the party's National Executive Committee yesterday marked a further advance. The departure of Ms Joan Maynard and Mr Leslie Huchfield, for example, means that Mr Foot should now normally be able to count on a majority in his support. He is no longer a prisoner in his own house.

But it was in his speech to the party conference yesterday afternoon that Mr Foot really came into his own. In party political terms, it was a masterly performance. True, there were blemishes which he may well live to regret. It was a trifle rash to promise that British steel production will rise to 20m to 25m tonnes—about double the present level—if Labour returns to power. It was perhaps unduly chivalrous to offer Ms Joan Lester a place in a Labour Cabinet as Minister for women's rights; the main motives seemed to be compensation for being voted off the NEC in the morning and a recognition that this Labour conference is pre-occupied with the issue.

Disarmament
Yet, those are relatively minor matters for the time being. Mr Foot has always said that his first task was to bring the party together again, and in that he has started to succeed. There was scarcely a moment of dissent throughout his speech from young or old, left or right. No Labour leader's address to conference has gone down so well for years.

Mr Foot stressed two themes, much to the party's liking: nuclear disarmament and British withdrawal from the Common Market. On the former, there is no doubt about his commitment. A government led by Mr Foot would not only scrap the Trident missile programme; it would also reject American nuclear bases, including the deployment of cruise missiles, in Britain. More will be heard about this at the conference today.

On the latter, Mr Foot stressed the profound differences between producers and consumers over the pricing of a fuel which must play an increasing role in meeting demand for energy, particularly in Western Europe. The delay in deliveries is also witness to Algeria's dogged determination to extract the highest possible price from a wasting asset and one as close as possible, in terms of thermal equivalent, to oil.

The starting price of \$4.41 per million British thermal units or 1,000 cu ft, is above the market rate as measured by the generally accepted criterion—the relative cost of fuel or heating oil. ENI, the customer and state oil corporation, accepted that the deal originally struck in 1977 needed to be revised but earlier this year was prepared to contemplate no more than \$3.90. As expected, a deal was only made possible by the Italian Government's willingness to provide a subsidy. In making up the difference between the market rate and the actual price, which is to be indexed to a "basket" of crude oil prices, it has followed the example of France.

As with the Italians, the French agreement was reached with the greatest difficulty and only after a long price dispute between Gaz de France and Algeria.

The price was originally set at \$5.12 but had dropped to \$4.77 in the present quarter because of the fall in the prices of the crude oils on which the indexation mechanism was based. That, in itself, involved a considerable compromise on the part of Algeria which had held out for full parity with its premium around the extra capital investment involved in liquefied natural gas transportation and facilities at the importing end, the terms of the agreement are comparable to the Italian one, although the

On the Common Market, he was very slightly more ambiguous. The Labour commitment to withdrawal remains—Mr Foot said so directly—but it is no longer clear that it would be attempted overnight. He is plainly looking for a new arrangement with some of the Socialist governments on the Continent, some of which are outside the European Community. Indeed, it was the reference to the return of Mr Olof Palme in Sweden which received one of the largest cheers of the speech.

Comments
If much of that was music to the conference ear, Mr Foot's comments on the economy were more questionable. Here there is a paradox. To assert his authority over the party, Mr Foot has relied largely on the power of the unions, it was they who used their block votes to defeat Militant and change the composition of the NEC. What he also wants, however, is agreement with the unions on a social contract by another name that would go into effect on day one of a Labour government.

That has still not been achieved, and until it is, the spectre will remain of the unions bringing Labour back to power and then making the task of government impossible. As Mr Foot acknowledged, the test will be whether the unions and the party can agree on what they want to do before the election campaign begins.

Even if that agreement is reached, there will still be reservations. Mr Foot has done well in restoring a measure of party unity, while others doubted his ability to do so. Yet, the party meeting in Blackpool looks suspiciously as if it is preparing to fight the battles of the past by the old means, rather than facing the future. The return to steel production is a perfect example of the failure to recognise that the world has changed.

The return of Mr Palme in Sweden does not mean that socialism has triumphed, but only that the conservative and centre parties did not succeed in adjusting the expectations of the electorate to Sweden's straitened economic circumstances. The economic problems are still there, and so are they in Britain.

On the whole, executives in the engineering industry remain stoical but they have been surprised and disappointed that the expected upturn has not come. Many were convinced by rising order books in the spring that the recovery was at hand and would gain in strength this autumn following the usual summer dip.

Italians may have got a slightly better deal.
France and Italy have, in effect, paid a political price to ensure supplies of gas on which they were relying to meet their forecast energy demand and to achieve a desired balance among different fuels. Their requirement is over and above the deliveries expected from the Soviet Union which will not be available until the middle of the decade. Quite apart from the long lead times involved, the North Sea has offered little alternative. The UK is not self-sufficient and expects to have to find new sources from the mid-1980s. The Netherlands is phasing out its exports, Norway, with its considerable potential, is not only reluctant to open up its reserves on a big scale but is demanding premium prices for secure supplies as a balance to those from the Soviet Union and Algeria.

Opposition
Diversification of sources of supply is sound policy, and especially so in view of the U.S. Administration's rooted opposition to the Soviet project and its attempted embargo on the provision of American technology for it. The actual price to be paid for the Russian gas is shrouded in mystery but it may not be much below the rate France and Italy are to pay Algeria or what Norway will obtain in future.

The quid pro quo is the Algerian commitment to place large contracts with French and Italian companies. It is a form of barter deal which Algeria's other trading partners can only deplore and which represents yet another distortion in the world trading system.

The pricing of natural gas is complicated by the high cost of processing and transportation and by the need for long-term contractual arrangements between producers and customer; a totally free world market in gas is simply not feasible. At a time when consuming countries are eager to diversify their source of supply, the producers have substantial bargaining power on their side. But the political price which Italy and France have paid sets an unfortunate precedent.

BRITAIN'S ENGINEERING INDUSTRY

The signs are that 1983 will be just as tough

By Peter Bruce, Ian Rodger and Arthur Smith

BRITAIN'S battered engineering industry has returned to work after the summer holiday to find no sign of the forecast—and much needed—upturn in demand.

An informal FT survey of about 40 companies has confirmed that order books are much weaker than predicted six months ago and that competition, both at home and abroad, is fearsome as the recession deepens in the U.S. and Europe.

"I see 1983 being just as tough as 1982," says Mr Bill Dalton, managing director of Jeeves, the Motherwell-based construction equipment manufacturer.

"We are operating on the assumption that there will be no upturn next year," says Mr Jim Felker, managing director of Perkins Engines.

"We had a false spring," Mr John Allenby, managing director of fork-lift truck maker Lancing Bagwell, says bitterly. "If things don't improve, we shall have to reduce capacity further."

The engineering industry's main struggle in the past two years has been to hang on to capacity while cutting operating costs sufficiently to survive the recession. Lancing, for example, can now break even on an order book 60 per cent lower than in 1979.

But as the prospect of an upturn fades into the future, many companies are wondering whether much of their excess capacity will ever be needed. They know that trading margins would improve significantly if more capacity were cut.

The most disturbing reports have come from a few large companies closely tied to the motor industry. In the past 10 days, Guest, Keen and Nettlefolds, Dunlop and Vickers have issued warnings of lower profits in the second half as a result of a new glut in demand and prices for many of their products. Further short-time working, redundancies and closures can be expected from companies tied to this sector.

However, in other sectors of engineering, the situation, while very depressed, appears more stable. And there is still the occasional engineering business, such as power plant, which is strong, and some specialised companies that are performing exceptionally well.

On the whole, executives in the engineering industry remain stoical but they have been surprised and disappointed that the expected upturn has not come. Many were convinced by rising order books in the spring that the recovery was at hand and would gain in strength this autumn following the usual summer dip.

"We expected a big pick up in the second half but it has not come, so we have had to wind the wick down again," one industrial equipment manufacturer said.

Some executives now discount the idea that there was any real upturn last Spring. "I think it was just a little restocking because everyone was expecting a recovery, but there was absolutely nothing behind it," says Mr Allenby of Lancing.

Except in the motor industry, there is little evidence of a further weakening of demand in the UK market. The new pressure on manufacturers appears to derive from the deepening recession throughout the world, which has resulted in more and more vigorous competition worldwide for less business.

Decline in the leading western industrialised countries has come at the same time as Opec countries in Africa and the Middle East are suffering from reduced purchasing power due to falling oil prices. Also, many major mining projects in Australia and Canada have been deferred, while developing countries have been forced by financial weakness to cut back their imports.

Mr David Steel, managing director of Coles Cranes, says that the company is encountering up to 20 competitors these days bidding for overseas contracts compared with five or 10 a year ago. The new entrants are mainly Italian and U.S. companies that have hitherto not been active in international markets.

Lancaster Boss, the specialised fork lift truck manufacturer, reported the same phenomenon. "We are seeing a lot more competitors in Africa and the Middle East," says Mr Neville Bowman-Shaw, the chairman.

Machine tool companies have been particularly hard hit by a slump in the U.S. market early this year. Fear about the course of the U.S. economy is a constant theme.

Alfred Herbert, recovered from the liquidators in 1980, was budgeting for major growth in U.S. sales last year but in July it had to put two-thirds of its 900 workforce on short time so that stocks could be reduced.

The decline in the U.S. has also meant more competition in the UK. "We are holding on to our market share but it's bloody hard work," according to Mr Ron Lynch, the chairman.

John Brown, which has seen employment in its machine tool division contract from 2,500 to 1,050 in the past two years, is still having a very difficult time because the anticipated U.S. recovery in the second half is not occurring.

DeVlieg Machine's orders for its big machining centres have dropped from 10 per month to three per month in the past year. Most of the machine tools it makes are shipped to the U.S. "We have a good level of inquiries but people are just not investing," says Mr Eric Fisher, managing director.

Companies locked into the motor industry are particularly pessimistic about the next 12 months. At Rubery Owen, once Britain's biggest privately owned engineering company, turnover in the financial year to September 30 will be around £85m, compared with £120m two years ago. In the same period the workforce has been more than halved to some 2,500.

Mr John Owen, the managing director, says component customers have resumed destocking in recent weeks and orders from the automotive sector are about 15 per cent down.

Mr Tim Solso, managing



One of a forest of 'for sale' signs at Trafford Park, Manchester.

director of Holset Engineering of Huddersfield, which makes turbo-chargers for truck diesel engines, says orders have fallen 20 per cent since June.

A Lucas spokesman said: "I don't think competition in any marketplace has ever been so intense." In June Chloride, whose interim results are also pending, warned that there was evidence that manufacturing capacity among their competitors was being reduced around the world.

While August car sales beat all records and truck sales recovered slightly, manufacturers are quick to warn that the outlook for autumn and winter sales is bleak. Industry experts also predict that Britain is unlikely to share in an expected 12 per cent increase in Western European car production between 1981 and 1984. Car assembly may rise in the UK, but it will be based increasingly on imported components.

There are a few engineering sectors and companies that continue to do well. Some companies with specialised products, such as Howden Group and Hopkinsons Holdings, have maintained strong balance sheets and respectable profits throughout the recession, and

have had few, if any redundancies.

"We are in a fortunate position compared to others," a Howden director acknowledged. Splixar Sarco, a world leader in fluid control equipment, has also breezed through the recession so far. But these three companies put together employ only 9,000 people, and can in no way offset the massive job reductions that have occurred in other sectors of the engineering industry.

Companies who specialise in stand-by electric generator sets have also been enjoying strong trading conditions, especially in African and Middle East markets. Dale Electric says it is "well above" break-even, with an "extremely buoyant" order book. Petrow returned to profit this year after two years in loss.

In a class by itself is BTR, the large diversified engineering group that has managed to keep profits growing while cutting costs vigorously. The UK workforce has dropped from 18,500 to 10,500 since 1980, but the company has just reported a 13 per cent increase in interim pre-tax profits to £10.7m.

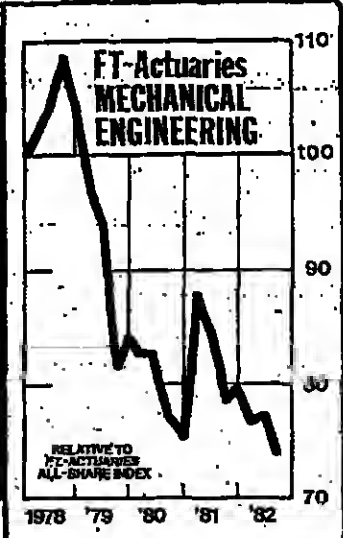
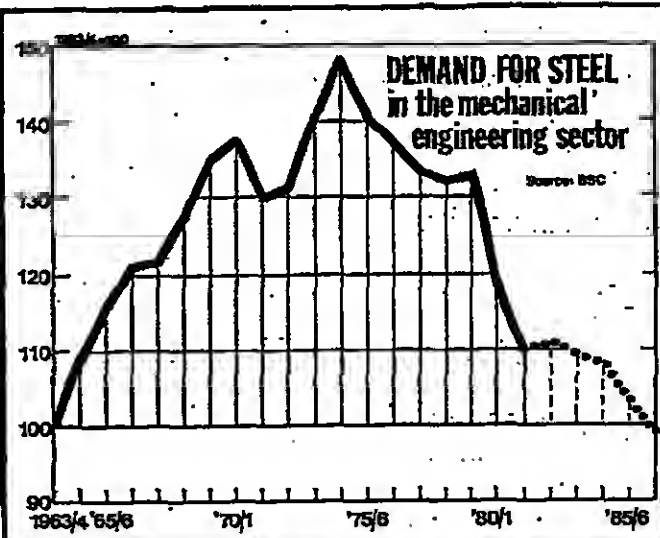
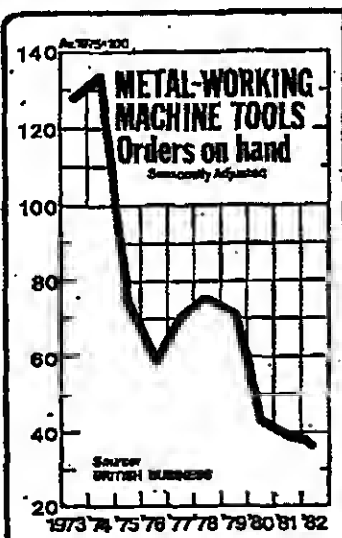
Despite the depth and len of the current recession, it has been surprisingly major corporate failures date. And the message of the companies surveyed in past few days by the FT is: they will soldier on gamely, operating well below capacity in the wage hope that upturn will soon come.

Mr Alan Carter, chairman of H-ton, a specialised motor component manufacturer, believes that most companies in the sector have about 80 per cent excess capacity. This is some to compete recklessly, orders, ruining margins for "Too many companies just hanging around hoping an improvement. It is so cruel, but it would be so for everyone if they just v-out of business."

H-ton has made its small contribution to rationalisation by acquiring Spee Gears earlier this year. "I did not have the or to keep my Birmingham factory, so I went and bought £1m order book, new production technology and machines.

Mr Steel of Coles Cranes that his business had been helped by the removal of his four UK competitors in the past two years.

It is too early to predict how much more contraction occur during this recession. There are several important areas where capacity far exceeds foreseeable demand some which appear destined to long term decline. Cars, shipbuilding—there is no prospect that these sectors, important customers for the engineering industry, will recover their former size. But in an increasingly competitive international environment, there is undoubtedly a place for a robust, if small and more specialised British engineering industry. The victors will be those companies which, by technical ingenuity and marketing skill, can keep one step ahead of the competition; in times as difficult as present, there is little room for error.



Three different indices underline the deterioration of Britain's engineering industry

The pricing of natural gas

AN AGREEMENT between Italy and Algeria on the financial terms for the supply of natural gas through the Transmed pipeline has at last been reached—over a year after completion of the pipeline. The fact that the \$1.3bn facility has been unused for such a long period reflects the profound differences between producers and consumers over the pricing of a fuel which must play an increasing role in meeting demand for energy, particularly in Western Europe. The delay in deliveries is also witness to Algeria's dogged determination to extract the highest possible price from a wasting asset and one as close as possible, in terms of thermal equivalent, to oil.

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Men & Matters

Cliché killer

We old Fleet Street hands, who reminisce about sending vivid dispatches back by homing pigeons, sometimes by runners with cleft sticks, cast a beady eye on new technological marvels of communication based on the micro-chip.

David Kline being a young and active free-lance, has been proving us wrong. On assignment for some American papers he recently made his fourth trip to Afghanistan to report from among the guerrillas. This last time he took with him a portable microcomputer weighing 34 pounds and looking like a small suitcase. He hooked it to the nearest telephone and filed back thousands of words—soundly beating the journalist opposition.

Kline talked his box of tricks past hawk-eyed Afghan customs men by telling them it was "A Hollywood typewriter." Which, is, I suppose, an apt description for this new tool of the trade.

The maker, Osborne Computer Corporation, believes it has found "a truck-sized gap" in the world market for small computers by taking established technology—"nothing clever"—says Mike Healy, managing director of the British end—and making it truly portable. It is also capable of running off primitive electricity supplies or its own batteries.

The company was started only a year ago by Dr Adam Osborne, an English-born former journalist now living in the U.S. and is forecasting that world sales of its portable machine will top \$100m this year.

But journalists who tried the microcomputer in London yesterday were—simple souls that they are—shaken by its complexity over the traditional pad and pencil. Neither was confidence bolstered by a dialogue between two demonstrators. "We are over-writing because I have cut over you," the automatic line feed," one confided to the other.

Salad dressing

"Venture capital" has a nice ring to it, conjuring up images of gentlemen in full-bottomed wigs steering determinedly for the Northwest Passage. The phrase still rings true in many business areas. Cable television was driven forward in the U.S. by consortia of local investors who sought—and usually obtained—a decent return on their capital, just like any Stuart merchant adventurer.

The scale of such operations seems to be fast expanding now, however. Plant Resources Venture Fund, in London this week, is aiming at investments of \$800,000 to \$2m for its backing of scientific plant breeding companies.

Opportunities under consideration include a company involved in genetically improved lettuce and tomatoes, and another working on jobs, a source of specialty oil derivatives.

At the scale of investment, the local dentist and garage owner can count themselves out. Plant Resources finds its partners in the ranks of the major institutional investors, the pension funds and their ilk. Although its business is almost entirely in the U.S., it is now finding that the UK institutions are interested.

The policy is for the Fund to invest over a four- or five-year time span, paying very little current return but expecting a big capital gain when the company goes public or attracts a take-over bid. On this basis, an eventual return of 25 per cent

annually suggests the kind of calculation to delight the heart of a mathematics master—or, an investor.

On the other hand, you could end up with a lot of cheap lettuce.

In care

The sight of the chairman of Staveley Industries, Baker Perkins, Rubery Owen, BSC International, Norcross and the leaders of another dozen hardcore UK engineering companies scurrying into the London headquarters of Barclays Bank yesterday morning was enough to send the shivers down the spine of even the most accident-prone clearing banker.

Why were Dr Frankel, Sir Franklin Keithwaite, David Owen, and Ken Roberts, plus many more captains of industry, closeted for more than three hours inside Barclays yesterday?

Had they decided to call it a day and applied for membership of Barclays' infamous "Intensive Care" unit? Was Britain's biggest clearing bank organising a rescue of the hard-pressed

British engineering industry, single-handed? As the morning wore on the possibilities multiplied in fertile minds.

I am glad to say that nothing could be further from the truth. All 17 of them were attending the bi-monthly meeting of the Engineering Employers' Federation commercial and economic committee, which was for the first time being held in the offices of a clearing bank.

Pump priming

If you are in the habit of using screwdrivers as chisels, telephone directories as door stops, and the garden shears for trimming the poodle, then Universal Electric has just the competition for you.

It has grown weary of dissuading customers from misusing its automatic pumps for such outlandish tasks as spraying Mung beans, or decanting wine. The intended use is said to be for pumping water out of low-lying areas like cellars and basements. Well, who would ever have thought of that?

So, Universal is offering the Wet Foot Award—a foot cast in bronze—to the presenter of the most unusual idea for its pumps' use. In a thoughtful gesture the winner will also get £100 to buy a new pump in case his ingenuity wrecks the original one.

Reminds me of an old engineer's advice: "If all else fails read the instructions."

Racy Story

London stockbrokers like to give a display of erudition in their circulars which is denied them by the crushing nature of their daily toil.

But Seymour, Pierce and Co have set the market's academic reputation back years by their careless quoting of St Augustine of Hippo — "Lord, make me chaste—but not yet."



"Oh, Mr Benn—Mr Foot asked me to remind you to sign the register."

HEWLETT-PACKARD

FERRANTI RACAL

MITSUBISHI

NIPPON ELECTRIC

Accompanied by Dresden State Opera, Jessye Norman, Peter Ustinov, Salvatore Accardo...

Impressive though this year's line-up may have been, no business ever moved to the Lothian Region simply to be closer to the Edinburgh International Festival.

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LOOK AT LOTHIAN FOR BUSINESS. WITH PLEASURE.

Observer

Handwritten note: 10/1/82

THE SOVIET UNION

An uneasy autumn for Brezhnev

By Anthony Robinson in Moscow

AN UNDEFINABLE but unmistakable sense of unease pervades the Soviet capital as the Brezhnev era draws to its close...

On its Western borders the Polish military régime has virtually usurped the role of the Communist Party but is apparently hesitating to shake the Poles' desire for an end to Soviet-style government.

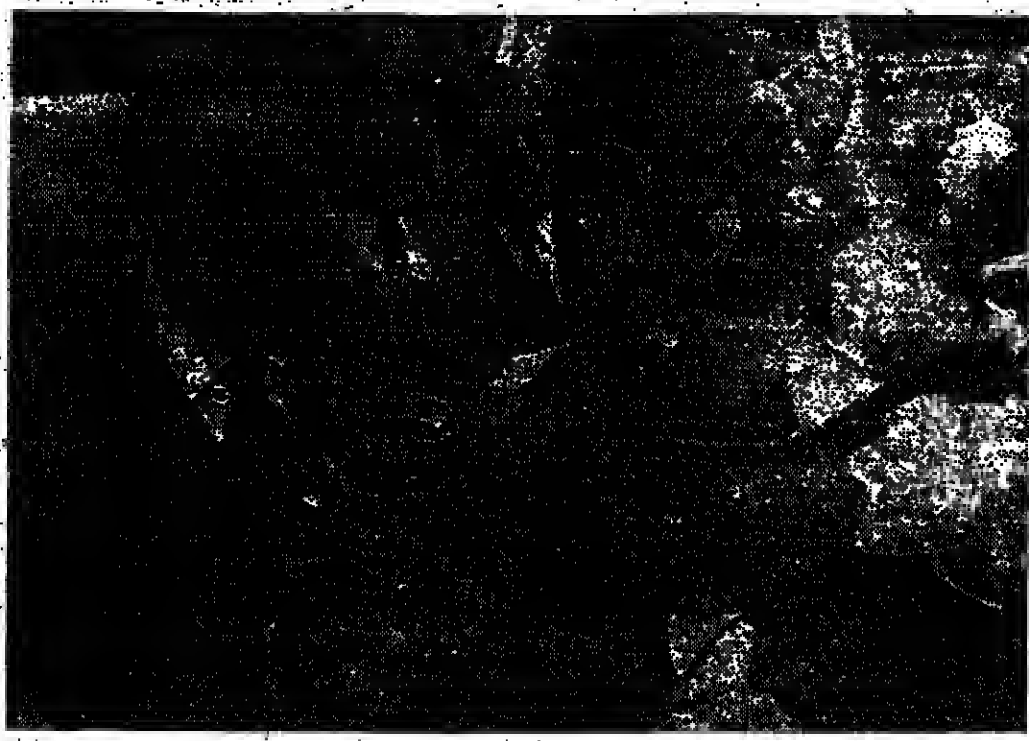
Further west, the France of President Mitterrand is far less amenable to Soviet handshakes than its predecessor. And the latest political upheaval in West Germany raises anew the West's doubts about the future political complexion of a country which, during more than a decade of Ostpolitik, has been the most willing to try to understand Soviet hopes and fears in Europe.

Across the Atlantic President Reagan takes anti-Communist rhetoric almost as far as the anti-capitalist abuse which Moscow has felt free to broadcast ever since the revolution. Just when years of sacrifice seemed set to produce strategic parity and military security, the West has woken up to what Moscow claims is a "purely mythical" Soviet military threat...

Soviet influence in the Middle East has also dwindled sharply in recent months. It has stood by impotent while the PLO left Beirut protected by U.S. as well as Italian and French troops. It has been unable to help its treaty ally Syria, has seen the latest Soviet arms in Syrian hands smashed by the latest U.S. arms wielded by Israel and has also been unable to influence the war between Iran and Iraq just beyond its sensitive southern border.

In Asia, too, Soviet troops are still bogged down in a bloody guerrilla war in Afghanistan and stretched out half a million strong along the long border with China. The Soviet Union also looks with suspicion at what it claims is awakening U.S.-inspired militarism in Japan.

True relations with India have just been reinforced during a week-long official visit by Prime Minister Indira Gandhi, but even here the emphasis was on economic and trade co-operation.



A welcome for President Brezhnev in Baku, Azerbaijan last week

Mrs Gandhi was critical of Soviet policies in South-West Asia and made clear she intended to maintain good relations with both super-powers.

Against this background, it is little wonder that Mr Brezhnev went to Baku last weekend to offer another verbal olive branch to China and that Foreign Minister Andrei Gromyko met Mr George Shultz yesterday to assess the chances of improving relations with the U.S.

Virtually the only bright spot in an otherwise gloomy international picture has been President Reagan's success in initiating his European and Japanese allies over the Siberian pipeline sanctions.

Just as the recession, the growing Western peace movement and dissension over the Siberian pipeline at last raised hopes for exploiting differences within the Western alliance, the Soviet authorities, for mainly internal security reasons, managed to infuriate Western diplomatic and business circles by disconnecting the trunk-dialling telephone system set up for the Moscow Olympics and reducing the number of telephone lines to the West by two-thirds.

Diplomats here believe that the modern automatic communications equipment will now be installed in one of the three new bureaucratic complexes currently under construction in the Soviet capital.

In a way these three new buildings—a new headquarters for the Ministry of Internal Affairs which inter alia runs the police and militia forces, and separate extensions to both the KGB headquarters and military chiefs of staff building—symbolise the priorities of the régime.

Built simultaneously by round-the-clock squads of special military construction teams, their swift progress contrasts sharply with the slowdown in the economy as a whole, deteriorating food supplies and a widespread awareness of the need for economic and other reforms.

The much-vaunted "food programme" announced by President Brezhnev at last May's special plenum reflected the need to do something about a lack of meat and other food which is a daily reminder of hardship to ordinary Soviet citizens excluded from the privileged circle of hard currency or party stores.

Industrial growth has slowed down to an increase of only 2.7 per cent in the first eight months of this year over the same period last year. This makes it almost certain that the 4.7 per cent growth target for this year cannot be met.

Growth has fallen below the estimated 4.5 per cent annual rise in Soviet defence spending, implying that the real burden of the military on the economy is growing.

Despite a steady increase in monetary incomes, meanwhile the real standard of living of Soviet citizens has been at best stationary and probably declining in recent years. Housing is one area where overall standards have risen. Over 2 million of standard high rise apartment blocks are constructed annually.

A recent article in Pravda, however, hinted that the long decades of low fixed rents may be coming to an end. For over 50 years cheap public housing, transport and bread have been basic ingredients of Soviet-style Communism. These, plus a job of some kind have been the fundamental minima guaranteed to Soviet citizens in return for a lifetime of service dedicated to the building of

Communism. Any change here would show that the authorities were serious about introducing a more rational price structure which reflected costs and scarcities. But it would also signify an end to the Soviet social contract as understood by three generations.

The ability of the system to provide slowly-rising, even though extremely low, living standards to a generation terrorised by Stalin has been a stabilising factor since the war. By contrast, the imagination, however, could it be said that the Soviet system has satisfied the aspirations of the new generation of urbanised and better-educated Soviet citizens.

Despite the enormous social, economic and political pressures to conform there is an inescapable sense of frustration, lack of incentive and cynicism among the young, and bitterness to the generation above. This is recognised officially if obliquely by the rising official campaign against corrupting Western dress, music and mores, the upsurge in religious curiosity and church attendance and the attempt to rally support for the régime by unashamedly nationalistic and patriotic appeals.

The constant propaganda barrage, coupled with suppression of any kind of organised dissent or alternative voices, ensures that dissatisfaction is deprived of focus and effectiveness. But Soviet psychiatrists fear that a high price is being paid for this suppression which has made schizophrenia a kind of national illness.

The sharp increase in alcoholism, especially among women and young people, is a major symptom of the strain under which so many Russians live. The high rate of divorce is another.

After 18 years' continuous exercise of power there must be considerable scepticism about the capacity of the present leaders to formulate far-ranging policy changes. Inertia has long seemed to be the principal force at work in the Kremlin. The problem is that change in the rigidly hierarchical, intensely bureaucratic Soviet system can only come from the top. That is why there is said to be intense interest in the outcome of the jockeying for position taking place behind the Kremlin curtains. The uncertainty which this generates radiates beyond Moscow.

Social Affairs

The welfare state and Mrs Thatcher

By Ian Hargreaves

SUDDENLY, THE crisis in the welfare state, which social scientists and economists have been earnestly debating for years has hit the headlines in Britain.

"Welfare state on trial," said the front page of last Thursday's Daily Express, above a story which reported the latest version of a favourite speech of Mr Leon Brittan, the Chief Secretary to the Treasury.

In this speech, Mr Brittan warns as he has before, that with public spending still rising as a proportion of gross domestic product (up from 41 to 45 per cent during the Thatcher Government), radical measures may be needed to release resources to the private sector for economic growth.

The reason his words attracted more attention on this occasion was, of course, that they followed news of a secret "think tank" report to the Cabinet, outlining some options for such radical changes, among them the substitution of private health insurance for much of the National Health Service and the replacement of student grants with a mixture of fees and scholarships.

Mr Brittan, whose main job is to frighten spending Ministers at this time of year, has not himself attempted to construct a full-scale Thatcherite model of the new welfare state, and since the "think tank" is unwilling to think aloud on the subject, it is difficult to assess the proposed new order.

But certain points of context can be made. For a start, Mr Brittan's figures about public spending, although accurate, are misleading to the extent that they reflect primarily the costs of rising unemployment benefits and the consequences of a static or falling GDP. Likewise, it is wrong to suggest, even by implication, that Britain is in some way a profligate welfare spender. According to EEC figures for 1978, which excluded Ireland, Britain was bottom of this particular league, disbursing 20.1 per cent of GDP on social cover, compared with the highest, the Netherlands, at 26.0 per cent.

It is also the case that, historically, no obvious connection can be shown to exist between poor economic performance and either the level

of welfare spending or, to take an important related component of policy, the degree to which governments have redistributed income. In the 1960s and 1970s Japan combined high growth with low government social spending, but Germany, Norway and Sweden—all high spenders—performed well. A notorious low spender, the U.S., performed badly, as, of course, did the UK.

It is arguable, though certainly not conclusively, that economic progress in the liveliest European economies was underpinned by the high degree of social consensus that the high spenders' social policies purchased. Prof Harold Wilensky, of the University of California, at Berkeley, has gone further and suggested

It is wrong to suggest even by implication that Britain is in some way a profligate welfare spender

that only those countries with strong mechanisms for social consensus will adapt smoothly in the 1980s to the new economic, demographic and social pressures on the welfare state.

But there is also a risk that a natural conservatism, indeed a defensiveness about welfare systems which Prof Wilensky's own research has shown to be common to all countries—every one thinks his own system is best—will blind us to the possibility of radical change.

One big problem for Thatcherism in the still relatively virgin area of social policy is that there is precious little evidence that its more obvious and seductive ideas would save money. By extending freedom of choice in education, for example, through a voucher system, costs would very likely rise, rather than fall, as parents demanded better standards. Even in health, where there are some temptingly large figures, it is too simple to assume that by requiring, say, two-thirds of the population to pay for health care through private insurance, coverage for the remaining

third would cost one-third the level of today's NHS budget.

Indeed, one reason that Britain spends so little of its GDP on health—5.6 per cent, compared with between 9 and 10 per cent in the U.S., Germany and Sweden—is that the private sector and the insurance companies in those countries have not been notably good at restraining costs.

Also, if the Government wants a two-tier system, which is essentially an attempt to cut social spending by targeting it at the most needy, it ought to ask itself why the same criteria should not apply to old age pensions or family allowances. Indeed, by such criteria this would be a more desirable option than to remove inflation proofing for pensions, which is another idea floating in the "think tank."

These questions, and many more like them, need answering not because the impulses of Thatcherism in the social field are necessarily wrong. The desire for more choice, for more responsiveness to consumers and for less power to be in the hands of those who provide and administer services, is strong and growing in every corner of the welfare state, from housing to social services. This is the bridge Mrs Thatcher will need to use, if she is to persuade people to follow her to a different kind of welfare system.

For the moment there is little sign of this happening. There is still a great deal of pretence that policies being pursued purely to save money in the short term are in reality something more. And much of Mrs Thatcher's social policies have involved little more than attacks on easy targets, such as social security frauds.

Another case in point is the ruling that from Friday most foreigners will have to pay for NHS treatment, a move with obvious popular appeal, but one implemented with no real research into costs and benefits and likely to practice to be as effective as the hoistery box at an unmaned ancient monument.

Speeches about long-term funding problems and fragmentary actions like these hardly add up to an alternative approach to social policy.

Letters to the Editor

World farm production needs fewer regulations

From the Chief, Policy Analysts, UN World Food Council. Sir—I am glad that Mr Cherrington, your agricultural correspondent, seems now to accept the need for some sort of international understanding in the field of grains. His own, however, on "Production control or disaster" (September 17), remains shortsighted. The decline in international grain prices—and therefore in the prices received by farmers in those countries that care to absorb their share of international instability—has not been due over the past year to massive over-production. In fact, world cereal production now estimated at around 1.5bn tons for 1982, is somewhat below trend. Prices measured in U.S. dollars are lower for much the same reasons as prices for most commodities are lower: slack demand, uncertainty, payments problems, and U.S. dollar

reevaluation. Contrary to global trade patterns, however, the volume of grain trade continues expanding due mainly to increased imports by developing countries, now forecast to grow some 7 per cent over last season. To deal with "over-production" and avert "disaster," Mr Cherrington advocates a coordinated production cuts, which can only imply a cartel-like arrangement among the major grain-exporting countries. Such a development would be most unwelcome. It would further disrupt the world's food system—as did the production cuts of 1968-71—and, as happened between 1972-75, it is likely to provoke new and serious food shortages with a myriad of politically and economically destabilising effects. Not more but less controls and regulations is what world

farm production needs. Some countries heavily subsidise farm production and exports, a policy that has contributed to the slowing down of their own overall growth rates, generated frictions among trading nations at a time when the international system can hardly afford it, and driven Mr Cherrington to advocate production controls for others. It would be much more profitable for all concerned to reduce farm production subsidies, eliminate export subsidies, especially when world prices are low, progressively liberalise trade, and constitute small internationally co-ordinated buffer reserves to cope only with the kind of variations in world output that can be expected from the weather. Arturo Goetz, Via delle Terme di Caracalla, 00100 Rome.

MF. is that BT should sell us the machine for £1. Michael Frowd, 36 Whitefriars Street, EC4.

Management courses for trade unionists

From Mr T. Rathbone MP. Sir—Your excellent article on the London Business School (September 27) does, I believe, contain one slip of the pen. You said that the one market segment which no British business school has yet cracked is "the boardroom." As far as I know, neither LBS nor any other British business school has successfully established a course for trades union leaders and potential leaders, and I wonder why not?

The late Keith Showering was investigating this but before his death had made little advance, as far as I know. One of the first tasks for the new "Centre for Business Strategy" could be to investigate what such courses exist elsewhere, particularly in the U.S. and Japan perhaps, and then prepare a plan for implementation here in Britain. Then we might avoid some of the greater misuses which were voiced in Brighton earlier this month, and some of the troubles which British industry and commerce faces throughout the rest of the year from trades union disruption based on too great an ignorance of the true facts of business life. The Rathbone, House of Commons, SW1.

Football fans and hooligans

From Mr J. Frame. Sir—It is truly amazing how English football fans who are involved in the riots and hooliganism overseas become British soccer fans (see page 1, September 23).

Scottish soccer fans involved in similar incidents would not have been in the past suddenly become British in English newspapers. Whenever Scottish fans are involved in any incidents, the world and particularly the English, are told long and weary that they are Scottish fans.

I doubt if there were any Scottish, Welsh or Ulster football fans at the Denmark-England match when the English fans added to their unsavoury reputation. When Glasgow Celtic became the first British club to win the European Cup it was hailed as a great event in British soccer. When Manchester United took the trophy we were told eudlessly that it was a triumph for English soccer. J. Frame, 16 Links View, Musselburgh, Midlothian.

For the want of a grant...

From Mr A. Pidgeon. Sir—I cannot fail to comment on the anomaly and, no doubt to some people, the humiliating spectacle of a British Prime Minister going all the way to Japan to encourage the Japanese to open factories in our depressed areas when Her Government is denying assistance to British firms in such areas. In 1969 our own company was not allowed to expand in Leicester and instead directed to a development area. We chose Cumbria and established a factory in Cleator Moor which over the years we built up to give employment to 170 people. In fact in September 1975 the Financial Times published a photograph of the factory before the last extension was built. The impact of the current recession, however, forced us to postpone our plans for further expansion with the result that the Government cut off our support grant. Although the civil servants concerned were extremely sympathetic, they were constrained by a policy which makes assistance available only to cases of starting-up or expansion. The costs of operating in a district as remote as West Cumbria became so great that we were obliged to close the factory in May of this year. Apart from the distress of making more people unemployed, the cost to the state of the additional social security benefits must be greater than the grant that would have enabled us to keep the factory running. Also this grant would probably have been less than

the inducements which have to be offered to foreign firms such as the Japanese to give equivalent employment.

Looking at the industrial wilderness which has grown in West Cumbria and in other such parts of the country, I am sure that many otherwise efficient firms have found it impossible to ride out this prolonged recession in such areas without temporary support from the Government. Alan Pidgeon, Barn Close, Bushby, Leics.

Sudan aims for sugar self-sufficiency

From Mr E. Hill. Sir—I read with interest Rick Wells' article (September 15) regarding the Sudan sugar industry but was surprised to notice a reference to Asalaya being temporarily closed down for rehabilitation. The total cane produced at Asalaya last year was approximately 100,000 tonnes which is equivalent to just 15 days crushing when the factory is operating at its full capacity. Faced with this limited cane harvest and with cane production at nearby Kenana still building up to its design peak, as indicated in Mr Wells' article, the Sudan Government quite naturally decided that it was more sensible to process the Asalaya cane at Kenana. Although some modifications are desirable for each of the four Government-owned factories in order to improve efficiency and flexibility of operations, they have been able to crush the cane which has been produced. The major step forward for the Sudanese to

achieve their aim of sugar self-sufficiency, will be mainly dependent on increased agricultural production from the estates. The specific problems in this area have related to irrigation, shortage of agricultural equipment, spares, housing and decreasing yields of cane. In order to overcome these problems it will be vital to provide the industry with additional working capital and the injection of management and technical expertise.

There have been many investigations and reports on this subject and it is to be hoped that action will be taken shortly to implement them. E. R. Hill, Fletcher, Stewart, Massow Works, Litchurch Lane, Derby.

Buy your own Telex

From Mr M. Frowd. Sir—Many Telex users will confirm your report (September 20) that British Telecom is "delaying plans to liberalise the UK telecommunications market." Since early August, after an announcement that Telex machines were to be offered for sale, we have been trying, along with other people in this neighbourhood, to buy the machine we presently have on rental. After repeated telephone calls, we were finally told that no decision would be taken on their sale until the New Year. Meanwhile, users are paying rent at the rate of £1,100 a year (including £300 for the line). Over seven years we have paid nearly £7,000 in rental charges and still the machine is not ours. My view, which I have put to my

Another view of a chemical company. Sequence II



Onesimus Robi, coffee farmer, talking about his son Francis Mburu, sales manager at Henkel Kenya.

"For our people here, Henkel is almost like a second village."

"It's like uprooting a coffee shrub. That's how Kenyans feel when they are forced to leave their home villages. Yet the soil here cannot feed us all. So, many young people have had to move from their villages. My son, for example. From the rural village to a large city like Nairobi and Henkel—these are just words apart. And yet everything turned out fine. One reason for this is that companies like Henkel don't simply come along looking for cheap labour. No, they really care for the people working for them. To begin with, Henkel arranged for the most important thing of all, a flat. Here Francis Mburu can feel truly at home. Then, Henkel sent him for an on-the-job trainee program to Europe and Nigeria.

Meanwhile he has become a manager in the Henkel sales department. He has a lot of travelling to do, selling industrial cleaners to customers such as dairies, breweries, hotels and so on. Therefore, he has to go on safaris very often—this is what we call these business trips. I know the people Francis Mburu works with. I invited them to my small coffee farm. And drinking homemade beer we had a wonderful time, chatting late into the night. A thing I have come to realize is that our traditions and modern industry can exist side by side. That is provided people are treated with due respect."

Henkel Kenya Ltd., Nairobi, Kenya, is one of more than 100 companies of the Henkel Group, situated in more than 40 countries. Worldwide sales 1981 = 8.8 billion DM. 34,000 employees. Headquarters Düsseldorf, Federal Republic of Germany. Product range includes laundry products, household cleaners, cosmetics, adhesives, industrial cleaners, oleochemicals, auxiliary products for textile and leather industries. Over 8,000 products for all walks of life.



My son Francis



UK COMPANY NEWS

Cereals refund pushes Tomatin back into profit

INCLUDING AN EEC cereals refund this time of £1.25m Tomatin Distillers moved back into the black for the first half of 1982, returning pre-tax profits of £108,000.

For the corresponding period last year the group plunged £1.12m into the red, finishing the full 12 months with a deficit of £2.37m. In December 1981 the group received EEC cereal refunds, part of which they said would be repaid to customers. However, the amount of payment and method of settlement had not been decided and therefore no credit was taken in the 1981 profit and loss account.

In April Mr A. P. de Boer, the chairman, revealed in his annual statement that the current year should show a considerable improvement over 1981.

He added that it was unlikely there would be any significant upturn in sales of new whisky this year although there could be some signs of revival in the second half.

There was a loss per 25p share of 16.96p (17.45p on the old

HIGHLIGHTS

Lex previews this morning's tender offer for the new 1988 gilt-edged stock before passing on to a discussion of events in Germany, with particular reference to the financial problems put forward by the centre-right coalition which looks ready to replace the Schmidt government. Lex then moves on to consider the latest position in the Scotch Whisky industry which is awash with gloom as highlighted by yesterday's statement from Tomatin.

capital) for the first half of this year, excluding cereal refunds, and the interim dividend is again being passed—last year the final was also omitted.

Turnover for the six months fell by £1.33m to £3.85m. There was a tax charge (same).

In an interim statement the directors say they are not expecting any improvement in the second half of the year and that the trading loss for the period is likely to be approximately the same as that for the first six months—£1.15m.

They add that it is too early to forecast prospects for 1983.

It is pointed out that the recession in those countries representing significant markets for Scotch whisky is continuing as a result, destocking is still taking place.

Exports for the first six months of 1982 were 2 per cent down on the same period of 1981. The directors say this has led to a further decline both in overall malt whisky production and at the group's distillery.

See Lex

Change on Milford board

A GROUP of former rebel shareholders in Milford Docks Company have consolidated their position with the election of a second director to the board.

Mr Laurence Hill was elected to the board on a show of hands at yesterday's annual meeting following the defeat of a resolution to re-elect Mr David Jennings, a retiring director.

Mr Hill is the second representative of a group of shareholders headed by Mr Richard Eldridge to join the board. Mr Eldridge was invited to join the board in 1980 following earlier unsuccessful attempts to gain a seat.

Mr Hill is chairman of Mercantol, the recently renamed N.A. Investments group controlled by Mr Eldridge. Mercantol has built up a holding of about 25 per cent in Milford.

"We looked at our investment in Milford and said where do we go from here," said Mr Hill after the meeting. "I had a most affable meeting with Mr Charles Smith, the Milford chairman, and Mr Eldridge afterwards."

There was total agreement on what we are going to do to give a new look to Milford Docks. We will put a number of plans forward."

Mr Smith said the company had had only 10 days to notify shareholders of the proposed new board. Mr Hill and that proxy votes for Mr Jennings "were rather thin on the ground."

"But I am quite happy to have Mr Hill on the board," he added. Milford Docks last month reported an increase in its pre-tax profit to £277,000 in 1981 from £145,000 the year before on turnover which fell to £1.44m from £1.9m.

Boulton losses cut to £0.85m

THE BETTER trend at William Boulton Group continues. Following a reduction from £457,000 to £391,000 at midyear, pre-tax losses for the year to June 30 1982 have been sharply cut from £1.44m to £848,000.

With order books higher than at the same time last year, the directors are forecasting a marked improvement for this machinery manufacturer and founder in the first three months of the current year.

Turnover for the period under review increased from £22.43m to £23.78m and a trading profit of £442,000 was made, compared with a loss of £22,000 last time. However, at the taxable level the burden of depreciation of £348,000 (£307,000), interest £790,000 (£791,000) and exceptional costs £151,000 (£317,000) was felt.

There was a tax credit of £78,000 against a charge of £187,000, leaving the net deficit at £773,000 (£1.62m) and loss per 10p share at 1.9p (4p). On this a single dividend payment of 0.1p made as a final dividend is being made at a cost of £41,000.

As regards below the line charges, extraordinary expenditure for the 12 months fell from £45,000 to £10,000 and the deduction for minorities also showed a fall from £10,000 to £2,000 in 1981 from £145,000 the year before on turnover which fell to £1.44m from £1.9m.

period but problems have continued in a few subsidiaries. Further steps, they say, have now been taken and the position in these businesses is improving.

It is still very difficult to give an overall forecast, they add. However, most of the companies which showed a deficit for 1981-1982 are expected to return to profit during the present 12 months.

comment

After disastrous results in 1980-1981, William Boulton has handed over to make a small trading profit and a smaller pre-tax loss. But it will have a lot more work to do if it wants to break even in the next set of results.

Interest charges amount to nearly £800,000, which means that trading profits will have to double to avoid a loss. On the process plant side, trading profits were up by about 20 per cent; the main problem is, as ever, in engineering. To cut costs, the group has made a number of people redundant (which accounts for the £151,000 exceptional costs), so with higher output per person, margins should at least stay intact. But there are no signs of an upturn in demand for engineering products, and the company cannot borrow to pay off its losses for ever, so prospects are not too good. On a price of 7p-8p below par—the yield is a low 2 per cent.

HunterPrint set to join USM

BY CARLA RAPPOPORT

THE PRINTERS of Men Only, Penthouse, Shimmering Magazine and the Habitat catalogue are joining the USM by way of a placing of about 25 per cent of its shares.

HunterPrint, a printing company based in Hertfordshire, should have a market capitalisation of about £8m when its shares start dealing next week. With sales of about £14m, HunterPrint claims to have nearly 5 per cent of the UK colour, high volume, web-offset printing market, which is currently worth about £150m.

The group claims to have more than a quarter of the high-quality printing market, which it estimates to be worth about £50m-£70m overall.

Mr Michael Hunter, chairman and co-founder of the group, will be reducing his holding in the company through the placing, but there will be no new shares issued prior to the USM listing. "We don't need any more money at the moment," said Mr Hunter. He said that a public listing would add the company to the market place. "We'll get better purchasing power and our customers will have a better idea of who we are."

Gresham Trust is also a major shareholder in the company. It will sell about 0.9m shares in the placing. Mr Hunter will be selling about 1.1m shares. Following the placing, Gresham will own 33.3 per cent of HunterPrint's equity, while Mr Hunter and his family will hold 38.4 per cent.

The fine tuning of the placing price has not yet been fixed, but it is estimated that Mr Hunter will receive approximately £900,000 through the sale of his shares.

The group has steadily increased its profits and turnover

since it was founded in 196 Penthouse. Shimmering Magazine and the Habitat catalogue are joining the USM by way of a placing of about 25 per cent of its shares.

Sales and profit for the weeks ended June 27 1982 were £13m and £975,000 respectively. The company expects that profit for the year will not be less than £1.3m on sales of £13m.

The company is planning to install a colour press next summer which should expand capacity by 30 per cent. It is also building a new factory at Cori for its speciality products. The total cost of the expansion is estimated to be £5.6m.

About £2.23m of this will be supplied through a loan from the European Coal and Steel Community, as the company has agreed to hire redundant coal steel workers. Another £1.37 will come from government grants and the balance from its own resources. As of September 1982 HunterPrint had net cash of £2m.

The company is large enough to seek a full stock exchange listing, but is going to the US because "it's cheaper," said Gresham official yesterday. HunterPrint will probably move to a full listing within the next few years.

Brokers to the issue are Capcare Myers, the prospectus was published on October 4.

Hyman back in black midway

THE LOSSES suffered by I. and J. Hyman in the second half of last year have been arrested in the first half of 1982, with the plastic foam converter and manufacturer reaping the benefit of first income from technological developments and returning to the black, albeit with a pre-tax result £141,000 lower than that for the corresponding 1981 period.

Turnover for the six months to June 30 1982 showed a £1.45m increase to £11.28m but, with margins remaining slim, and both interest and depreciation climb-

ing, profits fell from £159,000 to £18,000.

With regard to the full year outcome the directors reiterate their statement of last year's AGM that results are expected to be reasonably acceptable, dependent upon demand for the company's traditional products in the final four months and the level of contribution from diversified operations and the sale of technology.

When this result is known, consideration will be given as to dividend, for the interim payment has again been omitted.

Last year, when losses amounted to £351,000, a final of 0.1p was left to stand against the previous year's total of 0.8272p net.

First half 1982	1981	
Turnover	11,280	9,803
Operating	398	218
Interest	383	274
Share of associates	10	9
Pre-tax profits	15	139
Tax	6	103
Minority losses	25	35
Extraordinary debit	nil	30
Attributable	38	43
Earnings per share	0.18p	0.44p

* Pre-extraordinary items.

Hoskins & Horton little changed

AFTER A much-improved first quarter, trading profits of Hoskins & Horton, building supplier, builder and contractor and manufacturer of hospital equipment, fell back in the second quarter to end the half year to June 30 1982 virtually unchanged at £329,000, compared with £328,000 for the same period last year.

From these figures interest charges took £58,000, compared with £76,000, leaving profits at the pre-tax level just £19,000 higher at £271,000.

Tax paid, however, accounted for £54,000 (£24,000 credit) and extraordinary debits rose from £9,000 to £15,000.

Stated earnings per 20p share dropped by 1.9p to 5.1p but the net interim dividend is being held at 2p—a final of 3p was paid for the 1981 year from taxable profits of £451,000.

Turnover for the half year improved from £1.95m to £5.59m. In their interim statement the directors say the present state of unrest in the National Health

Service makes forecasting more than usually difficult. However, they expect a continuation of profitable trading in the second half of the year.

The directors reveal that profits of the hospital equipment and light engineering division were a little higher than in 1981, due to a strong performance from

the Hoskins cabinet works and a much better result from C. S. M. Plating, now profitable after making losses in the first half of 1981.

The Horton companies recovered well from a poor start to the year but profits at the halfway stage were a little down on 1981.

Exceptional charge hits Bonusbond

COMPENSATION payments totalling £130,000 to the two former directors and charged as an exceptional item, turned Bonusbond Holdings round from restated pre-tax profits of £281,000 to losses of £83,000 for the first half of 1982.

Turnover, which fell from £4.72m to £3.88m, was affected by the strike concerned with the departure of Mr C. J. Peake, sales director, and Mrs N. K. Reid, retail operations director, say the board. However, these functions are now being carried out by experienced management and it is believed future benefits from this reorganisation will show through in results.

Tax this time took £3,000 (£116,000), leaving the net loss at £87,000 (£145,000 profit before extraordinary debit of £58,000) and the deficit per £1 share at 3.47p (earnings 4.15p).

The company, which specialises in the issue and redemption of incentive bonds, came to the Stock Exchange in June 1981 and for the year returned taxable profits of £515m.

Emess ahead and further rise seen

TAXABLE PROFITS of Emess Lighting edged ahead from £314,858 to £286,335 for the year to June 30 1982 not with the current year beginning in a "most encouraging manner" Mr Michael Meyer, the managing director, is confident of a further improvement in profits provided there is no deterioration in the economic climate.

Turnover for the year under review rose from £2.71m to £3.17m—the group's activities include selling its own and imported "decorative lighting fittings and equipment leasing." Tax took £58,372 (£41,220) and extraordinary items £22,222 (nil), which were the closure costs of the manufacturing facilities at Holmer Green.

Sixteen earnings per 25p share emerged at 20.45p (20.36p) and an increased final dividend of 4.5p (4p) lifted the total to 6.75p to 7.5p. Net tangible assets were 5p higher at 62p.

Mr Meyer says it is significant that during this period of economic depression Emess managed to improve its profits for the 12th successive year. He adds that difficult market conditions persisted with customers keeping a cautious outlook on stock levels and exercising caution on forward orders.

It is pointed out that though stringent control over costs, the return on sales was 10.6 per cent compared with 11.6 per cent in the previous year. Improved productivity resulted in profit per employee rising to £3,030 from £2,908. The return on net tangible assets was 39 per cent.

The managing director comments that the Poole lighting division continued to make solid progress with increases in both turnover and profit. The manufacture of Holmer Green's produce range has been absorbed by Poole and the benefit in overall profitability should be

apparent in the current year.

There was acquired at the end of January and made a net contribution to profits after interest. Mr Meyer says the acquisition of this important supplier has enabled Emess to achieve a good balance between its own manufactured and imported products.

He adds that the group is continuing to seek opportunities for expansion by acquisition.

With midyear profits marginally ahead at £163,342 (£161,964) Mr P. Viney, the chairman, anticipated a satisfactory result for the full year.

Allowing for current cost adjustments pre-tax profits for the year were reduced to £281,000 (£280,000).

Koch-Light Labs IN RECEIVERSHIP

Mr Stephen James of Thomas McLintock and Co, chartered accountants, has been appointed receiver of Koch-Light Laboratories of Colnbrook, Slough a Haverhill, Suffolk.

The IDC Group plc
Stratford-upon-Avon, CV37 9NU

the international designers, constructors and engineers

INTERIM STATEMENT OF THE CHAIRMAN, MR. HOWARD HICKS

The unaudited profits for the half year ended 30 April 1982 amount to £51,124 (1981: £247,448). Due to the availability of stock relief there is no charge for corporation tax.

We are dealing with a number of important projects where we have been commissioned to undertake feasibility and design studies. In the current economic climate it is not surprising that we are experiencing delays with some clients who are taking longer to make major capital commitments. Due to this the results for the full year will fall somewhat short of last year's profit. It is extremely difficult to see increases in capital investment programmes but I believe that we shall succeed in obtaining sufficient work to enable us to progress.

The group's liquidity is excellent and your directors have declared an interim dividend in respect of the year ending 31 October 1982 of 7.32p. This is an increase of 10% over last year and will be paid on 6 November 1982.

	Half year to 30 April 1982	Half year to 30 April 1981
Turnover	£20,547,507	£18,649,247
Profit before tax	£51,124	£247,448
Taxation	—	£131,152
Profit after tax	£51,124	£116,296
Interim dividend declared	7.32p	6.65p
Amount absorbed by this dividend	£84,993	£63,621

Annual Results 1982

The growth in profits, net assets per share and dividend reflect the strength of the group and the benefits of its corporate strategy of reducing dependence on the traditional cyclical business of housebuilding in the UK and of expanding its industrial and commercial property development and investment activities both here and overseas.

The objective is to establish Crouch Group as a major international property and construction group.

Consolidated Profit and Loss Account		
	Years to 31st March 1982	1981
REVENUE	£000	£000
Turnover	16,240	16,553
Profit on ordinary activities before taxation	578	490
Taxation	(91)	(271)
Extraordinary items	487	219
Profit/(loss) for the year transferred to reserve	317	(104)
Earnings per ordinary share	12.2p	5.5p
CAPITAL		
Surplus on revaluation of investment properties	317	1,153
DIVIDENDS		
Interim	43	43
Proposed final	150	133
	193	176
Net dividends per ordinary share	4.825p	4.4p
Net asset value per ordinary share	194p	177p

If you would like a copy of the 1982 Report and Accounts please write to the Company Secretary, Crouch Group plc, Sutherland House, Surlingham Crescent, Kingston-upon-Thames, Surrey KT11 2JU.

Crouch Group plc

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Dividends are not available as to whether the dividends are interim or final and the subsidiaries shown below are based mainly on last year's timetable.

TODAY

Interim: Associated Book Publishers, Fothergill and Harvey, Garner South, House of Fraser, Liverpool Dairies, Peat and Echo, RMC, Tibury, T7 City of London, Triplex, Wheatman, Reeve Angel.

Final: A.S. Electronic Products, 5. Carter, Ford and Guest, GT Asia (Staffing) Fund, Fort Investment Trust, James Walker Goldsmith and Silver-Smith.

FUTURE DATES

Interim: Ash and Loy, Oct 12; Bronx Engineering, Oct 7; Coates Brothers, Oct 28; Estates and General Investments, Oct 8; Hambro Life Assurance, Oct 8; Hanger Investments, Dec 1; Marshall's Universal, Oct 11; Richards (Leicester), Oct 7; Solicitors' Law Stationery Soc., Summer (France), Dec 5.

Final: Australia and New Zealand Banking, Nov 15; Free State Goldfields, Oct 21; Kent (M. P.), Oct 5; President Grand Gold Mining, Oct 27; President Sany Gold Mining, Oct 27; Western Gold Mining, Oct 21; Western Holdings, Oct 21.

IRELAND
U.S. \$50,000,000

Floating Rate Notes Due 1988

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from September 29, 1982 to March 29, 1983 the Notes will carry an Interest Rate of 12 1/8% per annum. The interest payable on the relevant interest payment date, March 29, 1983 against Coupon No. 4 will be U.S. \$6,441.84 per Note.

Agent Bank:
Morgan Guaranty Trust Company
London

King & Shaxson

R.C.
31 Finsbury Circus, EC2
Gilt-Edged Portfolio Management
Service Index 13.92

Portfolio I Income 55.82
Bid 25.48
Offer 27.25
Portfolio II Capital 27.77

THE TRING HALL
USM INDEX
129.3 (+0.4)

Close of business 28/9/82
Tel: 01-438 1591
BASE DATE 10/11/80 100

LADBROKE INDEX
584.589 (+0)

Grindlays Eurofinance B.V.
U.S. \$100,000,000

Guaranteed Floating Rate Notes 1992

Guaranteed on a subordinated basis by

Grindlays Bank p.l.c.

In accordance with the provisions of the Notes, notice is hereby given that for the interest period 29th September, 1982 to 29th March, 1983 the Notes will bear interest at the rate of 12 1/8% per annum. The Coupon Amount per U.S. \$100,000 Note will be U.S. \$6,441.84 and the Coupon Amount per U.S. \$10,000 Note will be U.S. \$644.18.

The Interest Payment Date will be 29th March, 1983.

Agent Bank:
Samuel Montagu & Co. Limited

M. J. H. Nightingale & Co. Limited
27/28 Lovat Lane London EC3R 8EB Telephone 01-421 1212

1981-82	High	Low	Company	Price Change	Gross Yield	P/E	Fully Paid	
129	120	120	Ass. Brit. Ind. Ord.	128	9.4	5.0	11.6	14.4
136	100	100	Ass. Brit. Ind. CULS.	137	8.0	7.3	—	—
51	33	33	Armitage & Sherrin	68	4.3	10.0	4.8	8.4
238	187	187	Bardon Hill	238	11.4	4.8	10.0	12.6
116	100	100	CLL 11pc Conv. Pref.	117	15.7	13.4	—	—
212	180	180	Confid Group	285	17.8	8.8	10.7	12.0
104	80	80	Osborn Services	88d	6.0	9.7	4.8	12.3
140	97	97	Frank Marshall	140	7.9	5.8	5.9	8.3
76	59	59	Frederick Parter	70	8.4	9.1	3.6	8.8
75	48	48	George Blair	52	6.0	10.5	11.5	11.5
102	88	88	Ind. Precision Castings	82	7.3	7.8	8.7	10.1
124	100	100	Iris Conv. Pref.	124	15.7	12.7	—	—
110	94	94	Jackson Group	118	7.5	6.4	3.6	7.5
141	108	108	James Burroughs	141	6.8	10.2	11.5	11.5
354	198	198	Robert Jenkins	198	20.0	10.8	2.0	28.5
88	51	51	Sarsons	81	8.7	7.0	10.5	12.7
222	180	180	Torrey & Cardale	222	11.4	7.5	6.8	11.0
44	21	21	Unibank Holdings	21	0.46	7.2	—	—
103	73	73	Walter Alexander	82	5.4	7.5	5.8	8.5
263	212	212	W. S. Vasey	248	14.8	6.8	6.8	12.0

Prices now available on Freetel page 481-48.

BIDS AND DEALS

Adhesives concern bought by Burmah Oil for £5m

NEARLY EIGHT months after abandoning its proposed bid for Croda International, Burmah Oil has announced a first successful acquisition for its recently formed speciality chemicals division.

The division, Burmah Speciality Chemicals, is believed to have paid about £5m for the purchase of Industrial Adhesives, a private company based in Buckinghamshire.

Mr Brian Wordle, the chairman of Industrial Adhesives, is known to have approached Burmah earlier this year with a view to discussing a sale of his company, in which he is principal shareholder.

Simon Engineering has sold its 50 per cent interest in Simon Warman to Peko-Walsend, of Australia, which held the other 50 per cent. The book value of net assets disposed of was around £2.2m.

GRA STAKE Seafarbs Investments Gibraltar, the beneficial holder of 2.15m ordinary shares to GRA Group (18.11 per cent).

£1m purchase by Fisons in Australia

Fisons is to acquire Orbit Chemicals, a pharmaceutical manufacturing company based in New South Wales, Australia, for some £1m.

Orbit will be integrated with Fisons' subsidiary, Protea Pharmaceuticals. The acquisition is part of a policy of further strengthening Fisons' interests in Australasia, where group sales, together with those in New Zealand, are currently running at an annual rate of approximately £25m.

IMPS COMPLETES U.S. POULTRY SALE Imperial Group has completed the sale of its U.S. poultry and food wholesaling businesses to Country Poultry.

Portals to contest property claim

Portals Holdings, the hanknote printer, is to contest a claim to property at its Hampshire headquarters which drove its share price sharply lower yesterday.

The Upton claim to Portals Holdings property at Laverstock, Hampshire, is spurious and misconceived. An application will shortly be made to strike out the writ recently issued.

development Corporation and Meritor Investments, a joint Midland Bank and Rolls Royce Pension Fund concern, managed by Midland Bank Industrial Finance.

The finance will enable Ellesmere Electronics to complete the design and streamlining production of its automated farm management system and market new systems in modular format.

NAMARA ACQUIRES WINE MERCHANT

Namara has acquired 75 per cent of wine merchant, Howells of Bristol, from the Hood family. The Hood family will continue to be actively involved with the business and Sir Tom Hood remains as chairman.

based Unit Controls Holdings. The companies acquired are Unicat, of Manchester, and Unit Controls, Nederland, of Gorinchem, Holland.

SHARE STAKES

Mountvale-Emray has notified that Rosand AG has disposed of a total of 150,000 ordinary shares reducing its interest to 2,186,000 (15.71 per cent).

pre-tax earnings of \$3.3m and \$551,000 respectively. Under the terms of the agreement, Unit Controls has received 150,000 shares of Anderson Greenwood common stock and other cash considerations.

Shiloh Spinners-E. T. Gartside has purchased 50,000 ordinary shares and D. H. Shaw has purchased 39,790 ordinary. Largs has disposed of 37,111 ordinary and these have been acquired by Enfield Manufacturing Company, which as a result now holds approximately 11.7 per cent of the equity.

Advertisement for JORDAN DINARS 10,000,000 SYNDICATED LOAN. Includes logos for Arab Bank Ltd. and Industrial Development Bank, and text: 'GUARANTEED BY GOVERNMENT OF THE HASHEMITE KINGDOM OF JORDAN'.

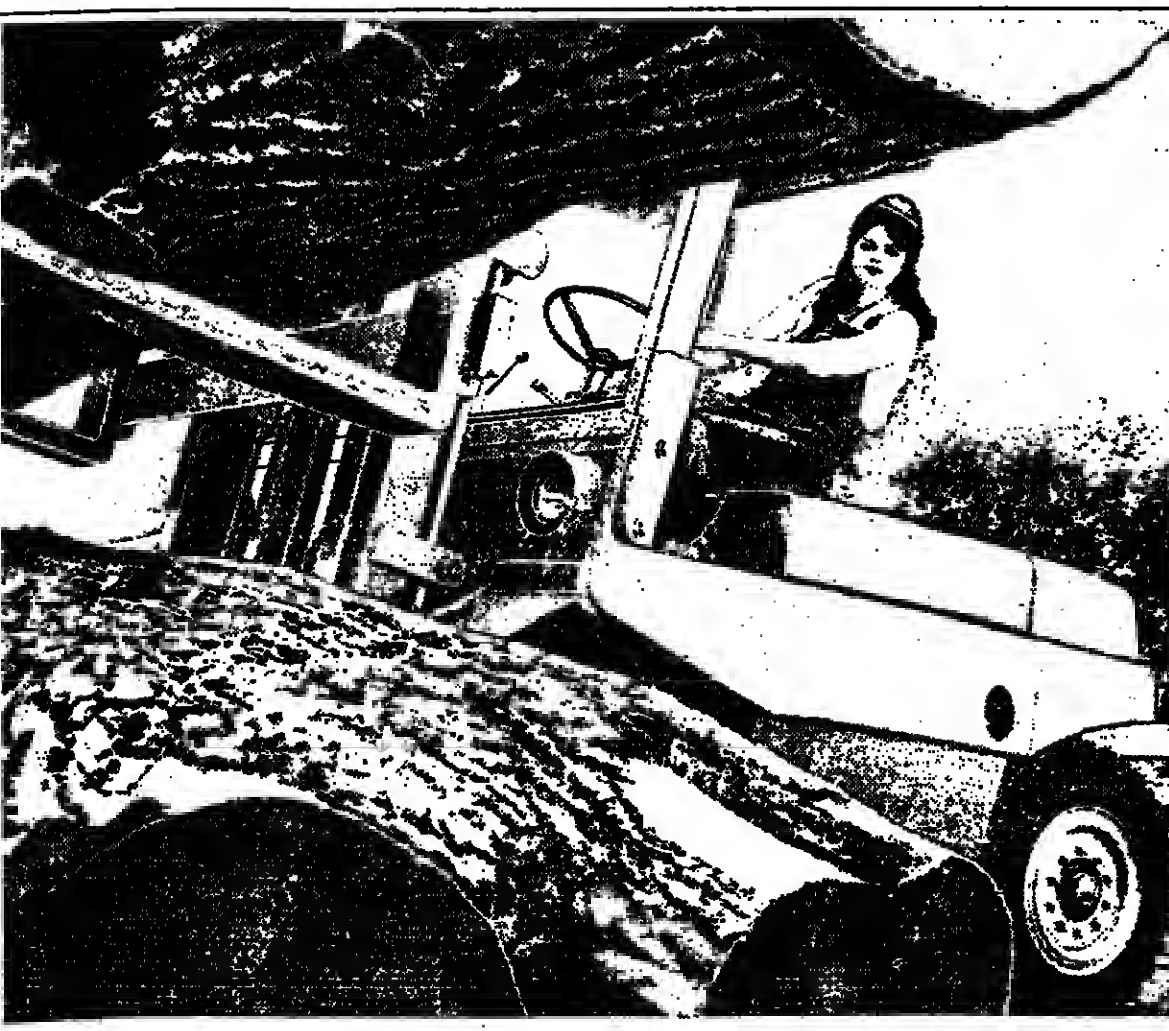
ELLESMERE ELECT. CASH INJECTION. The claim is to possession of Laverstock House, a private house occupied on a tenancy basis by Mr Julian Sheffield, Portals' chairman, according to Mr Hamilton. It does not relate to the company's paper mill nearby or to any of its other operations.

UNIT CONTROLS SALE OF TWO OFFSHOOTS. Anderson Greenwood & Co. of the U.S. has acquired for \$3.3m two instrument-valve manufacturing subsidiaries from Manchester.

LONDON TRADED OPTIONS table with columns for Option, Ex. price, Closing offer, Vol., etc. Includes various stock options like BP, CU, and Shell.

Arncliffe static midway. Right across the board, results of Arncliffe Holdings for the six months to April 30 1982 show little change on those for the corresponding period. However, the directors report that trading has continued at a satisfactory level, and the recent further cut in bank rate and the cost of mortgages should stimulate demand next year.

EUROPEAN OPTIONS EXCHANGE table with columns for Series, Vol., Last, etc. Includes various European stock options like ABN, ANZ, and KLM.



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19 year old Bridget moves 100t of timber every day in her father's timber works. Very hard work for her?

But, Bridget has no problems, because she operates a Linde lift truck for the job. With its hydrostatic transmission, simple controls and comfort designed operation, the Linde truck affords her maximum productivity without fatigue.

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Linde AG, Wiesbaden (Germany), represented by: Linde Hydraulics Ltd., Nuffield Way, Abingdon OX 14 1RJ, Tel: (0235) 22828



Bid to boost UK fish consumption

SEA FISH Industry Authority has announced a nationwide campaign to increase British fish consumption. The authority hopes to double the UK market for fresh fish in the next four years.

Mr Peter Seales, chief executive of the Sea Fish Industry Authority, said that over the past 10 years the amount of fish eaten per head of population had declined by about 33 per cent.

"We eat less fish here than in any other European country. This is in spite of the fact that we have the wealthiest fish waters."

Mr Nelson Oguweso, general manager of the Nigerian Rubber Board, said his country is the second largest rubber producer in Africa next to Liberia.

He said of the 55,000 tonnes produced annually, 30,000 tonnes went to domestic markets, an "inadequate" amount given Nigeria's increasing needs.

Mr Fribourg underlined the growing importance of UK grain exports, particularly wheat, not only to North Africa but to the Middle East and Asia.

Aluminium prices bounce back

BY JOHN EDWARDS, COMMODITIES EDITOR

ALUMINIUM prices bounced up on the London Metal Exchange yesterday in active trading conditions. Turnover jumped to 40,035 tonnes with particularly heavy dealings on the late afternoon.

Prices were driven down to the lowest level for two months, but this fall evidently triggered off buying interest and the market moved up strongly yesterday.

The fundamental supply-demand picture for aluminium remains gloomy, with consumption sluggish and stocks continuing to build up.

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Fall in milk payments

BY OUR COMMODITIES STAFF

THE Milk Marketing Board has announced a small cut in the additional payments made to producers for the six months beginning September 1982.

The reduction was made because of the need for a "prudent pricing policy". It is thought that there will be an increase in the retail price for milk, currently 30p per pint.

The rise in aluminium came in spite of a further decline in copper, with the higher grade cash price losing £3.5 to £308 a tonne.

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And desert was created

BY A CORRESPONDENT

DURING the early 1970s, the plight of the drought-stricken people of the Sahel (the region bordering on the southern fringe of the Sahara desert) received worldwide attention.

The critical dependence on how far the band of equatorial rainfall extends northwards, means that in years when the movement of this zone is restricted for any reason, the shortfall in the great swathe south of the Sahara can be disastrous.

The rainfall in the Sahel is intimately linked with the pattern of global weather. It is associated with the movement of the region of clouds and rainfall that circle the earth close to the Equator, known as the intertropical convergence zone.

As the overhead sun moves northwards during the northern summer, the region of equatorial rainfall follows behind it.

Computer models of the global climate have attempted to simulate what happens if a strip of the sub-Saharan savannah is replaced by desert.

The amount of rain declines rapidly with the northward movement of the zone.

While these results suggest a reason for the continuation of the drought, they do not explain what started it, or what will end it.

The fact that the Sahara was wetter in prehistory suggests that the events in the Sahel may be part of a much longer term shift in global climate.

Australian meat export checks urged

BY MICHAEL THOMPSON-NOEL IN SYDNEY

THE Cattle Council of Australia yesterday warned the Government to vet stringently all licensed meat exporters so as to safeguard the country's beef trade.

"Only those with a clean export slate should be accredited to the U.S. market in 1983," said Mr George Collins, the council's president.

He said the Government and the beef industry had worked hard to restore credibility in world markets following the meat substitution scandal revealed last year.

Last week, a Royal Commission report said that an illegal trade in substitute beef had been able to flourish because of corruption and inefficiency in the Australian federal police force, and in the Department of Primary Industry.

Police officers were charged under disciplinary regulations following investigation of the scandal.

The report disclosed a history of cheating and fraud among some processors and exporters, though tougher security regulations are thought to have largely stamped out malpractices within the industry.

The Australian Labor Party has called for a single meat inspection system.

The licences of all export abattoirs and meatworks currently accredited to supply beef to the U.S. are at present being reviewed by the federal government.

LONDON OIL SPOT PRICES

Table with columns for oil types (Arabian Light, Iranian Light, etc.) and prices per barrel. Includes a section for products like Premium Gasoline and Gas Oil.

GAS OIL FUTURES

Table showing gas oil futures prices for various months (Sept, Oct, Nov, Dec, Jan, Feb, Mar, Apr, May) with price changes.

BRITISH COMMODITY MARKETS

Table listing prices for various commodities including copper, tin, zinc, lead, and silver.

GOLD MARKETS

Gold finished unchanged from Monday's close in the London bullion market yesterday at \$412.413. This was its best level of the day, having touched a low of \$409.410.

AMERICAN MARKETS

NEW YORK, Sept. 28. THE PRECIOUS METALS and copper were firm at short covering and buying developed in response to indications of lower interest rates.

POTATOES

Table showing potato prices for different varieties like Désirée, Agria, etc.

COFFEE

Table showing coffee prices for various origins like Arabica and Robusta.

GRAINS

Table showing grain prices for wheat, barley, and oats.

WHEAT

Table showing wheat prices for different grades and origins.

PRICE CHANGES

Table showing price changes for various commodities like metals, oil, and rubber.

SOYABEAN MEAL

Table showing soyabean meal prices for different grades.

SUGAR

Table showing sugar prices for different grades and origins.

INDICES

Table showing various financial and commodity indices.

MEAT/FISH

Table showing prices for various types of meat and fish.

EUROPEAN MARKETS

Table showing commodity prices in various European cities like Paris, London, and Amsterdam.

REUTERS

Table showing Reuters commodity prices for various goods.

MOODY'S

Table showing Moody's bond and stock indices.

DOV JONES

Table showing Dow Jones stock market indices.

COTTON

Table showing cotton prices for different grades and origins.

Advertisement for 'GLITTERING FUTURE?' featuring gold and silver, with contact information for a financial services firm.

Advertisement for 'CLASSIFIED ADVERTISEMENT RATES' listing various advertising options and their costs.

Advertisement for 'GLITTERING FUTURE?' featuring gold and silver, with contact information for a financial services firm.

Advertisement for 'GLITTERING FUTURE?' featuring gold and silver, with contact information for a financial services firm.

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CONTRACT PACKAGING

One of Britain's unsung industries

By Maurice Samuelson

THE FOOD, drink and pharmaceuticals industries pride themselves on the careful way their products are not only produced but packaged. However, they prefer to draw a veil over the fact that a small but significant proportion of their products is packaged outside their own factories by independent contractors.

These contractors, acting almost like a secret industry, carry out the most complex packaging operations, yet, in deference to their clients rarely promote themselves outside the pages of the trade press or in trade exhibitions. "We are creatures of convenience for our clients," says one of these self-effacing entrepreneurs. Yet, according to another, they handle more than 10 per cent of processed foods with a shelf life of more than a month as well as an unknown proportion of pills, dressings and other medicaments.

As they do not have their own trade association, it is hard to assess how many genuine contract packagers there are in Britain. One estimate puts it at roughly 200, ranging from small, "hole in the wall" businesses, operating one or two plastic stretch wrappers, to companies offering what they describe as a "total service" and matching the packaging lines of large manufacturing companies.

This is in addition to the packaging carried out under contract by food and drinks producers with spare capacity in their own filling lines.

Largest

Britain's largest contract packager, in terms of the size of its workforce, is Remploy, which is staffed mainly by disabled people at six of its factories throughout the country. However, although Remploy has automated machinery, much of its work is done by hand.

Only four or five UK contractors are thought to have turnovers in excess of £2m, or a stable workforce ranging from 100 to 300. Their low public profile, however, is in inverse proportion to that of their clients, which include multinational companies and retail chains for which they pack "own brand" commodities. Three leading contractors are



Lancapack's managing director, Mr Jeffrey Sanger with new machinery at the Lancing plant

Lancapack of Lancing in the West Sussex coast; Stockpack of Stockport; and Klöckner-Pentapack (UK), a West German-owned concern based at Reading. A very abbreviated list of their food clients includes: Bachelors Foods, Beechams, Brooke Bond Oxo, Kellogg, Lyons, Corn Products Corp. (CPC) of the U.S., Cadbury Schweppes, General Foods, Heinz and Spillers.

Among the many pharmaceutical groups which turn to contractors are Boots, Burroughs-Wellcome, Beechams, Sterling, Winthrop, Eli-Lilly and Thomson Medical of the U.S. Stockpack, claiming to be Europe's biggest contract packager, makes sachets of moisturised face tissues for airline passengers.

Another contractor, Wassell Packaging of Stonehouse, Glos, packs health foods, pharmaceuticals and cosmetics. Its clientele includes Burroughs-Wellcome, Cyanamid, Eli-Lilly, ICI Pharmaceuticals, London Rubber and Rank Xerox.

There are several reasons why the food giants, despite their own huge packaging capacity, turn to small contractors. Mr Richard Lawson, Lancapack's sales and marketing director, lists six.

● To launch new products. Before putting in large and costly filling lines for such products it makes sense for big manufacturers to ask contractors to pack goods for limited market

covered by Granada commercial television. ● To produce a new packaging concept. Lancapack claims the credit for having pioneered in the UK the small plastic-packed individual portions of jam familiar to users of motorway service stations. The thermoformed plastic pots had already been taken off in the U.S. and Lancapack filled them here on behalf of Cadbury Schweppes. As with the launch of a new product,

this requires a high degree of commercial secrecy — yet another explanation for packing contractors' ingrained reticence. ● Own label packing for supermarket goods or other organisations — Lancapack produces own-name items for Key Markets and British Airways.

● Packing seasonal goods for small producers cannot afford to maintain a year-round packing operation, for example, spasmodic winter sales of antifreeze for motor-cars.

● Sampling operations. Lancapack is currently producing thermoformed sealed pots of Marmite being distributed in the part of North West England

for fairly basic operations. But companies like Lancapack now see themselves as suppliers of high-speed automated equipment. They maintain a wide range of machines and the skills to make the swiftest and most effective use of them.

At Lancing Lancapack operates in two adjacent factories with a total workforce of 140 on three shifts. It receives big bulk consignments of jam, sauces and dried foods and dispatches them, along with pharmaceuticals and toiletries, in seven 40-ft trailers a week.

One Lancapack plant packs household goods in decorated cartons. The other, which handles food and pharma-

ceuticals, is equipped to mix and fill dry powdered and liquid foods into sachets, bottles, jars, block bottom bags and lined cartons. They can be filled in runs ranging from 100,000 to 24m.

WHAT THE CONTRACTORS OFFER

The May issue of Packaging Review listed 94 UK contractors. This table shows how many of them offer particular services.

Table with 2 columns: Services and No. of companies. Services include Aerosol filling, Bagging, Blister/skin, Cartoning, Filling, Form, fill and seal, Hand packing, Labelling, Printing, Shrink wrap, Stretch wrap, Wrapping. No. of companies range from 14 to 64.

food and toiletries contributing 30 per cent each.

Mr David Etison, managing director, says turnover exceeds £2m a year with pre-tax profits of more than £200,000. The business is currently on a plateau after seven years' growth. Mr Etison disagrees, however, with the suggestion of Lancapack and Stockpack that contract packaging benefits from the recession.

Pentapack, like its competitors, acts as a vehicle for launching new products with familiar brand names. For the past 18 months it has been packing a food for Heinz called "Soupermag." Described by Mr Etison as the first of the non-powder instant soups, it is distributed in the Midlands in a thermoformed tub with a foil lid.

While proud of his association with such new ventures Mr Etison does not regard the contractors as innovators in their own right — "it's our customers who do that and we are just the interpreters," he says.

Lancapack's Mr Richard Lawson, on the other hand, believes in encouraging new sales ideas. He is currently trying to persuade manufacturers to put sun tan oil into sachets. He is also exploring the idea of combining products from different suppliers in single packs, "cross branding," he calls it.

In common

Despite this difference the contract packagers have more in common than divides them. They have all grown up because of the major changes in packaging since World War II, especially the growth of flexible packaging and fast new machinery.

Looking ahead, Stockpack's Victor Marks would like British companies to follow the trail blazed in the U.S. where several contractors employ up to 1,000 people on three shifts. The scale of their operations, he says, is due partly to the existence of large U.S. commercial companies which concentrate on marketing and developing new products and put out their production and packaging to contractors.

Until that practice is widespread in Britain, however, the contract packaging industry will remain in the obscurity that befits "creatures of convenience."

The growth of flexible packaging and fast new machinery

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Table with 3 columns: No. of exposures, FTFS Price, and Price. Rows for 12, 20, 24, and 36 exposures.

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Analysis of bank advances and acceptances

to UK residents by reporting institutions in the UK at August 18 1982 (Table 5, Bank of England Quarterly Bulletin)*.

Large table with multiple columns: Bank type, Date, Total, of which in sterling, of which in foreign currencies, Advances only, All banks. Rows include London clearing banks, Scottish clearing banks, Northern Ireland banks, All banks, and various changes. Includes sub-tables for MANUFACTURING and SERVICES.

* The introduction of the new monetary sector in November 1981 has led to changes in the coverage of this table (for fuller explanation see the additional notes to tables 3 and 5 in the March 1982 Bulletin). Changes for February 1982 are therefore not shown. † Including lending under special schemes for domestic shipbuilding. ‡ The analysis provided by Northern Ireland banks differs slightly from other banks. Chemicals and allied industries are included indistinctly in "Other manufacturing"; Metal manufacture, Electrical engineering, Shipbuilding and Vehicles in "Other engineering and metal goods"; and Transport and Communications in "Public utilities and national government."

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Canadair issues \$175m seven-year Eurobond

By Peter Montagnon, EuroMarkets Correspondent

THE Eurobond market was confronted with more tightly-priced new paper yesterday in the form of a \$175m, seven-year 12 1/2 per cent issue for Canadair, the Canadian air-frame manufacturer.

again this has produced terms that will depend on a further general improvement in the market for the bonds to be easily placed with investors.

ent issue for Amro Bank as tightly priced. Yesterday the bonds were trading at a discount of around 2 1/2 per cent below issue price of 99 1/2.

Refinancing plan to avert bond default

By Paul Taylor in New York

SHEARSON-American Express, the U.S. investment banking and brokerage firm, has put forward a daring \$2.5bn refinancing proposal designed to avert the possibility of a default on the nation's biggest municipal bond issue.

How Toronto outpaced New York

ALTHOUGH trading volumes have not broken records as in New York, recent trading history of the Toronto Stock Exchange is an even more dramatic tale of rags to riches.

Toronto traditionally lags behind New York in the latter stages of a down market and the early years of a market recovery.

ducers with operations within its borders. Since then the federal government has given a little added help through revisions to its national energy programme.

interest rates began coming down, suggests they are now in the "fair value" range, reflecting market prices that are, on average, about half their underlying asset values.

First tranche of new Exxon notes sold

By Our New York Staff

EXXON, the world's largest oil company, yesterday completed the sale of the first tranche of its novel "universal bonds" notes which are simultaneously offered in the U.S. and overseas.

Dutch construction group expects modest profit

By Walter Ellis in Amsterdam

VOLKER STEVIN, the Dutch construction group, has confirmed that it expects to record a modest profit this year following losses of 2.5m (\$1.8m) last year and F1 20.8m in 1980.

Refinancing plan to avert bond default

By Paul Taylor in New York

SHEARSON-American Express, the U.S. investment banking and brokerage firm, has put forward a daring \$2.5bn refinancing proposal designed to avert the possibility of a default on the nation's biggest municipal bond issue.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices which will be published next on Wednesday October 13.

Table with columns for U.S. DOLLAR, DEUTSCHE MARK, SWISS FRANC, and YEN STRAIGHTS. It lists various bond issues with their respective prices, yields, and other financial details.

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Dome Petroleum negotiations continue

By Nicholas Hirst in San Francisco

DOME PETROLEUM, the troubled flagship of the Canadian oil and gas industry, asked yesterday for a surprise four-day halt in trading of its shares on the Toronto and U.S. stock exchanges while it clears up outstanding points on the restructuring of its debt.

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Advertisement for Her Majesty The Queen In Right of New Zealand Medium Term Credit. It features the Queen's coat of arms, the amount of \$200,000,000, and a list of participating banks including Amsterdam-Rotterdam Bank N.V., Bank of New South Wales, and others.

Swedish banks show increased earnings after eight months

BY WILLIAM DULLFORCE, NORDIC EDITOR, IN STOCKHOLM

SWEDEN'S two largest private commercial banks, Skandinaviska Enskilda Banken (SEB) and Svenska Handelsbanken (SEB), yesterday reported increased earnings for the first eight months of the year, but in both cases profit growth tapered off in the second four months.

SEB lifted profit by 30 per cent to SKr 893m (\$143m) compared with the first eight months of 1981, while SEB's earnings rose by just over 18 per cent to SKr 764m. On the consolidated accounts, SEB's earnings climbed by 47 per cent to SKr 1.1bn and SEB recorded a 19 per cent growth to SKr 915m.

SEB's earnings slipped from SKr 406m in January-April to SKr 358m in the second four months, the latter figure showing a decline of SKr 48m from the corresponding period last year.

SEB made a profit of SKr 406m in May-August against SKr 457m in the first four months, keeping earnings nevertheless ahead of the SKr 368m it achieved in May-August last year.

Both banks reported increased credit losses. SEB up by SKr 20m to SKr 41m and SEB posting SKr 35m in losses against SKr 24m.

The losses shown in the interim reports are relatively modest, however, as the banks are following the Swedish bank inspector's recommendation to spread credit losses over a period of about five years.

The principal cause for the profit reduction in May-August was the monetary policy pursued by the Riksbank (central bank) from June in an effort to halt a currency outflow.

SEB assumes that money market rates in Sweden will not fall significantly during the remainder of the year and that profits during that period will be lower than those achieved in May-August. It expects earnings for 1982 as a whole, however, to be "somewhat better" than last year's SKr 1.36bn bank profit.

On the assumption that Riksbank policy will remain basically unchanged, SEB forecasts a 1982 profit "well on a level" with the SKr 1bn recorded in 1981.

Italian foods group lifts interim turnover by 19%

BY RUPERT CORNWELL IN ROME

INDUSTRIE Buitoni Perugia (IBP), the leading Italian foods group, yesterday reported a rise of 19 per cent in consolidated turnover for the first six months of 1982, and indicated that it continues to operate at a profit.

Group sales in the first half totalled L352bn (\$250m). Domestic turnover rose 25 per cent to L1,630m, while sales of the various foreign operations climbed 14 per cent to L1,890m. Among the strongest performers was that of Perugia, the group's confectionery subsidiary, which had significantly boosted volume sales despite static overall market conditions.

Perugia, which recently acquired a full listing on the Milan bourse, is currently engaged in a series of capital increases which will raise its total equity to L35bn.

When these are completed, IBP, which is 51 per cent owned by the Buitoni family, will retain an 80 per cent stake in Perugia, with the remainder traded on the Milan bourse. IBP paid a dividend in 1981—the first in six years, signalling its continued recovery.

Wienerwald makes its first report to creditors

By John Wicks in Zurich

WIENERWALD, the major international restaurant and hotel group, has now forwarded its first consolidated balance sheet to creditor banks. The figures were calculated in co-operation with the auditing company Coopers and Lybrand.

The balance-sheet was said to show "a much better picture than had been assumed by creditor banks and the public." The balance-sheet total amounts to SwFr 479.6m (\$220m). Although the capital resources figure is said to be of a negative SwFr 31m (\$14.2m) this is more than offset by unpublished reserves of at least SwFr 50m (\$22.9m) accounted for by real estate and hotel property.

The news comes just after the financially troubled group revealed that it had obtained agreement by a Swiss Cantonal court in Schwyz to a breathing space until January 15 during which it will not have to pay any interest or principal on its debts.

Wienerwald had sought protection from the courts after a debt agreement had broken down earlier this year.

Presentation of a world balance sheet had formed part of a concept called for this spring by a group of 24 German and Swiss banks, which the group owes a total of DM 257m (\$101m). The Wienerwald parent, based in Festschberg, had initially hoped to have the consolidated report completed in June.

At the same time, a company named Wienerwald 2000 Betriebsgesellschaft fuer Wienerwaldgastronomie has been set up in Munich to ensure the continued operations of German restaurants owned by the group. This move is simultaneous with the announcement of bankruptcy proceedings for 135 individual German operating companies, the restaurants controlled by which are to remain open.

In the U.S., bankruptcy proceedings have been announced by Interstate Restaurant Systems and Hospitality Restaurants due to over-indebtedness. These two companies have hitherto operated a total of 70 restaurants in the Wienerwald group's Lams chain.

Robert Graham examines the problems confronting the largest quoted Spanish group ERT a test for Spain's credit standing

BY international standards the difficulties of Spain's largest stock market-listed industrial company, the chemicals conglomerate, Union Explosivos Rio Tinto (ERT), are comparatively small. ERT has almost \$1bn of debt and is seeking a moratorium on payment of the principal.

However, in the context of the Spanish economy where there are few large private industrial groups, ERT's predicament becomes magnified. Furthermore, it is not just a cash flow crisis. At stake is the whole complex relationship of private industry with the Government and the intricate interlocking links between the big Spanish banks who are both shareholders in ERT and its major creditors.

Beyond this there is the question of Spain's international credit standing for 83 foreign banks are among ERT's creditors.

A solution to these various issues is made additionally thorny by the current power vacuum in a Government which

has virtually abdicated its authority in the run-up to the October 28 general elections. Nothing can be settled until after the elections and if the predicted Socialist victory occurs there could be a major Government re-think on industrial policy with more active state intervention.

ERT is the result of a merger of two private companies—Union Espanola de Explosivos, and Minas de Rio Tinto. The former prospered on a near monopoly of the explosives business in Spain and the successful development of its own technology in this field. The latter grew up from mining interests in southern Spain, pioneered by Rio Tinto Zinc, and then branched out into chemicals.

ERT retains a minimal residual interest in the group whose main shareholders are Spanish banks. The largest single shareholding (around 6 per cent) is held by Banco Urquijo, and Urquijo along with Banesto, Bilbao, Central, Exterior, and Hispano-Americano, are the principal creditors with



Sr Leopoldo Calvo Sotelo, spearhead of ERT expansion in the mid-seventies and now Prime Minister.

outstanding loans of Pta 28bn of the Pta 110bn (\$922m) total. These shareholders are con-

vinced that ERT with consolidated sales of Pta 227bn is basically sound, but they concede that it suffers from two major problems—a fragmented business structure, and excessive short-term debt. These two problems have been compounded by the worldwide chemicals slump of the past three years, and the drought in Spain for the past two years which has severely weakened the fertiliser market.

ERT began a major expansion programme in the mid-seventies, including a push into pharmaceuticals. Headed then by the present Prime Minister, Sr Leopoldo Calvo Sotelo, it opted for a major venture into property.

ERT was immediately hit by high interest rates, high labour costs and falling property demand. As a result ERT is burdened—despite some disposals—with property interests of some Pta 20bn.

For the past three years the group has been trying to rationalise, by selling off non-essential operations or seeking new partners. There was collaboration talk at one stage with Hoechst,

but the German chemicals giant shied away and only bought ERT's 55 per cent stake in a joint chemical company, Taqsa. ERT's pharmaceutical activities were reorganised earlier this year and its four companies grouped together. At the same time ERT sold its interest in the titanium producer, Titano.

However, these moves have not really touched the group's basic problem. It has more than one-third of its total debt contracted short term and far too much foreign exchange exposure.

For more than a year discussions have been held with the Government both on soft financial aid and on more general assistance. ERT tried and failed to persuade the administration to provide a Pta 10bn soft credit.

This year the company will have to face financial charges of some Pta 4bn to Pta 5bn. It is hoped that an agreement can soon be reached on the precise timing of the debt moratorium. This will probably be six months during which interest will be paid.

Swiss watchmaker revises forecast of 1982 loss

BY OUR ZURICH CORRESPONDENT

SOCIETE SUISSE pour L'Industrie Horlogere, the parent company of the Swiss watch group SSII, forecasts a "substantial" net loss this year. By the end of last month, losses exceeded the SwFr 28m (\$12.8m) remaining in the company's special provisions fund intended to cover the year's deficit, the company said.

Business is expected to improve in the last four months of 1982, however, and the annual loss should be smaller than 1981's SwFr 38.4m which was struck after transfer of SwFr 41.2m from reserves and SwFr 2.4m extraordinary gain from the sale of assets.

Group turnover is expected to reach about SwFr 600m (\$275.2m) this year, against SwFr 550.7m in 1981 and SwFr 613.6m in 1980. Part of the 1982 increase would be due to changes in exchange rates, indicating real growth of about SwFr 35m.

SSII exports of watches and movements rose by 7.3 per cent in value terms in the first half while industry exports fell by about the same percentage. Despite a reduction in stocks of Omega and Tissot watches, however, SSII still faces a liquidity problem.

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French bank plans to set up in Finland

By Lance Keyworth in Helsinki

BANQUE INDOSUEZ is to open for trading in Finland. It is the third foreign bank to set up in Finland since the banking law was reformed in 1979. Unlike its two predecessors, Citibank and Chase Manhattan, the French bank has entered into a partnership with a Finnish commercial bank, Postipankki, the state-owned financial institution.

Postipankki took the initiative in offering to join the French venture. It is expanding its international business and will find Indosuez useful in the Middle and Far East.

Mr A. Jeancourt-Gallnani, chief executive of Banque Indosuez, said that the many Finnish companies active in the Middle and Far East made Finland an interesting target for the enlargement of our European clientele.

Capital of Indosuez Oskankki, the name of the new bank, is FM 20m (\$4.1m), of which Banque Indosuez holds 85 per cent and Postipankki 15 per cent.

Weak commodity prices depress Howard Smith

BY MICHAEL THOMPSON-NOEL IN SYDNEY

HOWARD SMITH, the Australian coal, shipping and sugar group, suffered a 23 per cent fall in profit for the six months ended June, 1982 from A\$9.45m to A\$7.21m (US\$6.9m)—despite a 44 per cent increase in turnover to A\$169m.

Weak commodity prices and substantially higher financial charges were the main cause for the setback. An unchanged interim dividend of 5 cents a share has been declared.

The company's interest payments in the six months totalled A\$5.21m, against A\$1.69m previously—while depreciation rose

to A\$7.2m from A\$4.1m. Post congestion, industrial disputes and higher government charges meant that the group's coal division operated at a loss for the six months, though most of the other divisions experienced better conditions.

Steamship Trading Company, the Papua New Guinea Trader, produced a record profit of A\$7.3m (US\$7.4m) for the year ended June, 1982, up 31 per cent on turnover, 20.7 per cent higher at A\$167.2m. The ordinary dividend is being maintained at 8.25 Cents.

Intercom in \$160m rights issue

INTERCOM, THE Belgian gas and electricity utility, plans a rights issue to raise up to a maximum of \$160m, Reuters reports from Brussels.

The company will hold an extraordinary meeting on October 15 to propose a capital increase of between BFr 4bn and BFr 5.5bn (US\$110m). It proposes to issue between 3m and 4m new ordinary shares at a price of BFr 1,345 each, plus a premium taking the total price up to a maximum of BFr 2,000.

Intercom's capital at present totals BFr 32m. Its biggest single shareholder is Electrolux with 21 per cent.

In 1981 Intercom paid a dividend of BFr 158, up from BFr 150 in 1980. Net profit was BFr 5.1bn, compared with 1980's BFr 4.7bn.

Barclays Bank senior post in Frankfurt

Mr Giles Davison, general manager for BARCLAYS BANK INTERNATIONAL in Belgium, has been appointed area general manager based in Frankfurt, West Germany, with effect from November 1. He will have responsibility for Belgium, Luxembourg and Germany. The general manager in Germany, Mr George J. Charleston, retires at the end of October.

CENTRAL SOYA COMPANY has elected Mr Thomas C. Cole, controller and assistant secretary, replacing Mr Richard C. Hammond who is retiring on December 31.

INTERNATIONAL APPOINTMENTS

Mr James A. Urruh has been appointed vice-president, finance, with responsibility for all financial activities of the BURGHOUSES CORP., Detroit. Mr Thomas E. Winter, executive vice-president, finance and administration, will leave BURGHOUSES, but will remain with the company during a transition period. Mr Winter has resigned from the BURGHOUSES board but will remain an executive vice-president. Mr Urruh joined BURGHOUSES in February of this year from Memorex, which BURGHOUSES acquired in December 1981.

Mr Charles J. Waidelich, chairman and chief executive officer of Cities Service Company, has been elected a director of OCCIDENTAL PETROLEUM CORP., Los Angeles. Mr Waidelich's election is in accordance

with the terms of the Occidental-Cities Service merger agreement, and after the merger he will be elected a vice-chairman of Occidental. Mr Martin Berger has been elected executive vice-president for operations. Previously he was senior vice-president for research and development. He will retain his previous office as president of Occidental Research Corp. and will also be responsible for research and development, environmental compliance, technical auditing and certain other operational functions of the corporation.

Mr David A. Jones has been elected a member of ABBOTT LABORATORIES' board of directors. A co-founder of Humana Incorporated he has been chairman and chief executive officer of the hospital

management company since its organisation in 1961.

THE COFFEE, SUGAR AND COCOA EXCHANGE, New York, has appointed Mr Todd E. Petzel as chief economist from October 1. Mr Petzel comes to the exchange from the Food Research Institute of Stanford University where he has served as an assistant professor for the past four years.

Mr Michael Hardy has been appointed head of the delegation of the Commission of the European Communities to the UN.

THE FLEXI-VAN CORPORATION of New York has appointed four senior vice-presidents. They are: Mr William D. Burns, North America; Mr Larry H. Hotchkiss, Europe; Mr W. R. Reideberger, Far East; and, Mr Alfredo Welner, Latin America.

Swire Pacific Limited

Consolidated results for the six months ended 30th June 1982 and 1982 interim dividends

Results were: The consolidated results of Swire Pacific Limited for the six months ended 30th June, 1982 — unaudited

	Six months ended 30th June		Year ended 31st December
	1982 HK\$m	1981 HK\$m	1981 HK\$m
Turnover	3,937.2	3,034.5	6,943.8
Operating profit	457.8	447.3	1,393.0
Interest charges — net	182.3	131.9	240.7
Net operating profit	275.5	315.4	1,152.3
Share of profits of associated companies	61.0	23.7	70.7
Profit before taxation	336.5	344.1	1,223.0
Taxation	58.4	62.2	158.8
Profit after taxation	280.1	281.9	1,064.2
Minority interests	79.2	87.9	336.2
Profit for the period	200.9	194.0	728.0
Extraordinary items	—	—	38.5
Profit after extraordinary items	200.9	194.0	766.5
Earnings per share:			
'A' shares	57.2¢	55.4¢	207.9¢
'B' shares	11.4¢	11.1¢	41.6¢

Interim dividends The directors of Swire Pacific Limited have today declared interim dividends for 1982 of 24.0¢ per 'A' share and 4.8¢ per 'B' share.

Dividends per share:	1982		1981		Total
	Interim	Interim	Final	Final	
'A' shares	24.0¢	24.0¢	52.0¢	76.0¢	
'B' shares	4.8¢	4.8¢	10.4¢	15.2¢	

The interim dividends are payable on 23rd November 1982 to shareholders on the register at the close of business on 22nd October 1982; the share registers will be closed from 11th October 1982 to 22nd October 1982; both dates inclusive.

In accordance with Article 105A of the Company's Articles of Association, the directors have resolved that the interim dividends will be satisfied partly in the form of an issue of additional shares by way of scrip dividends and partly by minimum cash dividends of 1.0¢ per 'A' share and 0.2¢ per 'B' share, the minimum cash dividends being paid in order to ensure that the shares of the Company continue to be Authorised Investments for the purpose of the Trustee Ordinance of Hong Kong, but that shareholders will be given the option of receiving their interim dividends in cash in place of or all of such scrip dividends. Full details of the scrip dividend procedures will be given in a circular which will accompany the complete Interim Report to be sent to shareholders on 4th October 1982.

Prospects Whilst the results for the second half of 1982 are expected to show a material improvement over those for the first half, the profit for the whole year will be lower than that achieved in 1981. This will particularly reflect the lower contribution from the property division, although this division will remain as the main contributor. For a variety of reasons, 1981 was an outstandingly good year and profits were 70% higher than in 1980. By any standards 1982 will be a successful and prosperous year but, in the light of the adverse conditions likely to be facing some of the principal activities in the Group, it would be unrealistic to expect the results to match those of 1981. We do however expect that total dividends to be recommended for the year will be not less than the total dividends for last year.

D.R.Y. Bluck
Chairman

Hong Kong 24th September 1982



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Orion Royal Bank Limited

Skandinaviska Enskilda Banken

Svenska Handelsbanken

S. G. Warburg & Co. Ltd.

The issue price of the Notes is 99 per cent. of their principal amount. The Notes have been admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the temporary Global Note.

Interest is payable annually in arrears on 1st October, the first payment being made on 1st October, 1983.

Full particulars of the Notes and the Issuer are available in the External Statistical Service and may be obtained during usual business hours up to and including 13th October, 1982 from the brokers to the issue:

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29th September, 1982

Companies and Markets INTL. COMPANIES & FINANCE

BHP cuts more jobs and forecasts lower earnings

BY MICHAEL THOMPSON-NOEL, IN SYDNEY

BROKEN HILL Proprietary, Australia's largest company, is still shedding workers and the company's profits in the current year will be lower than in 1981-82, Sir James McNeill, chairman, told the annual meeting in Melbourne yesterday.

In the year ended May 31, BHP's workforce fell by 3,757 (including 2,500 steelworkers) to about 70,000. Since then, another 2,100 have left, including 1,500 steelworkers.

BHP's net profit in the year to May fell by a quarter, to A\$655m (U.S.\$368m) on con-

ventional accounting principles. Sir James told shareholders that the oil and gas division's profit ought to hold steady in the current year—it was A\$268m in 1981-82—but that all other divisions would show a decline.

He said that many of the steel division's problems could be traced to an overvalued Australian dollar, though he admitted that was not the sole cause of the problem. The steel division lost A\$12.6m last year, against a profit of A\$105.6m in 1980-81.

Sir James stressed that as

well as a large reservoir of skilled workers, BHP had extensive reserves of coal, iron ore, and manganese, as well as substantial reserves of crude oil, other petroleum liquids, and natural gas.

The company is a member of a consortium that has applied for exploration permits on the coast of China. In addition, development of the Ok Tedi gold and copper mine in Papua, New Guinea, was proceeding on schedule, as was the Worsley bauxite-alumina project in Western Australia, in which BHP has a 20 per cent stake.

Dai Nippon Printing group result just ahead

By Yoko Shibata in Tokyo

DAI NIPPON PRINTING, Japan's largest printing concern which has 4 consolidated subsidiaries, has reported marginal gains in consolidated profits for the year to May.

Profits before tax under the U.S. Securities and Exchange Commission accounting system rose by 2.8 per cent to ¥51.78bn (\$194m). Net profits were ¥22.93bn, up by 0.2 per cent and profits per share were ¥42.60 compared with ¥42.82. Sales rose by 8.9 per cent to ¥571.2bn.

As reported in July, parent company net profits were ¥21.31bn, up 5 per cent, and sales were ¥521.8bn, up 8.4 per cent. Profits per share were ¥40.96 at the parent company level compared with ¥42.2 in the previous year.

Singhish earnings growth was attributed to higher sales costs resulting from intensified competition and higher depreciation.

DAI NIPPON, the Japanese foods and seasoning company, will issue 10m shares of new capital stock in the form of European Depositary Receipts (EDRs), mainly in Europe, with payment on December 21. Reuter reports from Tokyo.

The issue price will be set on the basis of the closing price on the Tokyo stock market on December 2. The company's capital will be raised to ¥18.87bn (\$70m) from the present ¥18.37bn.

Oki Electric in tie-up with U.S. group

By Our Financial Staff

OKI ELECTRIC Industry of Japan, the major telecommunication equipment and electronics manufacturer, has reached an accord with International Semiconductor of the U.S. on the development of advanced MOS (metal oxide semiconductor) memory chips, and the production of the advanced 64-kilobit random access memory (RAM) chips. The MOS 64k RAM chip is the central semiconductor of advanced computers. Further details will be discussed by the two companies starting in October.

United Plantations profits down 20% in first half

BY WONG SUI LONG IN KUALA LUMPUR

UNITED PLANTATIONS, the formerly Danish-owned oil palm group, has reported a 20 per cent decline in pre-tax profits to 18.7m ringgit (US\$6.6m) for the half-year to the end of June. Profits after tax were 25 per cent lower at 8.3m ringgit.

The company attributed the downturn in results to the recession and to "the biggest ever American soybean crop" which put pressure on prices of edible oils. Prices obtained for palm oil as well as for cocoa were about 8 per cent lower during the period.

Although the group has sold

some of its palm oil and cocoa crop forward at reasonable prices, it expects depressed commodity prices to continue to affect earnings.

However, it points out that it is negotiating for 30,000 acres of jungle from the Perak State authorities, and the development of this land would ensure agreeable long term-prospects for the group.

Following Malaysianisation last July, the Government agency, Firms, now holds 56 per cent of the company with Danish groups retaining about 18 per cent.

K.L. city plan threatens property projects

BY OUR KUALA LUMPUR CORRESPONDENT

TWO MAJOR commercial developments in the Malaysian capital, estimated to cost well over U.S.\$1bn could be seriously affected by the recently published government masterplan for the development of Kuala Lumpur.

The two proposed projects—the Damansara town centre and the Campbell project—are being undertaken by two publicly listed companies Selangor Properties and Bandaraya Developments.

Plans unveiled by Selangor Properties called for the development of 54 acres of prime land in Damansara

Heights into a town centre of high-rise office buildings and shopping arcades at the cost of more than U.S.\$700m.

The Campbell complex calls for a similar development on 15 acres adjacent to the Kuala Lumpur financial district, at the cost of more than U.S.\$300m.

However, under the draft of the Kuala Lumpur masterplan, the authorities are proposing to discourage the establishment of a town centre or its equivalent in Damansara and to keep the area for low density residential development.

The Campbell project could be similarly affected because the

authorities have designated the Eastern Hotel, located in the area, to be a historical site, protected under the Antiquities Act 1976.

Officials of Selangor Properties and Bandaraya Developments were not prepared to comment on the matter, but pointed out that the final draft of the masterplan would be adopted by the government only after public submissions.

Plans for the two projects were submitted to the authorities several years ago, but no approval has been given yet. One of the problems could be that both companies have yet to comply with the New

Economic Policy of a minimum of 30 per cent Bumiputra (indigenous Malay) ownership.

Selangor Properties is believed to be having discussions with several prominent Malay institutions with a view to forming a partnership to develop the Damansara town centre.

Selangor Properties is owned by the family of Datuk T. K. Wen; while Bandaraya is part of the Malayan Chinese owned Multi-Purpose Holdings. Since details of the masterplan were announced, trading in both companies' shares has been active, particularly in Singapore.

These notes have been sold, this announcement appears as matter of record only.



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Gwent

A new era in the industrial life of this south-eastern corner of Wales is under way which will provide jobs to replace the declining industries of steel and coal mining

Surviving an economic thunderbolt

JUST OUTSIDE Newport, the finishing touches are being added to a futuristic-looking manufacturing complex which it is hoped will eventually provide 1,000 jobs. It is the £25m production facility for Immos, the Anglo-American micro-electronics venture. A few miles away, Ferranti recently completed a £5m centre for the research and development of new computer systems for air traffic control and military applications.

At Caldicot, on the other side of Newport, Mital Telecom is well ahead with the construction of a £32.5m European headquarters for the manufacture and marketing of its new generation telecommunications equipment. In Blaenau Gwent, on a major new industrial estate carved out of the mountainside above Ebbw Vale, Pendar Robotics is just beginning production of a new range of lightweight robots which the company is confident will capture a significant share of this rapidly-growing market.

These are just four recently established high technology projects which are opening up a new era in the industrial life of this south east corner of Wales, as it wrestles with the problems created not only by the recession, but also by underlying changes in the

structure of its economy. Gwent is probably still better known to many Englishmen at least as Monmouthshire, that border county which for several centuries could not make up its mind whether it was part of Wales or England. The dilemma is still reflected in its geographical character.

The gentler landscape and towns and villages in the eastern half of the county are more reminiscent of parts of neighbouring England than Wales, whereas the industrial valleys in the west of the county are totally Welsh in character: though visitors expecting to see a gloomy landscape of coal tips and industrial dereliction are in for a surprise.

Beauty restored

The ugliness of the past has now been virtually wiped out by the massive land reclamation effort over the past decade, restoring the valleys to their former beauty.

For administrative purposes at least, the county is firmly part of Wales. Under the 1972 reorganisation of local government, it changed its name to the old Welsh name for the area—the kingdom of Gwent, and became unequivocally a Welsh county.

Gwent is no stranger to economic change. The combina-

tion of coal, limestone, iron ore and water in the hills and valleys of the west of the county put Gwent in the forefront of the industrial revolution.

Only some 45,000 people lived in the county in 1801. Yet 30 years later, the population had doubled and in another 20 years doubled again. By the end of the century the population had risen to nearly 250,000 and today it stands at over 450,000.

Newport is the largest town and centre of trade and commerce with a population of 137,000. Just to the north lies Cwmbran, Wales's first new town, dubbed the garden city of Wales and home of Gwent County Council's administrative headquarters.

The inter-war depression hit the Monmouthshire coalmining valleys particularly hard, setting in train a process of industrial diversification in the 1930s which has continued without interruption since. No sooner did the county show signs of getting on top of the problems created by the 1960s contraction of coalmining than the difficulties began in steel, the county's other basic industry.

Ebbw Vale's days as an inland steelmaking centre were probably numbered from the moment it was decided, in the late 1950s, to build a new steel-making complex at Llanwern, a coastal site near Newport. At the time, it was certainly not a complete surprise when the British Steel Corporation's ill-fated 1972 strategy for the 1980s proposed the phasing out of iron and steelmaking at Ebbw Vale, though it produced a great deal of local anger.

The rundown was eventually achieved by 1978 with a loss over the period of some 6,000 jobs, leaving Ebbw Vale, after considerable investment in modernisation, as one of BSC's

three timplate and galvanising centres.

But few people were prepared for the economic thunderbolt which struck the Welsh steel industry in 1979, after the new Conservative Government's insistence on BSC bringing its losses under control. One proposal at one stage was to close Llanwern altogether with the loss of over 9,000 jobs, and transfer its order book to Port Talbot.

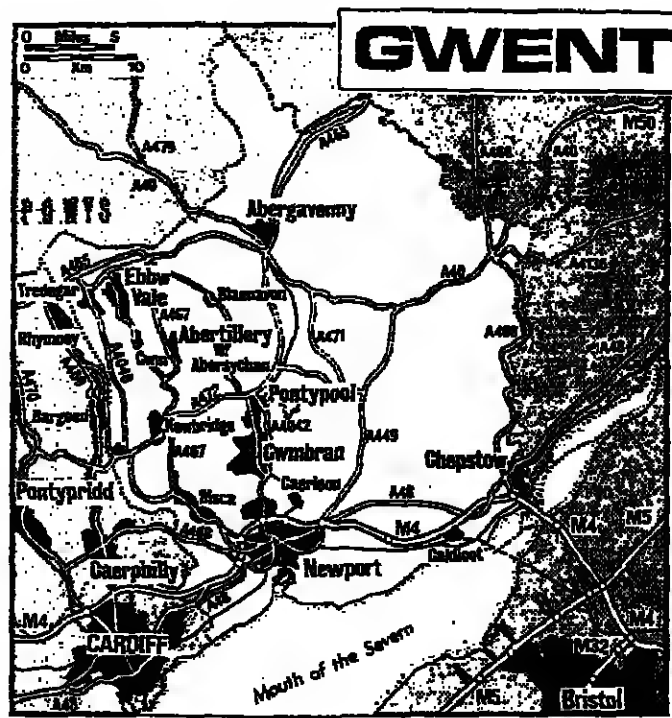
Slimline

In the event a "slimline" strategy was adopted, involving the halving of production and manpower at both works, setting the scene for what has since been described as "the Llanwern miracle."

Generations of demarcation and "old Spanish customs" were quickly abandoned in a drive to produce steel profitably with a workforce of under 5,000.

Llanwern today is among the most tightly manned steel plants in Europe and, in the past financial year, the only BSC strip steel production centre to have operated at a profit. It has even been featured in a Conservative Party political broadcast as an example of the beneficial effects of the Government's economic policies for industry.

Unfortunately, Llanwern is not yet out of the deep recession in the world's steel industry in general and among the UK steel consuming industries in particular, could still force BSC to close one of its three strip steel production centres. While Ravenscraig in Scotland is regarded as the most likely casualty, political considerations may still make Llanwern the victim, given that its closure would still leave South Wales with one major steelmaking



The gentler landscapes and villages in the eastern half are reminiscent of England but the industrial valleys in the west are totally Welsh

plant, Port Talbot.

In the meantime, a number of other specialist steel plants in the county are fighting for survival. A large question mark hangs over the future of the Panteg stainless steel plant, near Pontypool, while in the private sector, Alpha Steel, which built a modern electric arc steel plant at Newport in the mid-1970s, was recently forced to lay off workers for a second time.

But the economic difficulties are far from confined to steel. Last week, Alcan was forced to lay off another 350 workers at its large Rogerstone mill. Earlier in the year, Dunlop closed its Semtex rubber and carpet tile

factory at Brynmawr with the loss of well over 500 jobs.

Employment at ICI's Pontypool plant, where nylon was first manufactured immediately after the war, has slumped in a shadow of its former size. In fact, there is hardly an industry which has been left untouched by the effects of the recession and many of the casualties have occurred in companies which came to replace the jobs being lost in more traditional sectors of the local economy.

The net result is that Gwent's level of unemployment now stands at 17.6 per cent, compared with a Welsh average of 16.5 per cent and a UK level of 13.2 per cent.

High technology moves into the valleys

In spite of the severity of the recession and the bad effect this has had on jobs in Gwent, there has certainly been no let up or halt in manufacturing investment in the county. During the past 12 months, a new factory has opened its doors or an existing factory has expanded an average once every fortnight.

The thunder is being stolen, understandably, by Immos, the 75 per cent-owned subsidiary of the Government-backed British Technology Group, and by the Canadian-owned Mital Telecom. The £25m Immos plant began producing its first microchips in August—a 16K static Random Access Memory. A useful share of the world market has already been captured by output from the company's Colorado plant.

The Newport plant, however, is now thought to need a further £10m to £15m injection of government funds before it goes into volume production. Only about 180 are being employed at Immos so far. If all goes well it is hoped to build up the workforce to 1,000 by 1984.

Mital Telecom's 300,000 sq ft headquarters at Caldicot is not due to open until July next year. But it is already employing nearly 250 and is eventually to employ 2,000. The facility will manufacture Mital's complete range of FAX systems both for British Telecom and Mital distributors throughout the UK and the rest of Europe.

Ferranti was an earlier arrival. It has just completed the first £5m phase of its new Gwmbran complex which will be responsible for the design and development of the company's air traffic and non-naval military computer systems. Alma, the Japanese consumer electronics group, which is manufacturing miniaturised hi-fi systems near Newbridge in Gwent's western valley, was also an early arrival.

STC, part of IIT has long had a manufacturing presence in Newport, but its electronics subsidiary is now expanding fast—150 new jobs have been created in the past year—to meet major new orders.

Control Data

Another U.S. company, the Minneapolis-based computer and financial services group, Control Data, has its European centre for magnetic media production at Brynmawr where it employs 850 people. Around 75 per cent of the plant's annual output of 1m discs and 2m reels and tapes—worth more than £25m a year—is exported.

Other expansions in the high technology field include Data type terminals which has established its headquarters in Gwmbran and Data Design Techniques of Chepstow which has opened a new factory in Caldicot.

In the heads of the valleys area, in the north of the county, Pendar Robotics and Yusa Battery, a Japanese-owned company (and the eighth to establish itself in Wales) are just gearing up for manufacture of their respective products. ICD, one of only six highspeed copier manufacturers in the world, has located itself at Trefegor.

Another microelectronics company, Cleartone Electronics, ran into difficulties as a result of over-rapid expansion to meet a manufacturing order for the BEC-backed Acorn Microcomputer. However, it has been taken over now by AE Electronics—whose headquarters are in neighbouring mid-Glamorgan—with the aim of putting the company back on an even keel.

ADVANCE FACTORIES IN WALES 1981-82

County	Completed 1981-82		Under construction at March 31 1982		At design stage, March 31 1982	
	units	sq metres	units	sq metres	units	sq metres
Clwyd	135	66,300	31	29,300	42	19,200
Dyfed	62	16,400	15	5,900	—	—
Gwent	82	53,900	35	22,800	11	6,800
Gwynedd	41	9,400	37	6,900	14	2,100
Mid Glamorgan	55	20,100	38	32,500	26	6,300
South Glamorgan	40	40,500	37	5,200	10	3,000
West Glamorgan	41	22,800	20	9,300	9	15,300
TOTALS	486	229,900	213	112,400	112	52,800

Factory space to nearest 100 sq metres (1,000 sq ft)

Source: WDA.

TAKE A CLOSER LOOK AT GWENT

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FINANCIAL TIMES SPECIAL REPORT

GWENT

Boost for the tourist industry

GWENT LOCAL authorities are not alone in thinking that tourism can make a greater contribution to local economic well-being at a time when other sources of employment growth are proving difficult. Few counties, however, are as richly endowed with such a variety of high-quality attractions, capable of boosting significantly tourism's contribution to the local economy. About 32m people in half the population of Britain lie within four hours' drive of the county.

The beauties of the Wye and Usk valleys have been attracting visitors from far afield for a very long time indeed, but access to the whole of south east Gwent, with its undulating hills and valleys, and picturesque towns and villages was made easier by the opening of the Severn bridge. More visitors each year have been discovering the delights of famous attractions like Tintern Abbey which were previously relatively inaccessible.

The Black Mountains and the

Brecon Beacons too, in the north of the county, have also long had their devotees, particularly among the more energetic but it is only fairly recently that the rich heritage of industrial archaeology to be found in Gwent's industrial valleys has begun to be appreciated.

Gwent County Council decided in 1978 upon a series of initiatives to stimulate the local tourist industry which, at that stage, it reckoned was responsible for some 1,200 jobs in the county. Its representations in the Government were rewarded in April 1979 by a decision to make the county eligible for the Tourism Act grants scheme.

This has encouraged a useful growth in the amount of hotel and guest house accommodation. Much of it has been modest but new hotels have been opened in Newport and Cwmbran, and a start has been made on a major new holiday complex near Monmouth. There has also been a similar growth in the number of sites available

for touring caravans and campers.

The centrepiece of the effort to turn Gwent's unique industrial past to local advantage is the opening of the underground workings and surface facilities at Big Pit, Blaenavon, as a museum for the whole of the South Wales coalfield.

It is an ambitious project. Big Pit was only closed as a working mine in 1980, and it has required expenditure of £1m to make it safe for the public to visit. This development cash has come from a variety of sources, including Torfaen and Gwent councils, the Wales Tourist Board, the European Regional Development Fund and, last but not least, the National Coal Board.

The opening is scheduled to take place in March, next year. The Big Pit Museum Trust, which has been established to develop and manage the museum, is expecting as many as 100,000 visitors in the first year. The degree of interest is already very strong.

Some 3,000 visitors turned up this year to see the surface workings without the encouragement of advertising. In the longer run, there are predictions that Big Pit could attract as many as 200,000 visitors a year. The scheme is already providing employment for 20, including some of Big Pit's former miners.

There are also moves afoot to save the railway line which used to carry the coal from Big Pit down to Pontypool and the coast.

Even if this fails, it is still planned to run a steam train on a mile of track immediately adjacent to the colliery. The National Heritage Memorial Fund has stepped in to help purchase a steam engine and offers of rolling stock have been received from other parts of the country; buildings on the site also offer considerable scope for the development of craft workshops.

Although Big Pit is likely to provide the main pulling power, visitors once they have arrived

will find a number of other major attractions in the vicinity. The Welsh Office is in the process of restoring an 18th-century ironworks at Blaenavon, which is the best preserved example of its kind, complete with workers' cottages and trucking shop.

Across the valley is the site where Ghehrst Thomas discovered how to make steel from phosphoric iron ore by adding limestone during the smelting process. This provided the key to the heavy expansion of the world's steel industry thereafter. Andrew Carnegie, the U.S. ironmaster, paid £250,000 for the formula in 1880, describing it as having done more for Britain's greatness than all the kings and queens put together.

Another attraction is the town of Blaenavon itself, the only one in the South Wales valleys to have retained its 19th-century character, as well as a number of facilities developed by the Torfaen Museum Trust. These include a permanent interpretive centre of the history

The old and new: Right the Big Pit Museum, Blaenavon, a tribute to the South Wales coalfield. Below, the new Inmos plant at Newport



of Gwent's eastern valley at Pontypool Park House, the restored junction area of the Monmouth, Brecon and Abergavenny canals and a row of early 19th-century workers' cottages.

Marketing of the whole ex-

perience to the tourist industry is already underway and has had a very good response. One operator, Enrichment Travel, has agreed to launch an "industrial discovery weekend" in association with the county council and Wales Tourist Board. The package will also feature in the WTB's home-

coming promotion in the U.S. market over the coming months. Interestingly, the usual pattern has been for the package tourist industry to be drawn to attractions already popular with freewheeling tourists. As far as Gwent's industrial archaeology is concerned, however, it looks like becoming the pacesetter.

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Waiting for a vital ingredient

GWENT IS SLOWLY coming to terms with the fact that its economic problems are not going to be solved quickly. There were hopes at one stage that the level of unemployment could be significantly dented by the siting of Nissan's—now shelved—European car plant. One of the short-listed sites was close to Llanwern and the other between Newport and Cardiff.

Gwent has also been long urging the building of a new international gateway airport in the Severn estuary, in preference to a third London airport. A £20,000 feasibility study has been submitted to the Stansted inquiry, arguing that it provides a better alternative. For £500m, spent mainly on land

reclamation, London could have a safer airport (landings would be over water) and minimal noise pollution.

Passenger delays on the ground would be removed by carrying out custom checks on the train. With the multiplier effect, the project could ultimately create up to 50,000 jobs. But the proposal has yet to find favour as an option in government and Whitehall circles.

The Severn barrage is another major employment generator, although the effects would be mainly felt further west, should this civil engineers dream to harness the strongest tide in Europe ever get the go-ahead. At present, the Government is being asked to sanction a £20m feasibility investigation.

Whatever the ultimate fate of these more grandiose projects, Gwent is meanwhile being subjected to an unprecedented effort to strengthen and broaden its economic base. The ground is being prepared for the county to take maximum advantage of any improvements in the economic climate and for it to compete vigorously in the fight for new growth industries. The ventures already mentioned are, only four among a host of new companies which have been moving into the county even at the worst moments of the recession.

Torfaen Borough Council is in the process of building a further 27 units on its successful Pontnewynydd Estate which will provide a total of 40,000 sq ft of new floor space by next April. The council is also offering the added incentive of an EEC backed six month wages subsidy for every new job created.

BSC (Industry) has also been very active. The first of its popular workshops for fledgling businesses was established at Brynmawr, near Ebbw Vale, and it is now preparing another complex near Newport.

A second attraction has been the generous grants and loans package available in most parts of the county, Blaenau Gwent is a special development area qualifying incoming industry for maximum aid. The Newport area was upgraded to development area following the Llanwern job losses.

In addition, the fact that the steel rundown has been responsible for a significant part of the county's employment difficulties, qualifies Gwent for the exceptionally cheap loans available from the European Coal and Steel Community. The Welsh Office Industry Department is also in a position to give selective financial assistance towards many ventures.

Third is the sharp improvement in the country's communications infrastructure. The big

breakthrough was, of course, the opening of the Severn bridge 15 years ago. Combined with the introduction of British Rail's high speed train link introduced in the early 1970s, bringing London within little more than one and a half hours journey time, it has put Gwent in an excellent position to benefit from the strong economic growth taking place along the M4 motorway corridor.

Hardly less important is the removal of irritating potential bottlenecks within the county itself which is now going ahead rapidly. Recent completions include the long overdue improvement of the Raglan-Abergavenny trunk road—a vital link for the heads of the valleys—with the Midlands and South East, and the New Inn bypass.

Fourth is a good education infrastructure, anxious to cater for the needs of incoming industry. The Gwent College of Further Education, for example, was used by Ford as training centre for its new European engine plant at Bridgend. The college is now developing courses in robotics.

The county council has switched £1m into equipment and courses for the new technologies.

The missing ingredient at present is, of course, a more buoyant economy to mobilise this overall package. But given recovery, Gwent is without doubt better prepared than ever before to take advantage of it.

Wales attracts over 13 million visitors and over half a billion pounds.

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Attractions

Among Gwent's attractions are, first, the availability of premises in good locations. The county currently has approaching 2m sq ft of empty space, and a sizeable proportion of it is new. The Welsh Development Agency has built more than 170 factories in the county since the agency was established in 1976, and nearly half of them have been completed in the past year.

The steel rundown at Ebbw Vale resulted in a special effort, including the construction of a major new estate, Rassau, where 22 of the 27 factory units built so far have been filled by companies involved in a wide range of activities.

More recently, there has been a crash building programme in the Newport area of 159 factories, of which 114 are finished and 25 under construction. The agency has also acquired a 180-acre site adjacent to the Llanwern steel plant where it eventually plans to provide nearly 2m sq ft of factories and warehousing or enough space to support 6,000 new jobs.

Cwmbran New Town Corporation is also contributing through the building of a brand new industrial park at Llantarnam, on the southern outskirts of the town. A total of 35 companies have already taken units to make products ranging from specialist cars to gaming machines. Another 22 companies are negotiating for units on the site.

The sweet smell of success. in UK and European markets.

American Firm wins Queen's Award for Exports

Needing a European base for manufacturing, to gain access to vital continental markets, American-owned Control Data decided to establish a plant at Blaenau Gwent. Thereby avoiding language problems on the European continent. Productivity increased fourfold over a 3-year period. Export success was sealed with the winning of the much coveted Queen's Award twice in the last four years.

German Firm Expands Fivefold

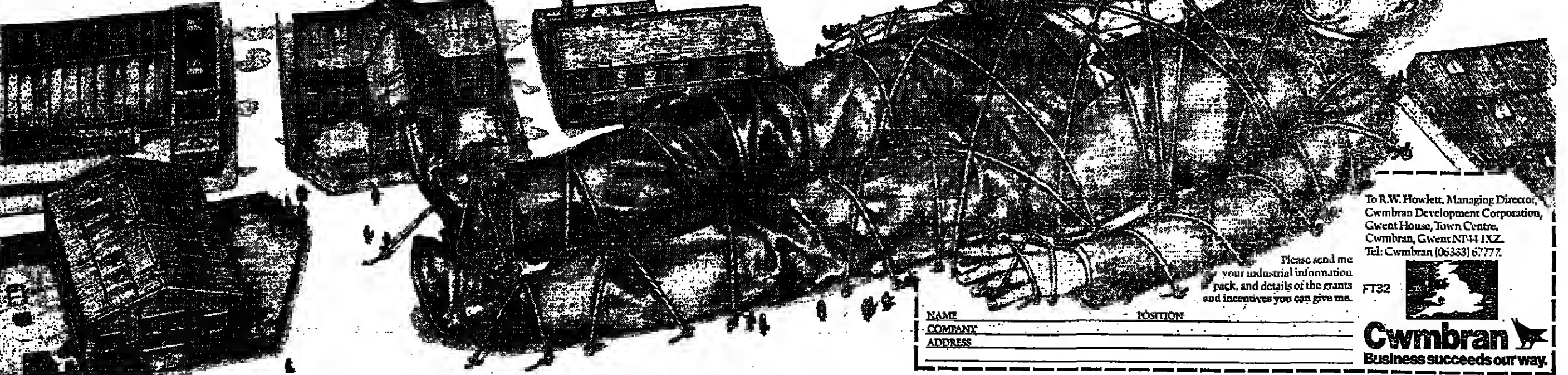
The German company, Alfred Teves, supply brake systems worldwide. Set up in Blaenau Gwent to be nearer UK customers, they found a workforce to suit their product. And concessions offered by the Welsh Development Agency assured their competitive edge. From 40 in 1974, the workforce has grown to over 300. And the business has flourished. With a UK manufacturing base, at Blaenau Gwent in South Wales, you can give yourself every possible chance of success. As the experience of so many other U.S. and European firms has proved. With a range of products that couldn't be more diverse. (Pharmaceuticals, Automotive parts, Computer equipment, Textiles. Even hang gliders.) Financial incentives for investments are the best available both in the UK and Europe. The workforce is skilled and has an excellent industrial record. For information on one of the UK's finest manufacturing development packages (including joint ventures), contact Roger Leadbetter, Chief Executive, Borough of Blaenau, Gwent, Ebbw Vale, Gwent, UK.

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Business our way is so successful, we've had to expand—creating another industrial development. Llantarnam Park. We've factory units from 750 sq. ft. to 12,000 sq. ft. and larger. Serviced sites, ideally suited to electronics and high-tech companies are also available. And we've a package of grants and incentives that will give you relief from today's financial pressures. With help from the CDC in full co-operation with the Borough of Torfaen always on hand. Successful companies like Ferranti and Data Type Terminals are already here. There's a large and enthusiastic skilled workforce. And we're close to major roads, rail links, docks and airport. For more information, send us the coupon today. Or simply ring us for an appointment.

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WORLD STOCK MARKETS

NEW YORK

Table of stock prices for various companies in New York, including columns for Stock, Sept 27, and Sept 28.

Table of stock prices for various companies in New York, including columns for Stock, Sept 27, and Sept 28.

Table of stock prices for various companies in New York, including columns for Stock, Sept 27, and Sept 28.

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Dow up 5.5 at mid-session

A REDUCTION in prime rate by a large commercial bank and optimism that the Federal Reserve system will not tighten monetary policy over the near term gave Wall Street a lift in reasonably active early trading yesterday.

The Dow Jones Industrial Average recorded an improvement of 5.52 at 2,824.25 at 1 pm, while the NYSE All Common Index was ahead 30 cents of \$71.18. Trading volume expanded to 47.16m shares from Monday's 1 pm level of 30.96m.

The feeling is that the direction of short-term interest rates is lower and, with business still tight, it is unlikely to tighten monetary policy, said Michael Metz, of Oppenheimer and Co.

Among the strongest performers were Loew's, up 3 1/2 to \$122 1/2, Anheuser-Busch 2 1/2 to \$82 1/2, Martin Marietta, 3 1/2 to \$37 1/2, and Cooper Laboratories, 2 1/2 to \$45 1/2.

Shares were mixed at mid-session after moving within a narrow range most of the morning in moderate activity.

The Toronto Composite Index lost a modest 1.5 to 1,633.7 at noon, while Oil and Gas shed 3.5 to 289.34 at 1 pm. Volume 3.44m shares (2.04m).

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The market fell the previous day on concern arising from the lack of positive developments emerging from the recent Singapore talks in Peking on the Hong Kong lease issue. It was further depressed early yesterday by the lack of positive news from British Prime Minister Margaret Thatcher's press conference, held in the Colony following her Peking talks.

Another undermining factor for the stock markets was the record low set by the Hong Kong dollar against the U.S. unit at the opening yesterday.

Trading was mainly confined to Blue Chip issues. The Hang Seng index, after falling about 84 points on Monday, retreated some 55 points more during the morning before rallying to close 33.84 lower on Tuesday at 3,885. To last Thursday the index closed below the 1,000 level was on August 17.

Turnover on the four exchanges came to HK\$312.34m, compared with HK\$297.33m the previous day.

Shares were mixed to lower in quiet trading, with sentiment depressed by yesterday's rise in the value of the Hong Kong dollar against the French franc. A pessimistic industrial forecast published by the National Statistics Institute (INSEE) also sapped confidence.

Markets continued to recede in this trading after last week's firm performance.

The further sharp fall in international tin prices kept Gold Mining shares under selling pressure. A pullback in the Industrials group, which fared well the previous week, was attributed to a belief that the buyers last week had overreacted themselves on interest rate hopes.

The All Ordinaries Index eased 2.9 more to 5,117. Industrials 4.4 to 649.0, Oil and Gas 8.4 to 498.3 and Metals and Minerals 2.4 to 407.5.

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The market recovered a fair portion of Monday's record day's decline as investors regained some confidence that a Cestrate Right coalition would oust Chancellor Helmut Schmidt's Government this Friday. The Commerzbank index, after dropping 25.2 the previous day, rallied 12.7 to 697.6.

Investor hopes were dashed over the weekend when the Christian Democrats, the favourites of the business community, failed to achieve a majority in the critical Hesse State election.

However, the market is now anticipating a vote between the Christian Democrats and the Free Democrats to topple Chancellor Schmidt's minority Government of Social Democrats.

Dresdner Bank recouped DM 2.20 at DM 119.80, while Engineering had KHD up DM 5.30 at DM 190.80. In Chemicals, BASF picked up DM 2.50 to DM 115.20, while Electric's concern Siemens retrovied DM 5.80 at DM 244. Constructoer Holzmann DM 6 at DM 43.5, Steels issue Thyssen DM 2.50 at DM 79 and BMW DM 3.80 at DM 182.

Bond prices also partially recovered, with Domestic issues posting gains to 85 pence/100 compared to 75 pence/100 on Monday. The Bundesbank sold DM 15.7m of Public Sector Bonds after purchases of DM 137.1m on Monday.

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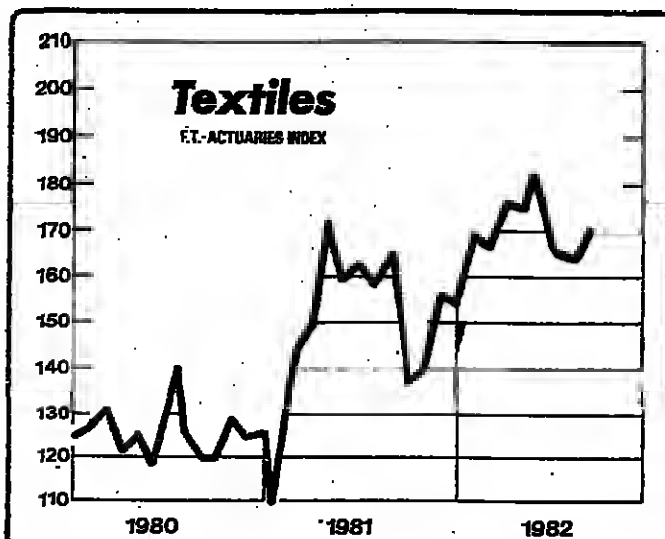
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Handwritten note: 30/11/82

Booming Gilt-edged securities near 10-year high and main FT-Actuaries indices at new record levels

Account Dealing Dates... First Declared Last Account Dealings... Booming Gilt-edged securities and selectively strong equities was the London stock market's response yesterday to brighter prospects of lower interest rates.



404p. after 402p. and Prudential 9 to 28p. Britnair cheapened 5 to 29p. Legal and General 7 to 29p. and Hambro Life 6 to 28p. after 26p. Composites lacked support with Phoenix closing 6p easier at 27p. and Eagle Star a few pence lower at 31p.

about the late Sir Maxwell Joseph's stake in the company helped Norfolk Capital to add a penny more to 29p. Glaxo below best Glaxo and Beecham stood out among the firm miscellaneous industrial leaders.

FINANCIAL TIMES STOCK INDICES table with columns for Sept 28, Sept 27, Sept 26, Sept 25, Sept 24, and a year ago column. Rows include Government Secs, Fixed Interest, Industrial Div., Gold Mines, etc.

Life issues down Fears of a commission war following the Life-Officers Association and the Associated Scottish Life Offices' threat to abandon the commission agreement at the end of the year.

Options First Last Last For Dealings Declared Settlements... Options were quietly steady. London issues were boosted by the gains in Golds and the strength of UK equities.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table of FT-Actuaries Share Indices for Tuesday Sept 28 1982. Columns include Index No., Index, % Change, and various sub-sections like Capital Goods, Building Materials, etc.

NEW HIGHS AND LOWS FOR 1982

Table listing new highs and lows for 1982 across various sectors like British Funds, Foreign Bonds, Chemicals, etc.

FIXED INTEREST

Table of Fixed Interest rates and yields. Columns include Price Indices, Times, Day's change, and various bond types like British Government, 5 years, etc.

RECENT ISSUES

Table of Recent Issues in Equities, listing stock names, issue prices, and other details.

FIXED INTEREST STOCKS

Table of Fixed Interest Stocks, listing stock names, issue prices, and other details.

"RIGHTS" OFFERS

Table of Rights Offers, listing stock names, issue prices, and other details.

ACTIVE STOCKS

Table of Active Stocks, listing stock names, closing prices, and day's changes.

MONDAY'S ACTIVE STOCKS

Table of Monday's Active Stocks, listing stock names, closing prices, and day's changes.

RISES AND FALLS YESTERDAY

Table showing rises and falls in various markets like British Funds, Foreign Bonds, etc.



Trent sees expansion in first half Trent Holdings was very pleased with the strength of the demand for its products...

Jack Collier, Director, St. David's Assemblies, St. David's, Dyfed.

"St. David's Assemblies is a family company, based in the unusual setting of the City of St. David's. We have been here for over 31 years, manufacturing thermostats and electronic components for our parent company, Otter Controls, Buxton, Derbyshire.

"We chose Dyfed" advertisement for Tomorrow County, featuring a logo and contact information.

Dollar advances

Dollar was again very firm, rising to record highs against the French franc and lira, another five-year peak against the Japanese yen, and the highest since August last year against the D-mark and Swiss franc.

STERLING - Trade-weighted index 91.9, against 91.9 at noon, 92.0 at the opening, 91.9 at the previous close, and 90.9 six months ago.

ITALIAN LIRA - EMS member (strongest). Trade-weighted index was unchanged at 53.5 against 54.2 six months ago.

EMS EUROPEAN CURRENCY UNIT RATES
Belgian Franc 44.9704 6.2721 +1.67 +1.26 +1.5201
Danish Krone 9.2300 6.2343 +0.01 -0.40 +1.6430

EXCHANGE CROSS RATES

Table with columns for currency pairs: Pound Sterling, U.S. Dollar, Deutschemark, Japanese Yen, French Franc, Swiss Franc, Dutch Guilder, Italian Lira, Canadian Dollar, Belgian Franc.

FT LONDON INTERBANK FIXING (11.00 a.m. SEPTEMBER 28)

Table showing 3 month U.S. dollars and 6 month U.S. dollars with bid and offer rates.

EURO-CURRENCY INTEREST RATES (Market closing rates)

Table with columns for currency: Short term, 7 days notice, 1 month, 3 months, 6 months, 12 months.

MONEY MARKETS

UK clearing bank base lending rate 10 1/2 per cent. On a revised shortage of £150m the Bank gave help of only £33m which may have reflected to some extent discount houses' reluctance to sell longer term bills faced with the prospect of further possible reductions in interest rates.

MONEY RATES

Table with columns for currency: NEW YORK, GERMANY, FRANCE, JAPAN. Includes interest rates for various terms.

THE POUND SPOT AND FORWARD

Table with columns: Day's spread, Close, One month, % Three months, % Six months.

THE DOLLAR SPOT AND FORWARD

Table with columns: Day's spread, Close, One month, % Three months, % Six months.

CURRENCY MOVEMENTS

Table with columns: Bank of England, Morgan Guaranty, Sterling, U.S. dollar, Australian dollar, etc.

CURRENCY RATES

Table with columns: Bank of England, Morgan Guaranty, Sterling, U.S. dollar, Australian dollar, etc.

OTHER CURRENCIES

Table with columns: Argentina Peso, Australian Dollar, Brazil Cruzeiro, etc.

EUROCURRENCIES

Further fall in UK rates
UK clearing bank base lending rate 10 1/2 per cent. On a revised shortage of £150m the Bank gave help of only £33m which may have reflected to some extent discount houses' reluctance to sell longer term bills faced with the prospect of further possible reductions in interest rates.

EURODOLLARS

steady
Eurodollar rates showed little overall change yesterday. The market appeared to be waiting for some lead from the U.S. authorities, noting that Monday's announcement of a record trade deficit in August was to a great extent a reflection of the dollar's strength.

LONDON MONEY RATES

Table with columns: Starting, Interbank, Local Authority, etc.

AUTHORISED TRUSTS

Large table listing various trust services, including Abbey Unit Trust, A & C Unit Trust, and others, with details on investments and fees.

Handwritten signature or note at the bottom of the page.

INSURANCE & OVERSEAS MANAGED FUNDS

INSURANCES

Table listing various insurance companies and their products, including American Life Assurance Co. Ltd., Phoenix Assurance Co. Ltd., and others.

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OFFSHORE AND OVERSEAS

Table listing offshore and overseas managed funds, including various international investment funds.

Table listing various financial services and companies, including investment managers and fund administrators.

NOTES: This page is a service provided by the publisher and is not intended to constitute an offer of any financial product.

FT SHARE INFORMATION SERVICE

Fidelity's American Investment Opportunity. For free reports ring Freephone 2425 (via operator) day or night. Fidelity INTERNATIONAL

LOANS—Continued

Table of financial loans with columns for Stock, Price, and other metrics.

BANKS & H.P.—Cont.

Table of bank and hire purchase shares with columns for Stock, Price, and other metrics.

CHEMICALS, PLASTICS—Cont.

Table of chemical and plastic shares with columns for Stock, Price, and other metrics.

ELECTRICALS—Continued.

Table of electrical shares with columns for Stock, Price, and other metrics.

BRITISH FUNDS

Table of British funds with columns for Stock, Price, and other metrics.

Building Societies

Table of building societies with columns for Stock, Price, and other metrics.

FOREIGN BONDS & RAILS

Table of foreign bonds and rails with columns for Stock, Price, and other metrics.

Hire Purchase, etc.

Table of hire purchase and other services with columns for Stock, Price, and other metrics.

AMERICANS

Table of American shares with columns for Stock, Price, and other metrics.

BEERS, WINES AND SPIRITS

Table of beer, wine, and spirit shares with columns for Stock, Price, and other metrics.

BUILDING INDUSTRY, TIMBER AND ROADS

Table of building, timber, and road shares with columns for Stock, Price, and other metrics.

DRAPERY AND STORES

Table of drapery and store shares with columns for Stock, Price, and other metrics.

ENGINEERING MACHINE TOOLS

Table of engineering and machine tool shares with columns for Stock, Price, and other metrics.

Five to Fifteen Years

Table of funds with a 5 to 15 year maturity with columns for Stock, Price, and other metrics.

Over Fifteen Years

Table of funds with over 15 years maturity with columns for Stock, Price, and other metrics.

Undated

Table of undated funds with columns for Stock, Price, and other metrics.

Index-Linked & Variable Rate

Table of index-linked and variable rate funds with columns for Stock, Price, and other metrics.

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

Table of international bank and overseas government sterling issues with columns for Stock, Price, and other metrics.

CORPORATION LOANS

Table of corporation loans with columns for Stock, Price, and other metrics.

COMMONWEALTH AND AFRICAN LOANS

Table of commonwealth and African loans with columns for Stock, Price, and other metrics.

LOANS

Table of loans with columns for Stock, Price, and other metrics.

Public Bank and Ind.

Table of public bank and industrial loans with columns for Stock, Price, and other metrics.

CANADIANS

Table of Canadian shares with columns for Stock, Price, and other metrics.

BANKS AND HIRE PURCHASE

Table of banks and hire purchase shares with columns for Stock, Price, and other metrics.

ELECTRICALS

Table of electrical shares with columns for Stock, Price, and other metrics.

ENGINEERING

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Tandy TRS-80 Model II Word Processing System Sale! £3,679.00. Includes Free Scripts Software! Regular Price £4,197.50 INC. VAT. We have now assembled our special Scripted Word Processing system so that you have the best of TRS-80 efficiency in your business at a special system price!

CHEMICALS, PLASTICS

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FOOD, GROCERIES, ETC.

Table of food, grocery, and other shares with columns for Stock, Price, and other metrics.

FOOD, GROCERIES, ETC.

Table of food, grocery, and other shares with columns for Stock, Price, and other metrics.

FOOD, GROCERIES—Cont.

Table of food and grocery shares with columns for Stock, Price, and other metrics.

HOTELS AND CATERERS

Table of hotel and caterer shares with columns for Stock, Price, and other metrics.

INDUSTRIALS (Miscel.)

Table of miscellaneous industrial shares with columns for Stock, Price, and other metrics.

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INDUSTRIALS—Continued

LEISURE—Continued

PROPERTY—Continued

INVESTMENT TRUSTS—Cont.

OIL AND GAS—Continued

MINES—Continued

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For details of industrial development sites
contact Gareth Iwan or Tony Parker,
Dept F7, The Civic Centre, Newport, Gwent,
Tel: (0853) 56306

BREAK-UP THREAT TO CONSTRUCTION MACHINERY PARTNERSHIP

Fiat fights for U.S. venture

BY PAUL TAYLOR IN NEW YORK AND RUPERT CORNWELL IN ROME

ALLIS-CHALMERS, the U.S. manufacturer of farm, industrial and mining equipment, is seeking to pull out of its loss-making construction machinery joint venture with Fiat of Turin.

The financially-troubled U.S. company has begun a court action in Illinois to liquidate Fiat-Allis, in which Allis-Chalmers has 12.75 per cent, and to appoint a receiver to share out the company's assets.

Continuing heavy losses at Fiat-Allis have become a further major drain on the U.S. company which has been hard hit by the recession.

Fiat last night served notice that it will fight the liquidation request by Allis-Chalmers. The

group described the demand as "procedurally unacceptable, and completely without foundation."

According to Fiat, Allis-Chalmers has several times asked Fiat to buy it out completely, but the Turin group emphasised that it had no contractual obligation to do so.

Fiat re-stated its continuing faith in Fiat-Allis, despite the current difficulties the latter was facing, especially in the U.S., and the background of a 25 per cent slump in global demand for earth moving equipment this year alone.

Allis-Chalmers reported a \$46.1m (£27.2m) loss last year including a \$17.3m write-off on its investment in the joint venture. In the first six months

of this year the company reported a \$13.3m loss despite an after-tax gain of \$16.7m from the sale to Siemens AG of West Germany of an additional stake in its other major joint venture, Siemens-Allis.

The company claims in its lawsuit that its equity interest has been seriously jeopardised by the joint venture's losses which have totalled more than \$165m since the beginning of 1977.

Allis-Chalmers also claimed that Fiat, as the majority shareholder, "has increasingly controlled the joint venture partnership so as to further Fiat's own interests without regard to the interests of Allis-Chalmers."

Fiat claims it has made major efforts to rationalise produc-

tion, cut costs and adopt a more aggressive marketing policy. This strategy had already borne some fruit, according to Fiat.

Fiat-Allis in the U.S. refused to comment on the dispute yesterday. However, the Allis-Chalmers suit includes details of a letter dated March 2, in which Fiat rejected suggestions that Allis-Chalmers was not "adequately represented" and said there was no reason to "explore the possibility of the U.S. company leaving the joint venture."

The court action, which was begun in July but has only just come to light, seeks to have a receiver appointed who would oversee the distribution of Fiat-Allis assets to the two partners.

British Gas warns of shortages in supplies

By Roy Dafter, Energy Editor

GAS SHORTAGES could arise in Britain within the next five years, new studies of British Gas Corporation supplies show.

Because of this the corporation's search for fresh sources of natural gas is becoming increasingly urgent. Earlier studies had suggested Britain would face no problem until at least the end of the decade.

Mr James Allcock, the Corporation's director of petroleum purchasing, said British Gas needed to find 1.9bn cu ft a day of new supplies by 1990—the equivalent of almost 40 per cent of the present average rate of sales (about 5m cu ft a day). By 1995 the Corporation could be needing an extra 3.9bn cu ft a day.

Mr Allcock recently told energy experts in Norway—regarded as a prime source for new supplies—that a sizeable gap could open up from the mid-1980s between the annual UK demand for gas and the diminishing supplies under contract.

A report published yesterday by stockbrokers Wood, Mackenzie reinforced the Corporation's concern. It shows that British Gas could face permanent shortages from 1988 and temporary shortfalls during winter peak periods of demand from 1986 or 1987.

Demand

British Gas and Wood, Mackenzie forecast that UK demand for gas could grow to between 5.5bn and 6bn cu ft a day by the late 1980s. Growth could be accelerated if British Gas is faced with a heavy demand from industry.

The Corporation has until now restricted sales to industry, in the main supplying only companies that specifically need high quality gas for industrial processes or factories willing to buy on an interruptible basis. British Gas believes it may come under increasing pressure to supply factories with gas since the Government recently freed the market for industrial sales and broke the Corporation's distribution monopoly.

In an effort to plug the supply gap British Gas will shortly be bidding hard for new supplies from the Slespner field in the Norwegian sector of the North Sea. Slespner could provide between 1bn and 1.1bn cu ft a day of gas from 1990 or 1991. But the Corporation expects to face strong buying competition from some 15 other interested parties on the Continent.

Because of this it is likely British Gas will bid over 20p a therm for Slespner supplies, or about twice the average of 10.6p a therm paid for supplies in the 1981-82 financial year.

Condensate Ind. Page 10; Editorial Comment on natural gas pricing, Page 24

Weather

UK TODAY

SHOWERS in all areas. SE England, East Anglia Rain, brighter later. Max. 17C (63F). Rest of UK Showers, heavy at times, especially in West. Sunny intervals. Max. 19C (61F). Outlook: Dry and bright, rain spreading to North and West.

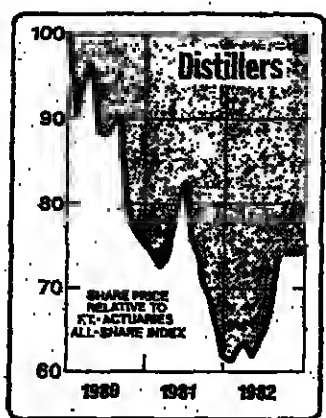
WORLDWIDE

	Y'day	Today	Y'day	Today	
	°C	°F	°C	°F	
Algiers	25	77	Losano	19	66
Amst.	17	62	London	17	63
Amst.	17	62	Manila	24	75
Athens	28	82	Mexico	17	63
Berlin	17	63	Moscow	17	63
Bombay	23	73	Nairobi	17	63
Buenos Aires	17	63	Rangoon	24	75
Cardiff	17	63	Reykjavik	11	52
Chengde	17	63	Rome	17	63
Chong	17	63	Sao Paulo	17	63
Cologne	17	63	Singapore	24	75
Dublin	17	63	Taipei	17	63
Hankow	17	63	Tokyo	17	63
Hong Kong	17	63	Yokohama	17	63
London	17	63			
Lyons	17	63			
Madrid	17	63			
Moscow	17	63			
Paris	17	63			
Shanghai	17	63			
Singapore	24	75			
Taipei	17	63			
Tokyo	17	63			
Yokohama	17	63			

THE LEX COLUMN

Frankfurt holds its breath

Index rose 7.1 to 587.6



The chance to tender for a new gilt-edged stock does not come round often these days, and with prices bubbling up near a 10-year high yesterday there should be enough interest in Eschqner 10 1/2 per cent 1988 to take it out at a good half-point premium over its 586 minimum tender price this morning.

In response to some criticism of its behaviour at the last tender—when the cut-off price was fixed at a level at which the stock was not quite fully subscribed—the Bank of England has redrafted its standard prospectus. The new wording makes crystal clear what was previously rather coyly expressed—that the Bank reserves the right to do precisely what it likes with applications.

Germany

Whatever the final outcome of the horse-trading in Bonn this week, there is a strong probability that the centre of gravity in West German politics will swing to the right, if not immediately then after the elections early next year. Yesterday, it became clear what sort of economic programme a centre-right coalition could be expected to follow—and it makes chills reading for Germany's trading partners.

The policy-makers start from the assumption that the 3 per cent growth rate on which the Social Democrats had based their 1983 budget planning is unrealistically high. Observers of the budget turmoil in the U.S. will not be surprised to see that roughly halving this assumption produces a near doubling of the implied budget deficit.

Like their counterparts in the U.S., UK and most recently France, the German planners look at these figures and throw their hands in the air. Their reaction—a big dose of fiscal austerity with higher taxes and cuts in public spending—makes sense taking the German economy in isolation. They may reckon that the recent decline in interest rates will enable the domestic private sector to ride out a dose of stringency.

But, from an international viewpoint, it looks like yet another example of competitive deflation. The German locomotive, which strained every piston to lead the world out of recession five years ago, is being consigned to the shunting yards. Planning is clearly in a very early stage. It is possible that

Schmidt has been a plus point for the currency.

There is also the risk that the introduction of rigorous policies now will prove an electoral liability for the centre-right next spring. Foreign investors in Germany are alarmed by the prospect of hung and politically fragmented parliament in which the balance of power is held by interests even less predictable than the liberals.

Scotch whisky

The distilling industry has laboured under the handicap of falling volume for roughly three years. World demand for Scotch whisky, down by 5 per cent in 1980, fell another 10 per cent last year. In the last few weeks however, sentiment has taken a small turn for the better.

Quite apart from the takeover rumours swirling around Arthur Bell, The Distillers Company has been shaving its demand forecasts up to a roughly level position for the current year. The fall in interest rates has made a solid equity yield of about 7 1/2 per cent look the much more attractive and the shares have at last started to outperform.

For companies at the head end of the production chain however, this may be little consolation. Tomatin Distillers, which makes fillings for the big name blenders, is relying on windfalls to tide it over the present recession. Production barely visible at only 15 per cent of capacity, has not budged since last year and the company expects no improvement in the second half.

The company has reported a pre-tax profit of £108,000 for the six months to June, but this is struck after an exceptional credit of £1.3m arising from change in EEC excise duties. The balance sheet has been pepped up by a proper revaluation and by the £1.5m which Heineken chipped in at a 20 per cent equity stake in year. Even so, the picture is unlikely to look very bright at the end of the year.

The likes of Tomatin obviously highly geared movements in the pattern of whisky demand. Arguably, the company would benefit from resources of a wealthy parent to help it through patches like this. But since Hiram-Walker bid for Highland Distillers was blocked on Scott's grounds, potential purchasers may think twice about mixing with the distillers.

Efficiency shake-up in Civil Service

By Gareth Griffiths

GOVERNMENT departments have been told to introduce wide-ranging changes in their internal management.

A White Paper published yesterday says departments must improve training in financial skills for civil servants, introduce clear performance measurement indicators, make better use of resources, and ask the question: "Where is the money going and what are we getting for it?"

The Government has told departments to submit their management plans to the Treasury and the Office of Manpower and Personnel, the government department in charge of the Civil Service, by January. The overall report on management within the Government will be published by July.

Lady Young, Chancellor of the Duchy of Lancaster and the cabinet minister responsible for the Civil Service, said yesterday that money saved by departments would be given back to them as an incentive. She and Sir Geoffrey Howe, the Chancellor, are to have monthly meetings to monitor the policy.

Criticism

The White Paper is a response to the severe criticism of the way the Civil Service is managed made by the Commons Treasury and Civil Service Committee. The thrust of the Government's proposals deal with administrative rather than policy matters, and the extension of parliamentary scrutiny, through a greater role for the select committees and the Comptroller and Auditor General, is ruled out.

The Management Information System for Ministers (MINS), introduced by Mr Michael Heseltine, the Environment Secretary, is praised by the White Paper as a model for the new plans to be introduced in other departments.

MINS, brought into the DoE in 1979, contains a summary of organisation and overall staff numbers, a summary of main activities and costs, performance targets and information on functions and costs.

It was introduced on a six-monthly basis but is now working on an annual one, and the Environment Secretary hopes it can also be introduced to local authorities.

Israeli massacres probe to have unlimited brief

BY DAVID LENNON IN TEL AVIV

THE ISRAELI Government yielded to domestic and international pressure yesterday by announcing that it would appoint an independent judicial commission of inquiry into the massacre of Palestinians in two refugee camps in Beirut almost two weeks ago.

The decision follows last week's resignation by one minister over an earlier refusal to institute a full-scale independent investigation of Israel's role, if any, in the slaughter. At least two more ministers had also threatened to resign.

The minister who had earlier gone with the refusal of Mr Menahem Begin, the Prime Minister, to countenance the appointment of a judicial commission of inquiry. But the growing demands within Israel for an objective inquiry, which culminated in a large demonstration in Tel Aviv on Saturday night, undermined the unity of the coalition Government.

To put an end to the false hopes to the effect that the Israeli Government has something to hide in this matter, or that it would like to avoid its full clarification, the Cabinet has decided, at the Prime

In Lebanon, Israeli troops still held a post at Beirut Airport yesterday, but pulled out of other positions in West Beirut to clear the way for full deployment of the three-nation peacekeeping force. Brigadier Saad Sayel, the chief of staff of the PLO's armed forces, was killed on Monday night in an ambush in eastern Lebanon. Israeli troops leave port, Page 4

Minister's suggestion, to revise the earlier decision," said a communiqué after a four-hour special Cabinet meeting yesterday.

The commission will inquire into "all the facts and persons connected with the atrocity, which was carried out by a unit of the Lebanese forces against the civilian population in the Chatila and Sabra camps," it said.

Mr David Levy, a Deputy Prime Minister, said after the Cabinet session that the Government did not limit the area of inquiry. Everything is open to examination, both the political and military levels. "The com-

mission will have full powers to subpoena witnesses and make them testify under oath.

Mr Yitzhak Bernan, who resigned as energy minister last week, said he would not withdraw his resignation. Even though the Government had acceded to his original request, he was still unhappy with other aspects of its operations, he said.

Instead, he called for the formation of a government of national unity. The opposition parties generally welcomed the Cabinet's change of heart, though the Labour Party continued to demand the resignation of Mr Begin and General Ariel Sharon, the Defence Minister.

It said it wanted a thorough investigation, not only of the massacre but also of all the events which preceded it. The announcement of the inquiry did not defuse the anger among Palestinians living under Israeli occupation on the West Bank. The continuing protests yesterday led the military government there to impose a curfew on Nablus, the West Bank's largest town, where disturbances have continued for some days.

Bank loans to home buyers hit £1.38bn peak in summer

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

NEW BANK lending for house mortgages reached a record £1.38bn in the three months from mid-May to mid-August, according to figures released by the Bank of England yesterday.

This was more than twice the new lending in the same period a year earlier and means that the banks were attracting almost as much new mortgage business as the building societies.

These figures relate to a period just before announcements by most major clearing banks that they planned to slow down their lending on new mortgages.

In the early summer, the Government became anxious about the continued rapid growth of bank lending to the personal sector, including lending for house purchases. Between May and August, this lending increased by £2.02bn, or 11.7 per cent of total outstanding personal loans.

This rate of increase has

caused concern in the Government because on an annualised basis the rate is about four times the Government's target rate for growth in the money supply.

The authorities have also been worried about the extent to which increased credit granted on the security of houses may have leaked into purchases of other items, including cars, yachts and consumer durables.

The Government will be watching carefully to gauge the extent to which the banks will fulfil their announced intention to curb the increase in lending for house mortgages.

Yesterday's figures showed that after seasonal adjustment, total bank lending in sterling to the private sector, including business, increased by £3.45bn during the May to August period. This was a somewhat larger increase than in the comparable period in 1981, but

it represented a deceleration compared with the record increase of £5.11bn in the previous three months.

The increase in the most recent three-month period included a \$532m rise in lending to manufacturing industry. This was in line with the average rate of expansion during the previous 15 months.

However, this overall increase included a net contraction of lending of \$232m to the food, drink and tobacco sector. Bank lending to the services sector increased by only £296m in May to August, compared with an increase of £1.91bn in the previous three months and an increase of £1.26bn in May to August a year earlier.

This relatively small increase partly reflects a contraction of lending to local and national government and the public utilities.

Details, Page 9

Bonn Continued from Page 1

- Pensions would be raised (by the already planned 5.6 per cent) in July, not January, and pensioners would have to pay a contribution to medical insurance.
- Family allowances would be cut (for example, from DM 100 to DM 80 monthly, for a second child) when parents have incomes above a net DM 42,000 a year.
- Students would receive loans only, not grants, from the state from next autumn.

- Public service pay increases would be limited.
- Reacting to the proposals the SPD accused the CDU-CSU-FDP of breaking promises. VAT was being raised, government borrowing increased and higher incomes were being hit, steps the SPD proposed previously but the FDP had refused firmly.
- The plan give the detailed CDU-CSU-FDP alternatives to the 1983 budget drawn up by the SPD-FDP coalition which collapsed on September 17.

Bankers Continued from Page 1

that continued concern about the political situation in West Germany had contributed to the strong demand for the dollar. It rose from DM 2.5360 to DM 2.5390, its highest level for more than a year against the German currency.

The Bank of England's action in curtailing another 1/4 of a percentage point off the rate at which it buys the shortest-dated ("hand one") paper in its daily money market opera-

tions, is a clear sign that it wants to see lower interest rates.

If it continues to cut its rates during the rest of the week, the clearing banks will be under considerable pressure to cut their base rates from their current 10.5 per cent. There is growing evidence that UK base rates could fall below 10 per cent well before the year end.

Sterling has fallen to its lowest level against the U.S.

Massey agrees rescue plan Continued from Page 1

theoretically, now be built at the plant, which currently produces 45,000 units a year. But the Detroit factory had been using a high proportion of Coventry-built components, which would now not be exported.

The move would entail real increments in production, in France and Italy, of about 2,300 units.

A Massey statement also warned that the company would have to redouble its efforts to reduce costs in the face of continued market weakness, and

said it would be holding discussions with employees on keeping costs down "in the very near future."

The Coventry spokesman said that in the current economic climate it was not possible to rule out cuts in the workforce.

Large four-wheeled tractor production has already been transferred from Detroit to Brantford, Ontario. That production will continue.

The latest proposed transfer is estimated to involve costs of \$20m, but a similar saving is ex-

pected from lower wage costs and more efficient production.

Massey says it will attempt to save some jobs in Detroit. Discussions have been taking place with other manufacturers on the plant's future.

The company is also delaying the re-opening of its combine harvester operations at Brantford and Toronto at least until the end of the year, when it will review the state of the market.

About a month ago Massey delayed re-opening these plants,

which had been shut down temporarily because of the poor state of the market. About 2,400 people are laid off at the two plants.

In July last year Massey agreed a \$715m re-financing programme under which the Canadian federal and Ontario provincial governments took shares in the company after it suspended dividend payments on \$200m of preferred shares held by 15 Canadian institutions. The governments also gave loan guarantees.

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